

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Tuesday November 27 1984

Peru's debt burden breeds poverty and paralysis, Page 19

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| Belgium   | ... 20  | Japan        | ... 1500 | Singapore    | ... 40  |
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| Denmark   | ... 20  | Taiwan       | ... 100  | Sweden       | ... 100 |
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| Greece    | ... 100 | Yemen        | ... 100  | USA          | ... 100 |
| Hong Kong | ... 100 | Zimbabwe     | ... 100  |              |         |

## NEWS SUMMARY

### GENERAL

#### U.S. and Iraq resume ties

The U.S. and Iraq agreed to resume diplomatic relations after a break of 17 years. This was announced after a meeting in Washington between President Ronald Reagan and Mr Tariq Aziz, Iraq's Deputy Prime Minister and Foreign Minister.

Iraq broke relations with the U.S. after the 1967 Middle East War in protest at U.S. support for Israel.

A senior Administration official stressed that the move did not represent a U.S. "tilt" towards Iraq in its long-running war with Iran and that U.S. policy remained one of strict neutrality. Page 20

#### Hijack deadline

Somali hijackers holding 108 passengers on an airliner said the Somali Government had until early this morning to release 20 "political prisoners" or they would destroy the aircraft.

#### U.S. overruled

The World Court in The Hague confirmed that it had jurisdiction over Nicaragua's complaint about military aggression against it by the U.S., upsetting Washington's hopes of overturning an earlier court ruling that it should cease such action. Page 6

#### Colorado victory

The centre-right Colorado Party claimed victory in Uruguay's first elections after 11 years of military rule. Page 6

#### Rebels cut power

Angolan rebels crippled power supplies to Luanda, the capital, for the second time in six weeks.

#### Italy tax protest

More than 1m of Italy's self-employed taxmen and artisans went on strike in protest against proposed tax reforms. Page 2

#### Alfonso wins

Argentine President Raul Alfonsín won a clear victory in the referendum on the proposed Beagle Channel treaty to end a border dispute with Chile. Page 6

#### Belgian bombing

An underground Belgian Marxist group said it blew up two communications masts outside an air force base near Liège.

#### Peace plan begins

Lebanon's new peace plan had a modest start as government troops strengthened their presence in Beirut unopposed by rival Christian and Moslem militias. Page 3

#### Shipyard protest

Spanish shipyard workers went on strike to protest against the shutdown and police occupation of the state-owned Astilleros Espanoles shipyard in Bilbao, ordered after weeks of violent clashes between workers and police. Page 2

#### Zimbabwe MP shot

Three gunmen chased Zanu opposition party MP Jim Muzira for two miles and killed him in Bulawayo, Zimbabwe.

#### Separatist held

Convicted Quebec separatist bomber Raymond Villeneuve returned to Canada after 15 years in exile and was re-arrested.

#### Le Monde strike

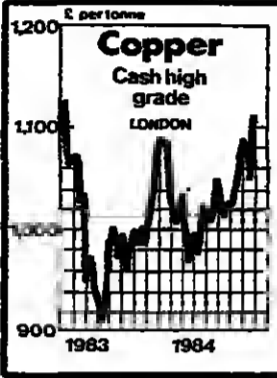
France's influential but financially troubled newspaper Le Monde did not appear because of a strike by administrative employees about plans to cut salaries. Page 2

### BUSINESS

#### Texaco makes \$765m charge

TEXACO, the U.S. oil major that acquired Getty Oil for \$10.2bn, is making a \$765m net charge in the current quarter to reflect the impact of declining oil prices on its assets in the industry. Page 20

WALL STREET: The Dow Jones industrial average closed down 7.95 at 1,212.35. Section III



COPPER prices rose to the highest levels in 15 months in London after a further decline in warehouse stocks and the fall in sterling. The higher grade cash price gained £3.5 to £1,112 a tonne. Page 42

DOLLAR rose in London to DM 3.0610 (DM 3.0290), FF 9.3750 (FF 9.2925), SwFr 2.5240 (SwFr 2.5010) and ¥246.10 (¥245.20). On Bank of England figures, its trade-weighted index rose to 141.9 from 140.8. In New York it was DM 3.0685, SwFr 2.525, FF 9.37 and ¥245.85. Page 43

STERLING lost ground against the dollar in London, falling 1.8 cents to \$1.2011. It also fell to DM 3.6775 (DM 3.6975), FF 11.28 (FF 11.3125), SwFr 3.03 (SwFr 3.05) and ¥295.5 (¥298.0). Its exchange rate index fell 0.7 to 74.2. In New York it was \$1.2130. Page 43

GOLD fell \$4.50 to \$337 on the London market. It also fell in Frankfurt to \$338.75 and in Zurich to \$337.25. In New York the December Comex settlement was \$331.50. Page 42

LONDON equities moved firmly ahead with the FT Industrial Ordinary index up 11.8 at 922.1 - just short of its all-time high. Government securities gave up some of their early gains in response to the weaker pound. Section III

TOKYO stocks fell back in an uncertain market environment and the Nikkei-Dow average shed 74.44 to 11,162.90. Section III

SWEDEN'S sale of \$200m in short-term money market notes was more than nine times oversubscribed. Page 20

COLOMBIA'S biggest commercial bank is to refinance more than U.S.\$500m of private sector foreign debt in a move seen as a prelude to further national borrowings abroad. Page 21

HOPEFUL investors have filed more than 1m applications for shares in British Telecom but up to one in three has been incorrectly made out. Page 20

INTERNATIONAL BANK supervisors are looking "urgently" at the risks that banks are assuming in business that does not appear on their balance sheets to determine how they affect bank capital, according to Mr Peter Cooke, head of banking supervision at the Bank of England.

TRW, the U.S. engineering and defence group, says it may seek acquisitions after its arrangement of a \$750m, eight-year standby credit from a group of 18 banks. Page 44

GULF & WESTERN, the U.S. conglomerate, has agreed to take over the publishing group Prentice Hall for \$71 a share, or a total of \$705m. Page 21

WE REGRET New York Stock Exchange closing prices were not available this edition because of communications problems.

## U.S. banks cut prime rates by a further 1/4 point

BY WILLIAM HALL IN NEW YORK

FURTHER CUTS in U.S. prime rates within months were forecast yesterday as several leading banks trimmed the rate at which they lend to their best corporate borrowers by a quarter of a percentage point to 11.5 per cent.

The latest reduction in the U.S. prime rate was led by Citibank and by lunchtime yesterday several other large U.S. banks, including Mellon Bank and First Chicago, followed its lead. The cut in the prime - the fifth reduction since early September when prime rates were standing at 13 per cent - takes the key lending rate for U.S. businesses down to its lowest since early spring this year.

The reduction comes less than a week after the Federal Reserve cut its discount rate by half a percentage point to 8 1/2 per cent in a move to head off a sharp slowdown in the U.S. economy which was materialised in the third quarter.

Until recently the Fed's main priority has been to curb inflation, but Mr Paul Volcker, its chairman, has acknowledged that a combination of a weaker economy, strong dollar and modest price increases "suggest you can accommodate greater

growth in the money supply and you can have lower interest rates... without setting off renewed inflation."

Yesterday's prime rate cut was widely discounted and did not prevent the stock market easing. The Dow Jones industrial average closed down 7.95 at 1,212.35. In the money markets rates were largely unchanged and in New York most European currencies held their own against the dollar.

Several economists have been predicting in the last week that U.S. prime rates have further to fall before they begin to rise again. Mr John Wilson, Bank of America's chief economist, said the prime rate could fall as much as three quarters of a percentage point this week and might fall to about 10 per cent by mid-1985.

Mr David Wyss, Control Data's financial economist, said yesterday short-term interest rates were expected to fall another percentage point, with the prime reaching 11 per cent by early next year.

Since September, when U.S. money market rates started falling, three-month rates have fallen about 200 points, while prime rates are down about 150 basis points.

## Mitterrand visit to Syria is upset and upstaged

By Paul Bettis in Damascus

PRESIDENT Francois Mitterrand of France was embarrassingly upset yesterday on a state visit to Syria by a threatened press boycott and dramatically upstaged by the surprise return home of Rifaat Al Assad, the controversial brother of the Syrian head of state.

Having been engaged on Sunday evening by a five-hour wrangle with Syrian customs and security officials, French journalists threatened to abandon coverage of the entire visit yesterday after censorship had been imposed on a report by one of France's senior television journalists, Rifaat's homecoming.

At a time when Mitterrand's popularity is at an all-time low, yesterday's events provide further ammunition for his domestic political opponents. He has recently been criticised for being allegedly duped by Col Gaddafi of Libya over the troop withdrawal agreement in Chad.

Even a visit to Alsace went badly last week when all but two of the region's mayors refused to meet the President while memories have only just faded of the dog "sniffer" affair which clouded his state visit to London in October.

The return of Rifaat from what many observers regarded as an unofficial exile and the arrival of Mitterrand were clearly not coincidental in the opinion of Western diplomats in Damascus. They believe that with or without the full assent of President Hafez Al Assad of Syria, the state visit might have been used as a smokescreen for his brother's return.

He was greeted with volleys of machinegun fire and an exuberant welcome by his supporters, which was just as impressive to foreign observers as the formal 21-gun salute accorded to Mitterrand.

Rifaat, already commander of the Defence Brigades, the elite guard of the regime, was appointed in February this year as the second ranking of three vice-presidents. He had led the country early in summer.

His departure, although never officially explained, was generally attributed to the show of force by units under his command around Damascus, which appeared to be aimed at establishing his claim to succeed his elder brother, Hafez, President of Syria since 1970, who is known to have suffered serious heart trouble early this year.

The French television network Antenne 2 had its coverage of the row with the Syrian authorities on Sunday night and the salutation given to Rifaat censored.

Analysts in the agricultural equipment industry are broadly

## Soviets seek UK tenders on £1bn deals

BY CHRISTIAN TYLER, WORLD TRADE EDITOR, IN GENEVA

BRITISH companies have been asked to quote for two big turnkey contracts in the Soviet Union, together worth well over £1bn (\$1.2bn) and among the largest ever tendered to foreign companies.

One of the projects, for which Imperial Chemical Industries (ICI), the UK chemicals group, and Davy McKee, the iron and steelworks contractor, have been approached by the Soviets, is a large complex for producing polyester fibre in a development area at Ufa in western Siberia.

Mr A. I. Petrov, deputy general director of the foreign trade organisation Technashimport, said ICI had already indicated it was ready to license its technology. ICI had been asked to nominate a British contractor and had suggested Davy.

He also indicated that British companies would be asked to tender for a plant in the Caucasus for producing plastic film, "paper" and other consumer goods. John Brown, another big British contractor with Soviet experience, is understood to be bidding for this contract.

West German and Japanese companies may be offering their rival technologies for the polyester plant, but the ICI-Davy partnership is said to be the Soviets' first choice at present.

The first approach was made at a meeting in Moscow earlier this month. The Soviet inquiry preceded the completion of two methanol plants - among the biggest in the world - which were built by Davy for a process using ICI technology.

The U.S. hinted last night that it might withhold its contribution to the General Agreement on Tariffs and Trade (GATT) - just over 14 per cent of the total budget of about SwFr 50m (\$6m) - unless there is agreement this week on trade issues it is trying to get on to the agenda. Earlier story, Page 6

One of the most interesting points about the new project, however, is that they are being offered on a turnkey basis. This is a departure for the Soviet Union, which for many years past has insisted on joint ventures. The only other Western company to have been awarded a turnkey contract in recent years is Voest Alpine of Austria, which put up a steel mill in Byelorussia.

Precise estimates of the cost of the polyester project, which is to produce intermediate and production grade fibres for the Soviet textile industry, are impossible to make according to both Soviet and British managers. Figures ranging from £500m to over £1bn are being suggested for this single complex, however. The cost of the other project is not known.

Mr Peter Benson, chairman of Davy Corporation, confirmed yesterday that the company was looking at the Soviet inquiry, which was handed to him in Moscow. Davy managers have already left for the Soviet Union in search of further details.

## Tenneco pays \$430m for Intl. Harvester unit

BY TERRY DODSWORTH IN NEW YORK AND IAN RODGER IN LONDON

INTERNATIONAL HARVESTER (IH), of the U.S., yesterday announced the sale of its beleaguered farm equipment division to Tenneco in a \$430m deal that should significantly streamline the overcrowded industry.

Tenneco, a diversified U.S. energy and manufacturing group, already owns J. I. Case, a leading tractor maker. The combined U.S. tractor market shares of Case and IH would be about 30 per cent, very close to that of Deere and Co., the market leader. Case and IH also have about 12 per cent of the European market between them.

The transaction, made up of \$260m in cash and \$170m in Tenneco preference stock, would end a five-year struggle by IH to revitalize its 151-year-old farm machinery interests, leaving it to concentrate on its profitable heavy truck and engine manufacturing businesses.

In the year to October 31 1983, the company had an operating profit of \$152m from truck sales, but a loss in farm equipment of \$170m. Its farm equipment losses were thought to be at a similar level in 1983-84.

Tenneco will take over virtually all of IH's remaining farm equipment plants in the U.S. plus IH's British plant and integrate operations with J. I. Case.

Tenneco has also agreed to buy the IH plants in France and West Germany, subject to completion of studies and satisfactory arrangements with private lenders and government authorities. The French Government has been deeply involved recently in refinancing IH France.

One big exclusion from the deal is IH's big tractor plant at Rock Island, Illinois, which is to be closed. Mr James Ketelsen, chairman of Tenneco and a former president of Case, said that unit costs would be

reduced by consolidating the operations of the two companies.

He estimated that the phasing out of the Rock Island plant would reduce the U.S. industry's tractor capacity by between 30 per cent and 40 per cent.

At a press conference in Chicago yesterday, Mr Donald Lennox, chairman of IH, said that the sale would result in a substantial one-time expense but was expected to permit the company's continuing operations "to return immediately to profitability."

The initial market reaction to the agreement, which followed a week of intensifying speculation, was to mark down shares in both companies. IH shares, which rose about \$1 last week, fell by \$0.50 to \$7.75, while Tenneco's dropped by \$0.525 to \$34.

Continued on Page 20

## Chase Manhattan takes stake in two British stockbrokers

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

CHASE MANHATTAN, the third largest U.S. bank, is to acquire two London stockbroking firms Laurie, Milbank and Simon & Coates, and form a securities group.

The cost of the deal, one of the more complex attempted in the City of London revolution, is not being disclosed. Chase, however, will become a minority partner in the two firms, and will buy them out completely once London Stock Exchange regulations permit, probably in 1988.

Mr Anthony Terraciano, Chase's chief financial officer and chairman of its capital markets group, said his bank wants to become a big worldwide investment bank with a presence in all the leading financial centres. "Being a significant competitor in the London market is crucial to that strategy," he said.

The combined group will apply to become a primary dealer in the

new-style gilt-edged market being devised by the Bank of England.

Mr Terraciano dismissed suggestions that Chase would have preferred to buy a single large stockbroker. He said his bank had been interested in both firms for some time, and considered them to have complementary strengths.

Laurie, Milbank is one of the largest brokers in the gilt market. Its money broking business will not be acquired by Chase but will be established independently to avoid possible conflicts of interest. Simon & Coates is best known for its equities and corporate bond business.

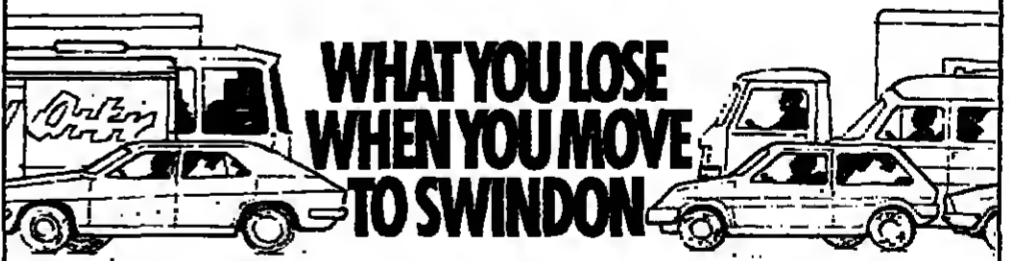
Mr Terraciano said Chase's exact stake in each firm has yet to be decided but it might not be the same for tax and other technical reasons. The day-to-day management of the two firms will remain unchanged at the beginning of the long-term strategy will be decided later.

The extent to which the firms will be merged and lose their individual identities has not been decided either. Chase's compensation to the firms' partners has not been revealed, but it includes payments to discourage them from leaving.

Mr Terraciano said Chase had devised its investment banking strategy to 1988 and would be able to provide whatever capital its UK securities venture required.

John Moore, in London, writes: according to a recent survey, Simon & Coates and Laurie, Milbank are ranked 18th and 22nd respectively in the stockbrokers' league based on market shares of commission income. Laurie, Milbank has a more commanding share of the market in British Government stocks, ranking 12th against Simon & Coates, which is placed 17th. In UK equities dealings Laurie, Milbank is ranked well outside the first 20 brokers.

Lex, Page 20; Men and Matters, Page 18



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OVERSEAS NEWS

**Pakistan replaces development plan as revenues decline**

BY MOHAMMAD AFTAB IN ISLAMABAD

THE PAKISTAN Government will launch a three-year rolling plan which will cost Rs 180bn (£10.1bn) and will replace the Government's development programme which was outlined in the current sixth five-year plan. The rolling plan is being prepared in order to meet a Rs 50bn (£3.1bn) shortfall in Government revenues during the sixth plan period covering July 1 1983 to June 30 1988. Pakistan is in the second year of the plan.

The rolling plan will take effect from next July 1. The changes will affect only government spending on the state sector, which will come down from the Rs 210bn projected in the original plan to Rs 180bn.

The rolling plan is likely to slow the growth rate of gross domestic product projected in the original plan at 6.5 per cent. But the decline is yet to be calculated, planning commission officials said.

The spending cuts have been prompted by less-than-expected level of exports, a reduction in remittances of Pakistanis working in the oil-rich Middle East, and a high rate of inflation.

Since the sixth five-year plan was launched on July 1 1983, farm growth has declined for the first time in five years,

reducing the overall GDP in fiscal 1983-84 (July 1 1983 to June 30 1984) to 4.6 per cent, from a projected 6.3 per cent.

Exports in 1983-84 rose only 4 per cent to \$2.8bn from the previous year instead of the forecast 8 per cent. Exports in July-September were 20 per cent down from the same period last year because the country could not export enough hand-knitted carpets and rice — its two key foreign exchange earners.

The remittances of Pakistanis working in the Middle East, a key source of hard currency, declined by 3 per cent in 1983-1984 to \$2.8bn. Remittances are projected to decline further to \$2.5bn in 1984-85, as several thousand Pakistanis have started returning home, because of lower spending in the host countries, currently beset with smaller earnings and reduced oil prices. The total migration is still larger than the net number of returns, however.

The rolling plan will have the same priorities as the sixth plan, including development and expansion of energy resources, transport and communications, rural and urban roads, social services in rural areas, and education and skill development.

**Lebanese army moves to boost authority**

By Nora Boustany in Beirut

THE LEBANESE army yesterday moved to take full control of the Lebanese capital from an assortment of militias in a Syrian-approved security plan aimed at extending state authority as a prelude to an Israeli pullout from south Lebanon.

The deployment of clean-shaven Lebanese soldiers, patrolling the streets of Beirut in armoured personnel carriers, went smoothly and without incident. There was no spectacular demonstration of strength as expected. Gunmen, who usually parade with their arms and battle fatigues, were not to be seen and a number of their arbitrary checkpoints were dismantled by daybreak.

A six-man military council headed by Gen Michel Aoun, the Commander-in-Chief of the army, has worked out plans for the effective deployment of three brigades, some 6,000 soldiers, in the greater Beirut area over a 10-day period.

The security measures ordered by the Government at a Cabinet session last week are part of efforts aimed at reinforcing an atmosphere of stability and boosting the image of the state.

**Michael Thompson-Noel on the parties' vagueness on foreign affairs Australia urged to look to Asean**

FOREIGN AFFAIRS in general and Australia's relations with Asian countries in particular have hardly featured at all in a long election campaign dominated by domestic concerns such as capital gains tax and death duties.

Leaders of both main parties have been deliberately vague. Mr Bob Hawke, the Prime Minister whose Labor Government is heading for certain re-election this Saturday, delivered some fine-sounding sentiments in his main campaign policy speech on November 13 in the Sydney Opera House.

"In the years ahead," he said grandly, "we will continue to build on the constructive and close relations that we have established with the countries of Asean (Association of South East Asian Nations), with Japan and China, and with our south-west Pacific neighbours."

He maintained that Australia must be more than a "passive beneficiary" of growing east Asian demand for foodstuffs and raw materials, arguing that Australia's talents and resources called for a new role as a supplier of "advanced services, specialised technology and manufactures embodying high skills, as well as the primary products which have been the traditional mainstays of our foreign trade."

The attitude of Mr Andrew Peacock, leader of the Liberal-National Party Opposition, to Australia's foreign relations has been even less precise than Mr Hawke's.

For example, Mr Peacock's main policy document makes virtually no mention of Asean, referring to concentrate on the Liberals' promise to forge a bilateral defence alliance with the U.S. if action by New Zealand threatens further weaken-



Mr Andrew Peacock, leader of the Australian Liberal Party, scored what seemed to be a narrow points victory in last night's live televised debate with Mr Bob Hawke, whose Labor Government seems set to win Saturday's general election.

Touted as the highlight of a long and arduous campaign, the debate did much to bolster Mr Peacock's flagging credibility, without endangering Mr Hawke's safe lead

a better matching between Australian export production and developing Asean demands would enhance Australia's "respect and political influence".

However, there are hurdles. For example, the committee says it is "notable that Australia's best export performances are in Singapore and Malaysia, with which Australia shares a similar colonial heritage. Unfortunately, the degree of interest in Asian studies among Australian businessmen and students is low."

Second, Australia's high import barriers and resistance to industrial restructuring. The committee says that if Australia does not play a more integrated role in the region, it may become largely irrelevant to Asean economic development.

This in turn could significantly reduce Australia's political influence in the region."

In order to enhance regional security and minimise the destabilising potential of "major power interference," says the committee, Australia and Asean must improve mutual awareness and understanding, bolster economic ties, and improve co-operation on political and security issues.

However, the evidence of the Australian election campaign to date suggests that the gap between Australian rhetoric and policy commitments in its own region is still highly visible.

Predictions that Australians will eventually become the "white trash of Asia" may not be borne out. However, there are signs that unless they make genuine progress in aligning their white, capitalist and Christian continent more closely with southern and south-east Asia, they will be seen to be operating a "terminus" economy. After all, there is nothing to their south but penguins and plankton.

**Gulf summit convenes in Kuwait**

By Kathleen Evans in Dubai

FOR weeks' Kuwaiti school-children have been inculcated by their expatriate Egyptian schoolteachers with the benefits of the Gulf Co-operation Council. Newspapers have been carrying tedious and endless statements from officials on co-operation and unity between the six member states. Even before the summit begins, most residents are bored to death with the subject.

The annual multi-million dollar spectacle of the GCC summit opens today in Kuwait. The conference of sheikhs, emirs and the Saudi monarch convenes in a hall of solid marble and rich decor — 300 metres from the front line between the armies of Iran and Iraq.

The Iraqi army is at present on a state of high alert following the GCC summit. It is feared that the war "by its long awaited offensive. Despite this nightmarish prospect, Gulf leaders are not expected to emerge with any fresh ideas on how to seek peace between their two powerful neighbours.

Indeed, the summit could actually highlight just how devoid of ideas the GCC is on the war.

The pretence of neutrality has worn a bit thin after \$55bn (£28bn) worth of aid to Iraq, and the Kuwaiti initiative in the United Nations early last summer aimed at obtaining a condemnation from the Security Council of Iranian air strikes on Gulf shipping.

While little dramatic progress is expected on other foreign policy issues the summit is likely to confirm the establishment of a joint military command and a rapid deployment force for the area. The force is likely to be largely symbolic, numbering 2,000-3,000 men, say diplomats, and it will be stationed in Saudi Arabia with a senior Saudi officers as its chief.

Co-ordination between the states, hitherto confined largely to the economic sphere, is now beginning to touch the sensitive areas of military strategy. It is not a development which will be approved as easily as other resolutions on co-operation, and there is likely to be a great deal of discussions on the style a joint military command will have in practice.

**China to allow U.S. ships to make courtesy calls**

BY MARK BAKER IN PEKING

CHINA HAS agreed to allow U.S. warships to make courtesy calls at its ports in a further move towards closer military links between the two countries. Mr Hu Yaobang, the General Secretary of the Chinese Communist Party, confirmed the decision in a surprise remark to a visiting Japanese business delegation at the weekend.

"American warships will be allowed to visit China's ports if they are on a ceremonial call and the request is made through diplomatic procedures," Mr Hu said.

He denied that China was entertaining the idea of a military partnership with the U.S. However, the decision is

likely to pose a fresh irritant in Sino-Soviet relations. Moscow has already voiced its displeasure at the growing military contacts between China and the U.S. over the past year.

U.S. Embassy officials in Peking would not say when the first U.S. ships were likely to call. But sources, who confirmed that the Americans had been taken by surprise by Mr Hu's announcement, said it was unlikely that ships would visit before next spring.

The announcement follows a series of military exchange visits between the two countries and some intensive negotiations on possible sales of military equipment by the U.S.

**U.S. and N. Korea at odds over shooting**

North Korea and the U.S., in a meeting yesterday at Panmunjom, clashed predictably over the shooting incident that took place in Panmunjom last Friday, in which three North Koreans and one South Korean died and an American soldier was wounded, writes Steven B. Butler in Seoul.

However, U.S. military personnel said informally that they expected that airing of the conflict will allow both sides in put the incident behind them. It has been feared that the shooting incident would mar the atmosphere for economic and other negotiations that have been taking place between North and South Korea.

However, both governments appear anxious to maintain their contacts.

ing of the ANZUS defence treaty between Australia, the U.S. and New Zealand.

In other words, the course of the Australian election campaign to date has borne out a recent complaint by Australia's Joint Committee on Foreign Affairs and Defence—namely, that when it comes to Asean, there is a gap between Australian rhetoric and policy commitments.

In the view of the committee: "As a grouping of Australia's neighbours, the Asean countries—Indonesia, Malaysia, Philippines, Singapore, Thailand and Brunei—are of vital political and strategic significance to Australia. . . Mutual misunderstanding of political and cultural values, or at least stereotyped images of each other's values, are common in both Australia and the region. . . Better mutual awareness is a priority need."

Asean's collective wealth is not much greater than Australia's—a combined gross national product in 1982 of about U.S.\$202bn (£168bn) (Asean) versus one of U.S\$156bn (Australia).

However, based on rates of GNP growth over the five years 1979-83, Asean's combined GNP would be about U.S\$300bn in

2000, whereas Australia's would be only U.S\$220bn.

What is surprising is how little Australia and Asean mean to each other economically. Quantitatively, the growth in two-way trade has been impressive—from A\$4157m (£248m) in 1972-73 to A\$3.4bn (£2.3bn) at current rates of exchange) in 1983-84, equivalent to an average annual increase in real terms of over 8 per cent.

Together, the six Asean countries are Australia's fourth largest trading partner, both for imports (5.2 per cent of all Australian imports) and exports (8.8 per cent). However, so far as Asean's total global trade goes, Australia remains a peripheral supplier and purchaser, accounting for only 1.7 per cent of Asean exports, and 2.5 per cent of imports, in 1983.

Economically, therefore, Asean is far more important to Australia than Australia is to Asean. Moreover, Australia's merchandise trade surplus with Asean is traditionally offset by a net invisibles deficit. The invisibles deficit was A\$345m in 1981-82.

In the committee's view, relative improvements in Australia's export performance, especially

and parliamentarians, his voice was not heard. This has raised doubts about the permanence of his recovery.

The President's temporary incapacity has undermined the fragility of the country's political structure, with so much power concentrated on Mr Marcos.

Government administration has almost ground to a halt and many Cabinet ministers have

**Marcos returns after two-week absence**

BY EMILIA TAGAZA IN MANILA

PRESIDENT FERDINAND MARCOS of the Philippines yesterday joined his Cabinet for the first time after two weeks of medical isolation and signed the 58.3bn pesos (£2.5bn) national budget for 1985.

Mr Marcos was last seen in his office on November 13 and his subsequent failure to come out for his usual almost daily news appearances sparked in-

tense speculations about his health.

Rumours ranged from his having had a kidney operation, throat surgery, a heart bypass to his being dead. Doctors yesterday confirmed Mr Marcos underwent major surgery and was very sick for a week but is now recuperating.

Although Mr Marcos was shown yesterday signing the budget before Cabinet members

and parliamentarians, his voice was not heard. This has raised doubts about the permanence of his recovery.

The President's temporary incapacity has undermined the fragility of the country's political structure, with so much power concentrated on Mr Marcos.

Government administration has almost ground to a halt and many Cabinet ministers have

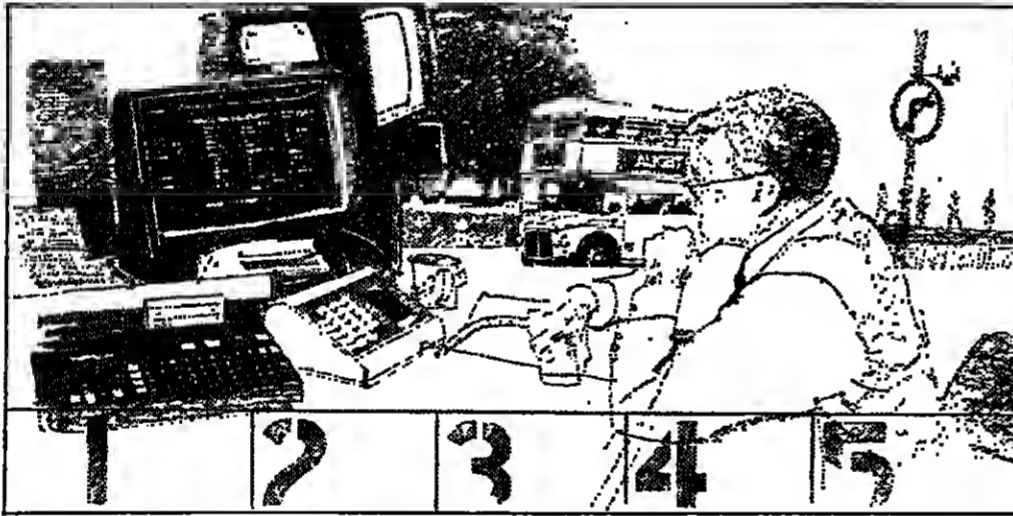
appeared to be at a loss without direction from the Presidential palace.

Mr Marcos's absence has yet again raised the issue of succession amid continuing fears of intervention by the military.

Lt Gen Fidel Ramos, acting armed forces chief of staff, while known to be a professional soldier, has earlier admitted he has no "full authority."

While little dramatic progress is expected on other foreign policy issues the summit is likely to confirm the establishment of a joint military command and a rapid deployment force for the area. The force is likely to be largely symbolic, numbering 2,000-3,000 men, say diplomats, and it will be stationed in Saudi Arabia with a senior Saudi officers as its chief.

Co-ordination between the states, hitherto confined largely to the economic sphere, is now beginning to touch the sensitive areas of military strategy. It is not a development which will be approved as easily as other resolutions on co-operation, and there is likely to be a great deal of discussions on the style a joint military command will have in practice.



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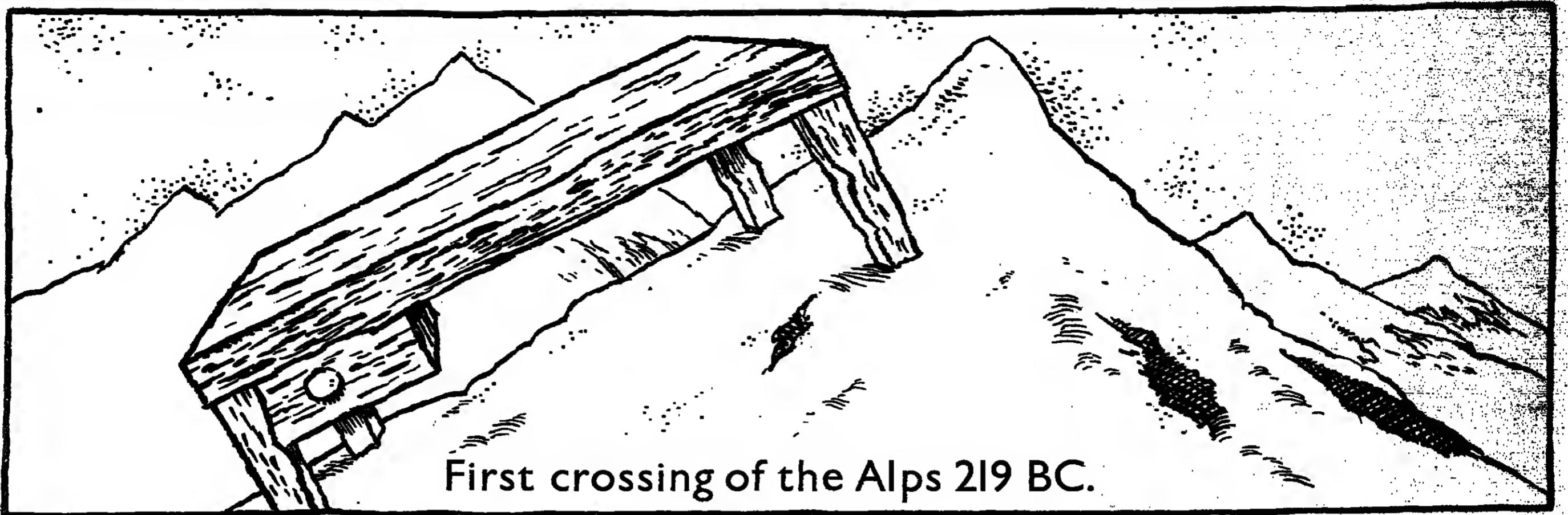


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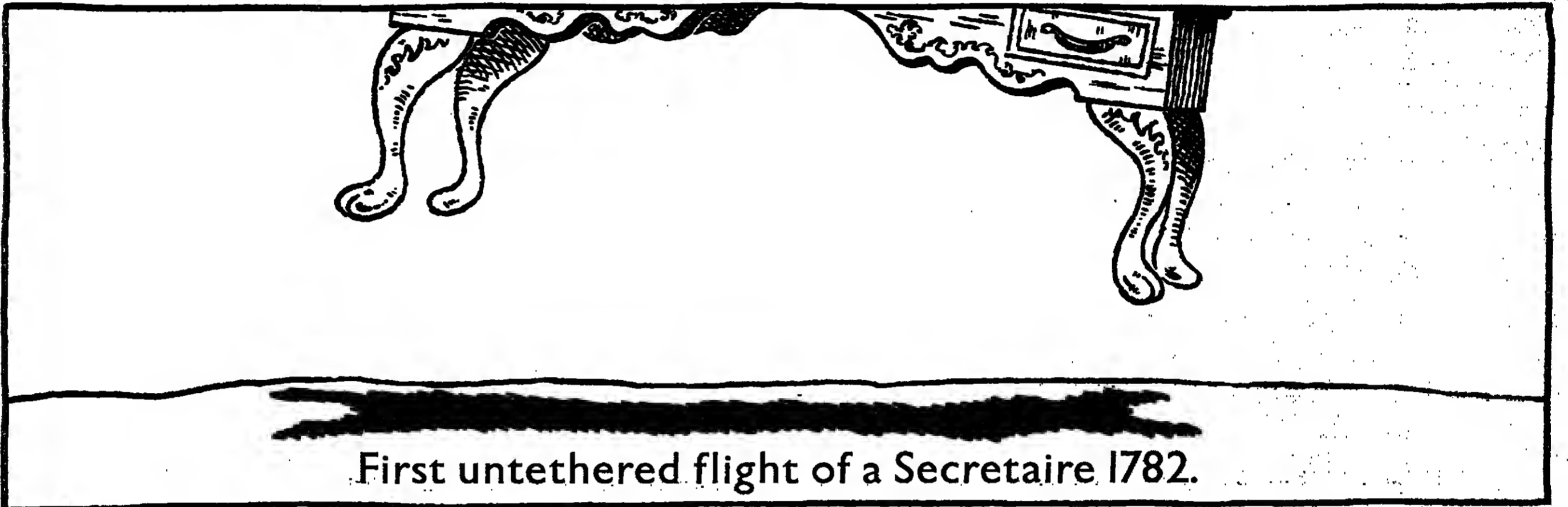


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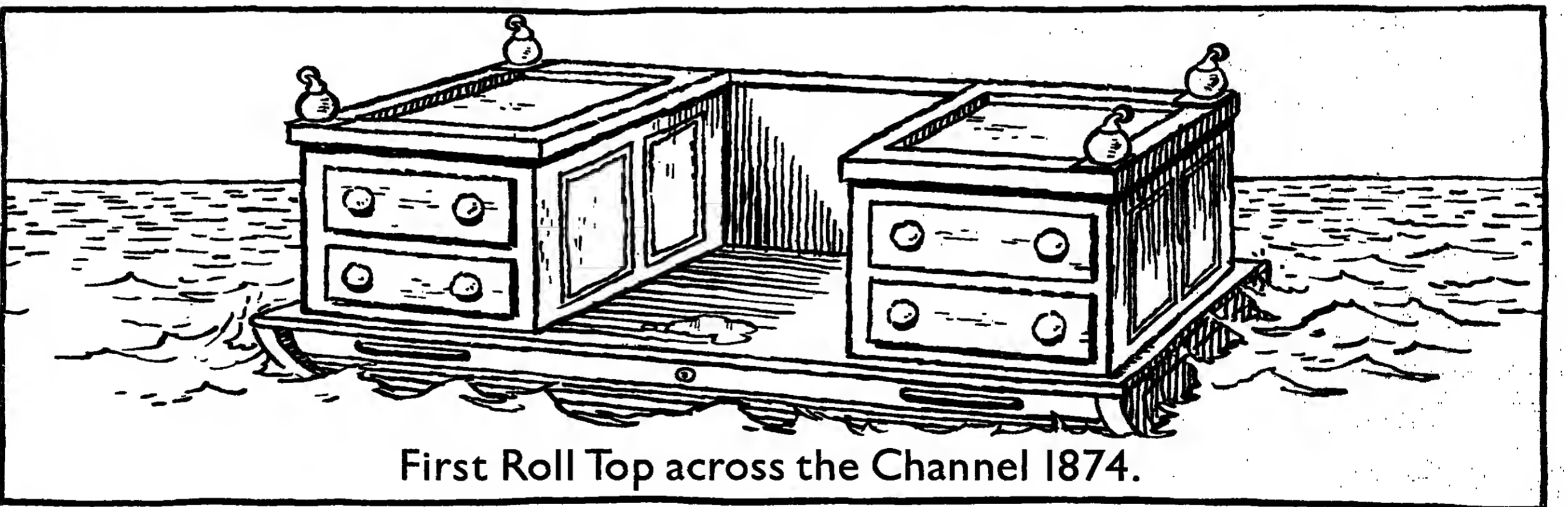
# GREAT MOMENTS IN THE HISTORY OF THE DESK



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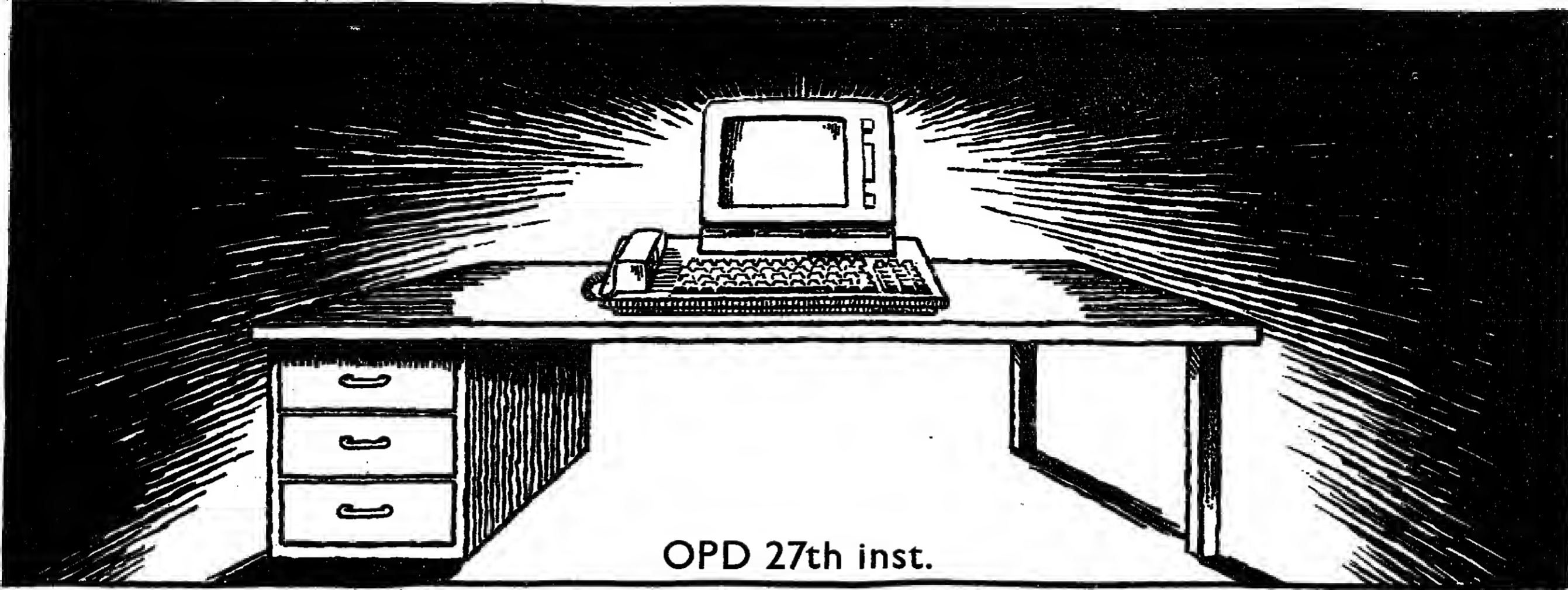
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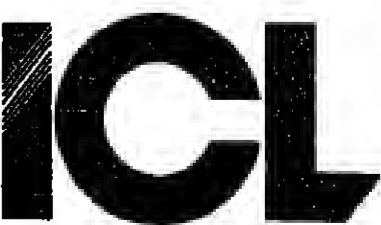
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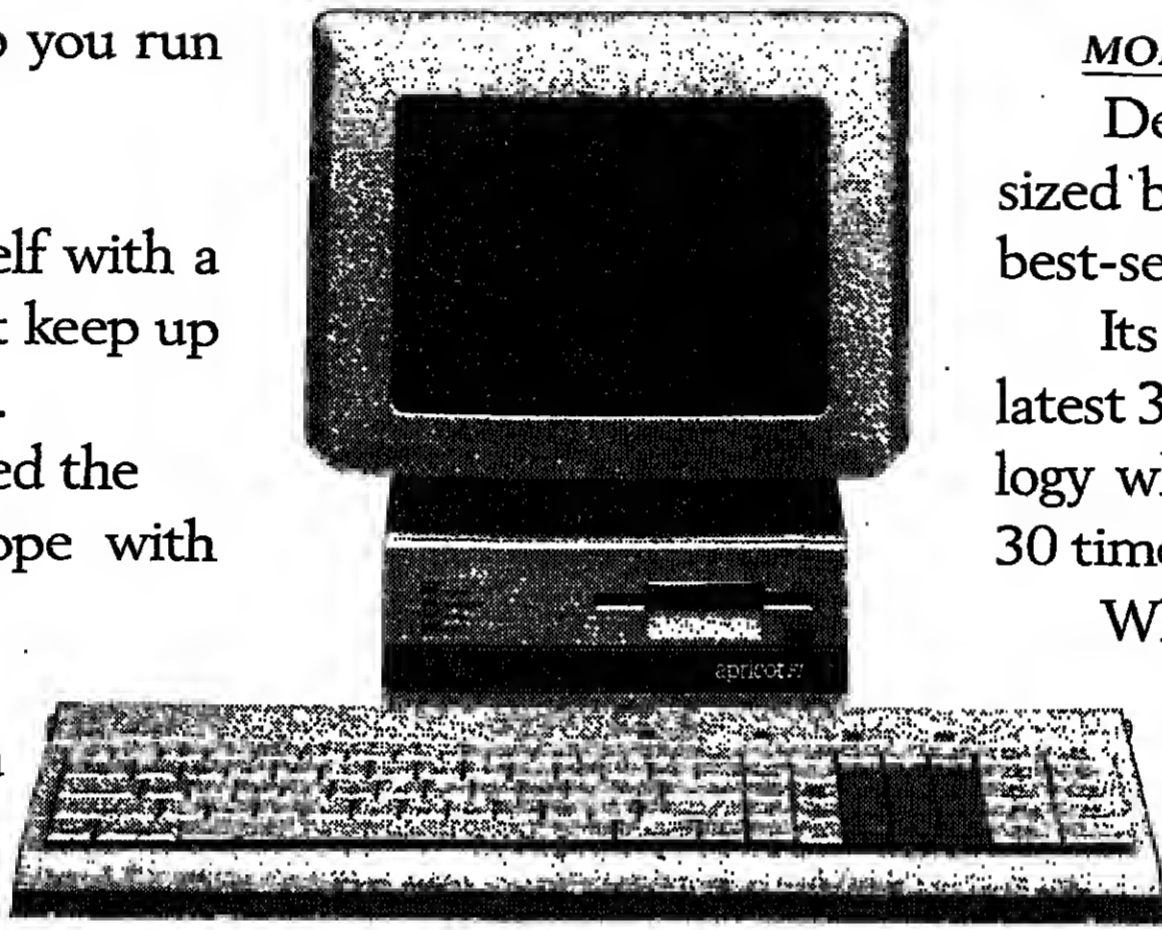
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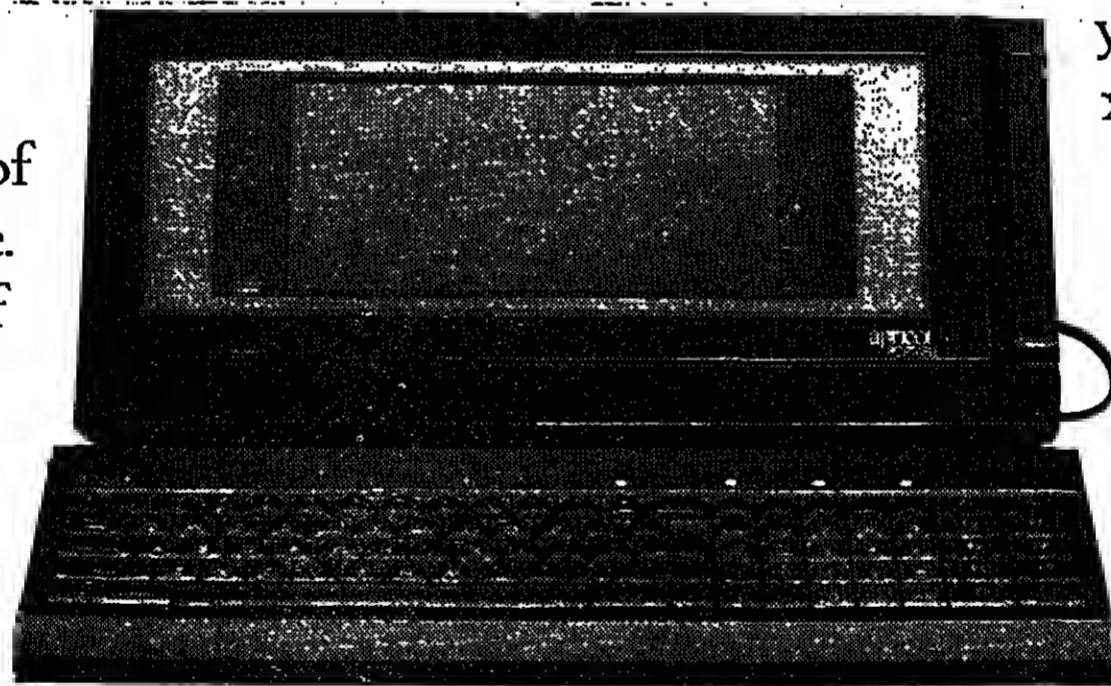
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## UK NEWS

## Investors in denims and pin-stripes rush for Telecom shares

BY WALTER ELLIS

BRANCHES of the big City of London banks were opening their doors to some unusual investors yesterday as the demand for shares in British Telecom rose to new heights.

As well as the inevitable lines of men in dark suits, there were secretaries, shop assistants, demitied building workers and electricians. Crisp application forms from the Economist magazine were banded in alongside folded versions from the popular newspapers The Sun and the Daily Mirror.

Speculators should take note, however. A lot of individual, first-time investors are not scrambling for overnight profits. Many, in the time-honoured tradition of UK equity holding, are looking for a "sensible" rate of return. Only a few seem to be eagerly waiting for the stock exchange to open on December 3.

Ms Pauline Salmon, a secretary, saw the BT issue as a means of spreading her family's investments. She handed in cheques to the bank for a total of £600 on behalf of herself, her brother and her sister.

"I would have invested more, but I am going to the Caribbean on Wednesday and that is costing me £1,800."

Rajen Shah, a visiting resident of

the United Arab Emirates, is another who sees his intended purchase as a long-term investment.

Mr Eric Reid, a clerk with the Daily Mail newspaper, had never thought of putting his savings into shares before but was attracted by the newspaper advertisements.

Mr Peter Shevlane, a former Telecom employee, is another who admits to having a cautious nature. He holds no other shares but was told by friends still with BT that an investment would prove profitable.

A merchant banker who declined to give his name said he had made many investments over the years. The BT issue was attractive to him, but only because of the price offered. "I intend holding on to what I have got. I do not think it is going to be worth the investor putting in huge applications. He will only lose out in interest," he said.

Only one applicant interviewed, John Simpson, a building worker, was investing his £400 with the express intention of making a quick profit.

"A lot of people I know say it has got to be a good deal. They have all been putting money into it. But I shall be selling inside of two months. There could be 20p a share in this for me."

## TUC move to end coal strike

BY JOHN LLOYD, INDUSTRIAL EDITOR

MR NORMAN WILLIS, general secretary of the Trades Union Congress (TUC), will today launch a serious effort to bring the National Union of Mineworkers (NUM) back into talks to try to settle the pit dispute.

The TUC will be seeking to persuade the union to show more flexibility in negotiations with the National Coal Board (NCB) than it has before in the nine-month dispute.

Mr Willis - together with six other senior union leaders including Mr David Bassett, general secretary of the General, Municipal and Boilermakers' Union, and Mr Bill Keys, general secretary of the print union Sogat 82 - will meet the

NUM's three national officials this evening. They are Mr Arthur Scargill, the union's president, Mr Peter Heathfield, the general secretary, and Mr Mick McGahey.

The TUC's finance and general purposes committee - its "inner cabinet" - agreed yesterday to support Mr Willis and his colleagues. All the senior TUC leaders are anxious for a settlement and most believe the NUM will have to make concessions.

Last night's meeting of the committee was dominated by Mr Willis's report, the most forthright and pessimistic he has yet made on the dispute. He was particularly frank in his condemnation of violence.

His report accepted that at least 10,000 miners had returned to work over the past two to three weeks and that the Government and the NCB were not interested in resuming talks while their "drift back" to work strategy appeared to be working.

The NCB claimed that 975 miners reported for work yesterday for the first time since the dispute began, with particularly high turnouts in Scotland and the North-east of England.

The miners' leaders will be told in the coming days tonight that the violence must stop. In his statement to the committee, Mr Willis said: "I believe that the present level of violence is doing massive damage to the NUM and the TUC. It was a miracle last week that people were not killed in Yorkshire."

"We cannot allow these acts of violence to be done in the name of trade unionism."

Senior TUC leaders last night gave a warning against any optimism that the various plans discussed openly by TUC leaders would find favour with both the NUM and the NCB. However, it is also recognised that the scale of damage being wreaked on the trade union movement, and the level of protests from trade unionists over the conduct of the strike, forces a radical step.

## Discontent grows at pit deputies' union

BY OUR INDUSTRIAL EDITOR

TROUBLE is building up once more between the National Coal Board and the pit deputies unions Nacods, which might jeopardise the agreement reached between the two sides last month.

Relations between the board and the union at national level and in many regions remain embittered, to the extent that the board finds that many of the benefits it might have expected to gain from the "drift back" to work by miners have been negated by deputies' refusal to cross picket lines.

The settlement with the board meant the withdrawal of new guidelines specifying that deputies must cross picket lines, using the armoured "battle buses" supplied for working miners. Instead, the previous guidelines, which laid down that deputies could return home on full pay if they had tried and failed to cross mass picket lines, were agreed.

Because of that, deputies in Scotland, the North-east and Yorkshire, where many miners are returning to some pits, are for the most part

not crossing picket lines. Production at those pits is thus unable to begin, since no coal may be cut under statute without a supervisory presence.

At the same time, other separate disputes are brewing, which are likely to be considered shortly by the Nacods executive.

● Union officials in the North-east claim that members who have refused to cross picket lines at Ellington Colliery have not been paid - in breach of last month's agreement. ● The union is concerned over re-

marks made last week at a meeting of the Coal Industry Consultative Committee, to the effect that the board could no longer guarantee that redundancies would be voluntary, in view of the continued deterioration of coal faces and roadways.

● The Nacods leadership has been angered by a decision of the Coal Board Staff Superannuation Fund to invest in British Telecom shares, seeing the decision by the majority of the managing board of the fund as a harbinger of privatisation in the coal industry itself.

## News group in £82.3m bid for Link House

BY SUE CAMERON

UNITED NEWSPAPERS, publisher of the Yorkshire Post and of Punch, yesterday made an £82.3m agreed bid for Link House Publications, owner of the century-old Exchange and Mart, a national weekly advertising periodical.

The merger would give it a stronger and broader UK operational base that would go well with "our energetic growth in the U.S.," United Newspapers said yesterday.

The bid involves the offer of 247 UN shares for every 100 Link House shares, valuing each Link share at 735p. The cash alternative is 68p for every Link House share, with UN finding £10m from its own resources and Samuel Montagu, the merchant bank, underwriting the remaining £72m.

UN, which had pre-tax profits of £8.5m last year, explained that one of its prime aims was to expand in the UK into businesses that did not require a high degree of capital support. Link was a "natural fit" for UN's operations in Britain because of its "consistently strong performance, strong cash flow and lack of dependence upon heavy capital investment."

Link, which had pre-tax profits of £7.9m on a turnover of £30.4m in the year ending June 1984, publishes a number of consumer and business magazines and also has a non-fiction books division. Its biggest profit earner is Exchange and Mart.

All three Link divisions were

profitable last year. UN said, however, that it believed its own selling and marketing expertise could bring about a further improvement in Link's operating results. UN added that its magazine division, which contributed £1.25m to profits last year, was becoming an "increasingly strong" earner. It believed that Link's magazines, which have been operating at unsatisfactory margins, would benefit from the merger. The combined magazine operation would create a "strong base for further growth in the UK."

Link will now operate as a new division within UN. Mr Charles James, Link's managing director, is to be invited to join the UN board.

UN's own interests include printing and retail shops in the UK as well as newspapers and magazines. In the U.S., it has a news transmission business in addition to trade and technical magazines.

Mr David Stevens, chairman of United Newspapers, said his group's bid was the culmination of a 3½ year courtship.

Exchange and Mart has been published since 1868, although in the last five years its circulation has started to fall. In 1979, sales were over 300,000 copies, while today the figure has dropped to 246,000. UN feels that better marketing and greater use of market research will enable it to reverse the Exchange and Mart decline.

Lex, Page 20

## Less regulation urged for commercial radio

BY RAYMOND SNODDY

THE TIME may be right to look again at how Britain's commercial local radio system is regulated, the Economist Informatics consultancy argues in a new report on the future of radio.

After looking at countries where regulation has been reduced, the consultants say they found no evidence that standards have declined as a result. The report also found no conflict between the need to make a profit and serving the public good.

The report was commissioned by the Association of Independent Radio Contractors (AIRC) as part of a series of resolutions adopted earlier this year in response to the growing financial stress faced by many independent local radio (ILR) stations.

The report, which is being sent to both the Home Office and the Department of Trade and Industry is being accompanied by an AIRC statement. It argues that:

- There is no coherent Government policy on the future of radio;
- Piecemeal development - development of community radio alongside but not part of ILR - would be detrimental to the whole;
- The present system of commercial radio has to change to reflect a

rapidly changing media market place.

The Economist Informatics group examined a range of regulatory options and the likely consequences. "At one extreme the present 'heavy' regulation could continue unchanged. It, however, at the same time nothing was done about the pirate stations in the large conurbation the situation would be 'inherently unstable'."

At the opposite end of the continuum regulation would be apart from the allocation of frequencies.

Under such a scenario, "provided any licence fee was kept to a minimum, and applications for frequencies were kept simple, there is no reason why all of the current onshore illegal operators should not become legitimate."

● The Attorney General has given his permission for his name to be included on a joint injunction designed to restrain south London pirate Radio Jackie from broadcasting. The joint action was sought by the legal ILR station in the area, Radio Mercury.

Radio Broadcasting in the UK. The Economist Informatics, Spencer House, 27 St James's Place, London SW1A 1LT.

## Midland finance house wins Nissan contract

By David Lascelles

FORWARD TRUST, the finance house subsidiary of Midland Bank, has won the contract to finance Phase I of Nissan's new motor plant in Washington, Tyne and Wear.

The £50m leasing facility will cover the entire expenditure on the project, including the buildings as well as the plant and machinery. The project qualifies for special regional development aid, and it will be able to claim full first-year capital allowances even though those are being phased out since the budget last March.

That will provide the Midland Group with some tax benefits, which it will pass on to Nissan in the form of lower financing costs.

Phase I of the project is for a plant that will assemble Nissan kits imported from Japan, starting in 1986. A decision on whether to proceed on Phase II to build a full-scale £350m manufacturing plant will be taken in 1987.

The Nissan plant is the first of its kind by a Japanese carmaker in the UK. The financing deal is a useful contract for Forward Trust, business of which has been affected by the budget changes. The company announced plans last week for a restructuring that will involve the

closure of many branches and the loss of 320 jobs.

● Austin Rover yesterday insisted that it would suffer only some minor inconvenience from the loss of six managers at its Cowley, Oxford, plant, who have all been recruited by Nissan of Japan for its UK assembly operations, Kenneth Gooding, motor industry correspondent, writes.

AR had been expecting several Cowley junior managers to follow Mr John Cusnaghan, 38, formerly manufacturing manager at Cowley, who was appointed Nissan's production director.

He will be one of only two British directors at Nissan's Washington, Tyne and Wear, plant, joining Mr Peter Wickens, former director of personnel for the southern region of British Gas Corporation, who is now Nissan's director of personnel.

AR confirmed that Mr Cusnaghan was to be joined at Nissan by Mr Colin Dodge, 29, Cowley paint shop manager, who will be paint manager for Nissan; Mr Clive Griffiths, 35, Cowley manager of manufacturing timing, who will be Nissan's body manager, and Mr Clive Towle, 36, Cowley's production engineering manager, who will become Nissan's maintenance manager.

## 'Underestimate' of interest rates

By Max Wilkinson

INTEREST RATES will be significantly higher in the period up to the spring of 1986 than was assumed at the time of the budget, Treasury officials told MPs yesterday.

Mr Hugh Evans, the Treasury's chief forecaster, said that higher interest rates than expected underlay the Government's most recent estimate of the cost of servicing the national debt in 1985-86.

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UK NEWS

# Transport union fined £200,000 over strike

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE TRANSPORT and General Workers Union (TGWU) has been fined £200,000 for what a High Court judge described yesterday as "one of the worst cases of disobedience of the orders of this court that there can ever have been."

Giving the union 14 days to pay - after which it will face sequestration of its assets - Mr Justice Hodgson said: "If the orders of courts of law in this country are not obeyed, then the only result is an approach to anarchy."

The fine - the same size as that imposed on the National Union of Mineworkers last month - resulted from the TGWU's defiance of injunctions to call off the pay strike at Austin Rover, which ended last week.

Mr Alexander Irvine, QC, for Austin Rover, had told the court: "The stance of the TGWU is that it is above the law."

The union, he said, "deliberately threw down the gauntlet by declaring that the strike was official and that they had no intention of complying with the court's orders."

Later, the union, which boycotted the court hearing, declined to comment on the fine. It has, however, previously made clear that it believes that, as a matter of principle, it must stand by its local officials, whatever the cost to its funds.

It is unlikely that it will pay the fine voluntarily. The probability is that, on December 11 or thereabouts, sequestrators will be appointed to seize funds out of which to pay the fine.

Their task is likely to be considerably easier than it has been in the National Union of Mineworkers' case, where most of the funds appear to have been transferred out of the country.

The TGWU's assets are much larger, and would be less easy to disperse than the miners'. Also the TGWU is thought unlikely to add to its financial burden by wilfully increasing the sequestration costs, which will have to come out of its funds.

Unlike the NUM, its resistance to sequestration is likely to be passive rather than active.

In addition to the fine, the TGWU may expect to face a damages claim by Austin Rover which, under the 1982 Employment Act, might be up to a maximum of £250,000.

Mr Irvine said yesterday that the TGWU had given its members at Austin Rover positive encouragement to go on with the strike, despite the injunctions.

It was the principal union at Austin Rover, and the only one that had not come before the court.

On November 14 its executive had passed widely published resolutions that the strike had been called in accordance with its rules; that it was official; that the injunctions should not be obeyed; and that its general secretary, Mr Moss Evans, was not to sign cheques to pay any

finances that might be imposed for contempt.

The strike had petered out towards the end of last week and there had now been a complete return to work. However, it had gone on, with varying degrees of support, for just short of three weeks.

"We would submit that the contempt by the TGWU are quite plain," Mr Irvine said.

The TGWU was one of six unions against which Austin Rover obtained injunctions on November 6. The company did not proceed with a claim against the electricians, whose leaders had publicly disowned the strike.

Last week, the company abandoned its contempt case against the General Municipal, Boilermakers and Allied Trades Union, the Union of Construction, Allied Trades and Technicians, and the Association of Patternmakers and Allied Craftsmen, accepting that they too had "disavowed" the strike.

The National Society of Metal Mechanics escaped contempt by proving that they had not been properly served with one of the injunctions.

Yesterday, after fining the TGWU, Mr Justice Hodgson went on to hear an application by Tass, the white-collar section of the engineering union, to discharge the injunction made against it on November 6.

The hearing continues today.

# Acorn to diversify from home computers

By Jason Crisp

ACORN Computers, the fast growing British microcomputer group, is to embark on extensive diversification over the next 18 months that will reduce its dependence on the home computer business.

In addition to its recently announced range of business computers, Acorn is diversifying into terminals to receive satellite broadcasting, home control systems, electronic publishing and a low-cost desktop terminal that combines telecommunications and computing.

Acorn, which had sales of £95m in the year to July 1984, is largely dependent on the four-year-old BBC computer and the more recently launched Electron. To date, the company has sold over 400,000 BBC micros, which cost £399, and 170,000 Electrons (£199), and has just embarked on a £4.5m Christmas promotion.

Acorn shares are traded on the Unlisted Securities Market. Mr Chris Curry, managing director, says the company will probably seek a full London Stock Exchange quotation next year. The success of Acorn's diversification will be crucial as critics think the company will be too dependent on home computers in a flat market.

Recently Acorn announced that it was launching a series of eight business computers, although it is likely to concentrate on two main models. Last month it also set up a subsidiary to sell interactive video-disc systems for industrial training.

The main new product being planned by Acorn is the "Communicator" or "C series" of terminals to be used for getting information from databases. The C series is expected to undercut the recently launched "One Per Desk" from ICL, which was developed in close cooperation with Sinclair Research.

Mr Curry says the C Series will cost between £500 and £800 without a monitor, and will be based on a powerful 16-bit microcomputer. Effectively it will be a low-cost, intelligent terminal that can communicate with high-speed digital telephone lines, cable television networks, and receive broadcast teletext such as Ceefax and Oracle.

# Treasury firm on state spending

BY PHILIP STEPHENS

THE TREASURY re-affirmed yesterday its implacable opposition to the idea that rising unemployment could be reversed by a Government-led boost to demand in the economy.

Mr Peter Rees, the Financial Secretary to the Treasury, said that a massive increase in the budget deficit would be needed to dent the unemployment total seriously.

"The consequent inflationary spurt and collapse in confidence would choke off any possible rise in output," he said.

"Governments cannot, in the long term, determine the total size of output and employment. The prime movers are the efficiency of the private sector and the pace of technical change."

Mr Rees, who was speaking at a conference organised by the International Herald Tribune, said the Government was determined to restrain the growth of public spending because of the "inescapable" link between higher taxes and higher spending.

If the growth in public spending were to rise by more than 1 per cent a year in real terms over the next decade, the tax burden would probably remain above the levels seen in 1978-79.

"If we are to have a thriving economy, we must aim to reduce the burden of taxation. We need to

achieve a virtuous circle so that tax cuts contribute towards economic growth, which itself allows us in turn to make more tax cuts," he said.

At the same time, the Government would continue its policy of removing unnecessary controls over markets and industry, of strengthening competition, and of removing rigidities in the labour market.

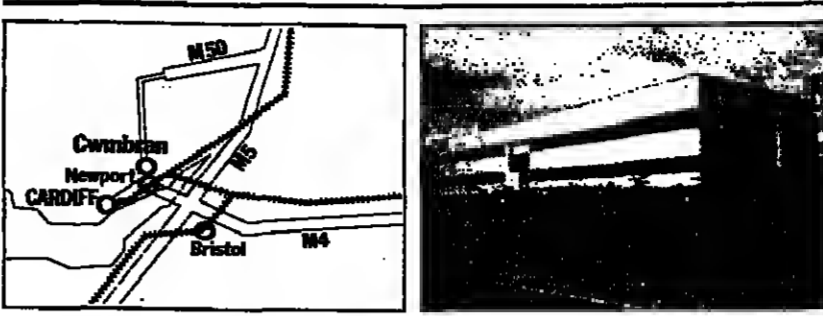
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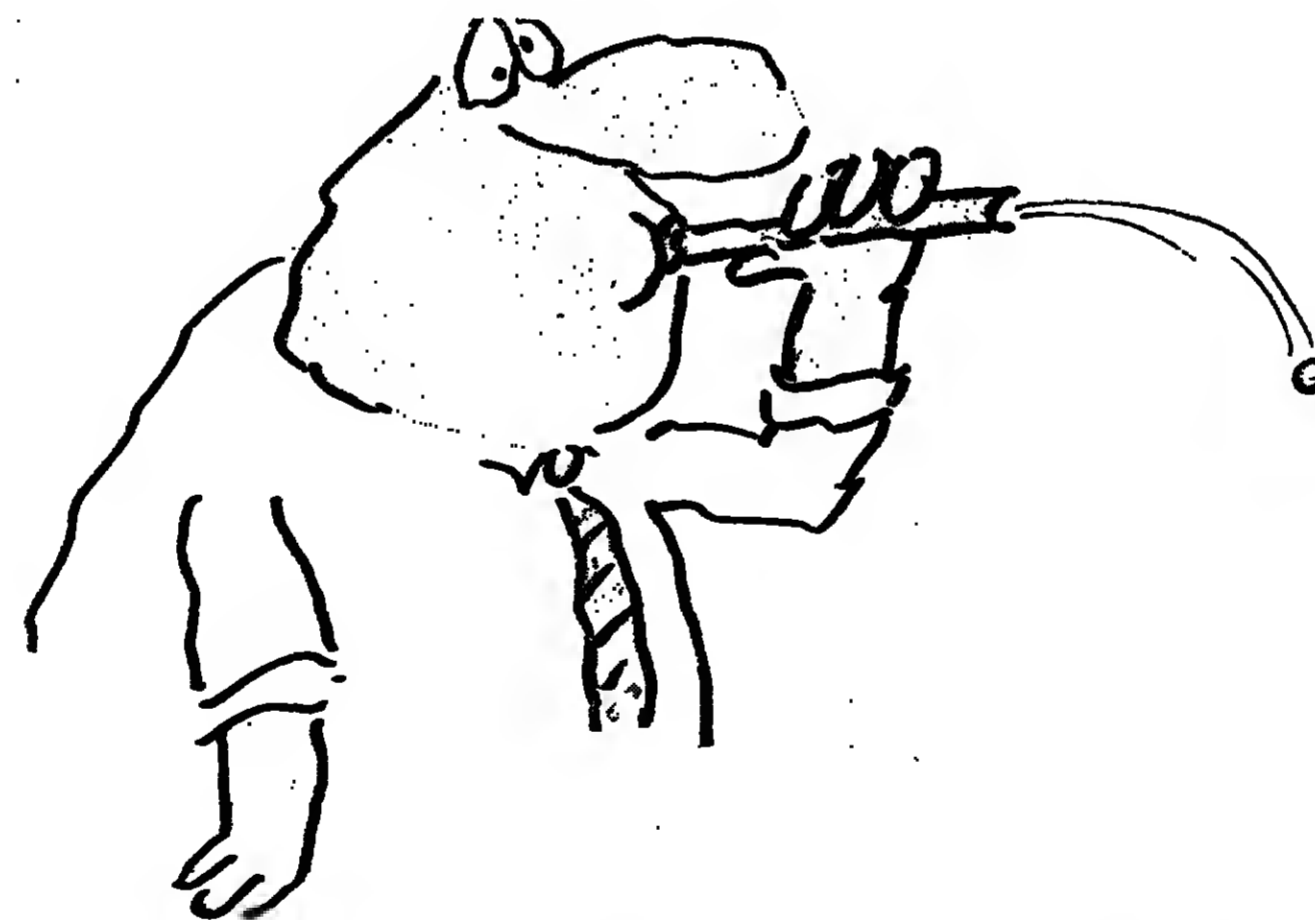
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UK NEWS

Anthony Moreton assesses the impact of £100m in regional assistance  
**Small companies gain from aid**

**COOL  
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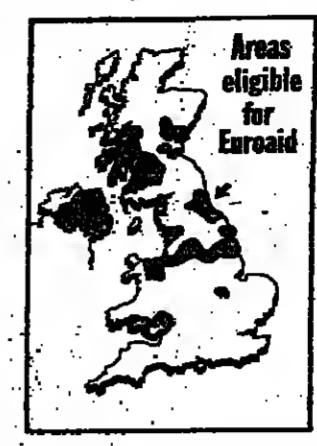
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THE £100M assistance for companies and environmental projects in steel, shipbuilding and textile areas announced yesterday has created an understandable air of satisfaction in Whitehall.  
 Not only does it mainly go to small concerns—the route by which the Government wants to see industry and economic growth encouraged—but there is a strong likelihood that more money will be coming from the same source soon.  
 The European Community's Regional Development Fund (ERDF) has contributed £89m of the package with the UK Government funding the rest. It is probable that with the reshaping of European regional policy next year, more programmes in the UK will eventually be assisted.  
 The important aspect to yesterday's measures is that it is completely separate from the review of UK regional policy—to be announced by the Government tomorrow—a point emphasised by Mr Norman Lamont, Minister for Industry, and Sig Antonio Giolitti, European commissioner for regional policy, at the formal announcement yesterday.  
 One Whitehall official went so far as to describe the Brussels decision, which was agreed only 12 days ago, as "a very exciting development". The UK, he stated, was getting ERDF finance "in a way that will provide for the first time a range of grants covering every aspect of setting up and running a company."  
 The allocation of the money has been very carefully spread not only among the three areas but also among the four countries.  
 England will receive the lion's share, with £58m, but another £18m



goes to Northern Ireland, £10.4m to Scotland and £8.7m to Wales.  
 On a subject basis, £38m of the ERDF finance will be spent on environmental programmes such as converting old buildings into suitable premises for small firms (up to 200 employees) while the other £51m will go towards making small firms more efficient. The Government's £12.5m will be used entirely to top up aid to small firms.  
 On an industry basis, steel receives £19m, £10m goes to shipbuilding and £80m to textiles, with the Government's topping-up being divided as appropriate when applications come in.  
 The important proviso is that none of the aid goes to steel, shipbuilding or textile companies, but only to companies located in areas that are producing something else.  
 A weaver in Bradford cannot be assisted. Nor could a redundant weaver wanting to set up a textile machinery plant. The redundant weaver would only be helped if he starts or is running a chocolate producing concern or some other, non-textile, activity.  
 The aim is to assist the restructuring of areas that have been hit by Community policies affecting the steel, shipbuilding and textile industry areas.  
 The money can be allocated in that way because it comes from the ERDF's non-quota section.  
 Under the fund as it operates at present—the rules change on January 1 but the £100m package is not affected, as it starts before then—95 per cent of the ERDF is to finance national projects in one of the member states while the remaining 5 per cent, the non-quota section, re-

mains to be spent on programmes rather than projects as the Commission thinks fit.  
 Four years ago, the ERDF assisted special programmes for the first time, but on a much smaller level. In 1980 the UK received £29m, of which the bulk (£23m) went toward improving the environment. The remaining £6m was divided between steel and shipbuilding areas, so this is the first time textiles have been helped.  
 The UK has done well out of this second tranche of Community non-quota aid. Almost all the money allocated to the shipbuilding areas has come to Britain and some 40 per cent of that for textile areas.  
 Brussels did not have a completely smooth run in getting the second tranche of assistance accepted. There was considerable opposition from West Germany, which was overcome when it was discovered that the Bonn Government was actually making such aid available to

similar programmes but was funding it out of its own resources.  
 Most grants to small firms are expected to go towards buying professional consultancy advice and to be given in relatively small amounts. Whitehall expects between 20,000 and 30,000 applications before the scheme expires in March 1985.  
 Most of the grants range between 55 per cent and 70 per cent of the cost.  
 Business Improvement Services, a Department of Trade and Industry facility, will offer 55 per cent grants towards, for instance, the cost of a review of current marketing activities, the cost of translating market information and sales literature, or towards improving budget and control systems.  
 The 70 per cent rate might go towards feasibility projects leading to new product development and processes, or towards research studies to explore market potential.  
 In addition, 20 per cent grants, up to a maximum of £20,000, are available for new plant, buildings and machinery for concerns with 25 or fewer employees.  
 Consultancy advice, being granted, is frequently not available within the areas to be assisted or, if available, is expensive. It might lead to a big expansion of consultancy concerns opening in them.  
 Curiously, the European Commission has deliberately excluded coal areas from such assistance. Given the structural difficulties facing coal in most EEC countries, that seems a curious omission. Sig Giolitti defended the position by saying there were other ways to help coal, although that industry was not suffering so much.

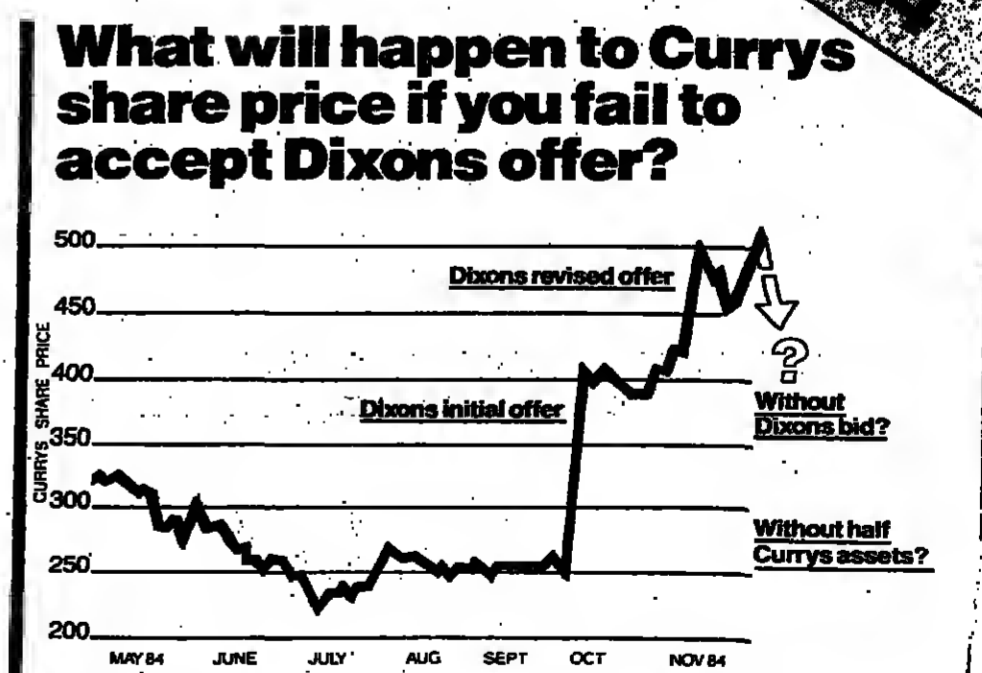
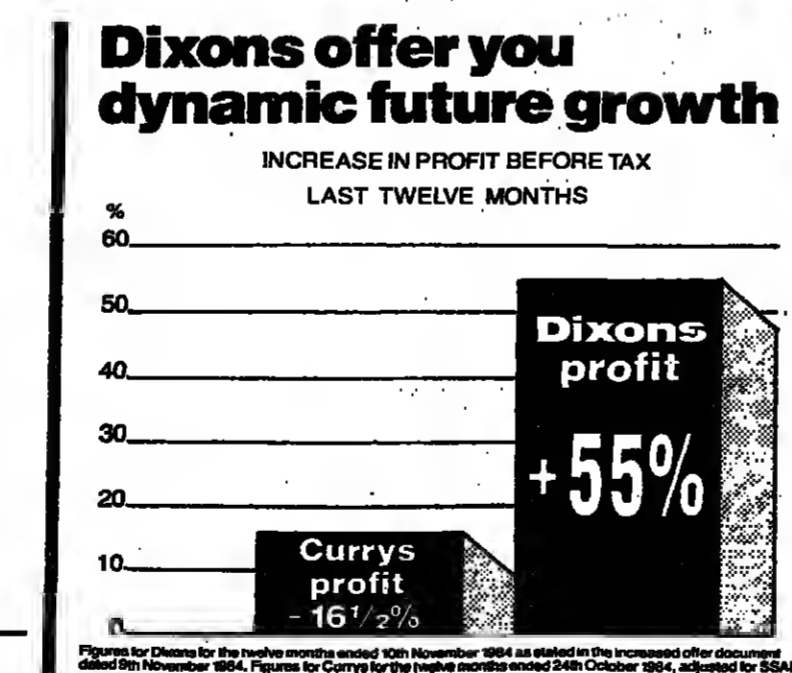
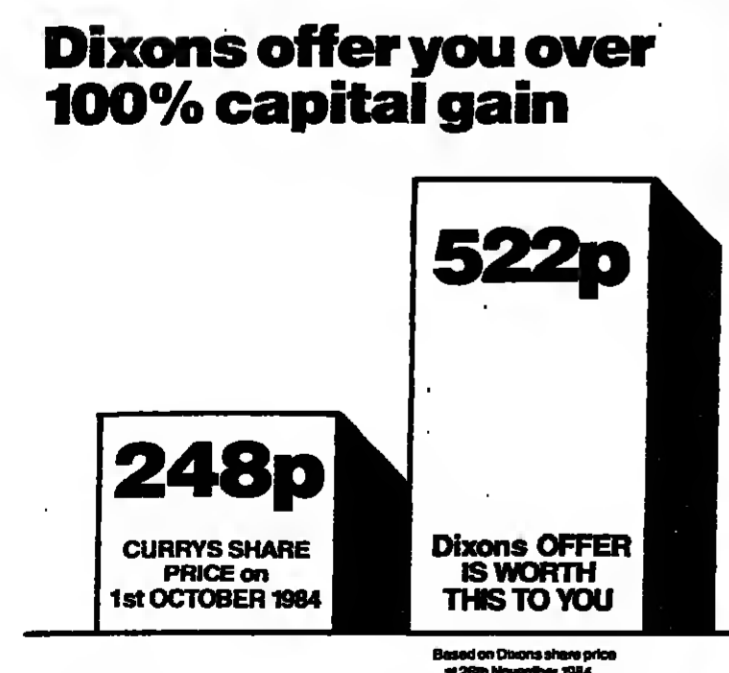
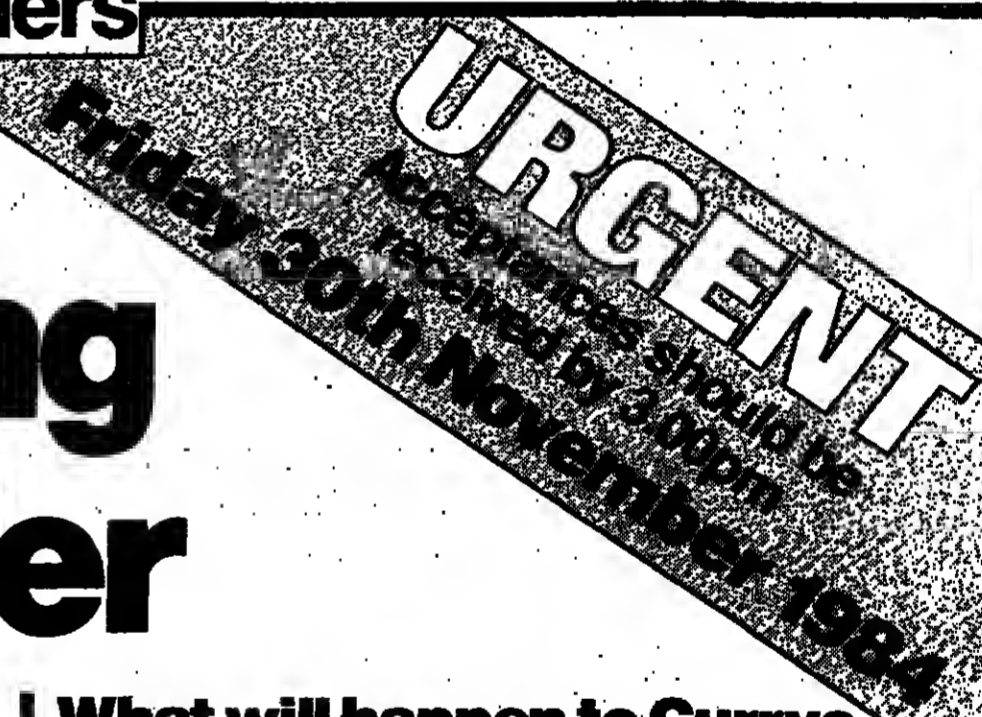
**Government agency faces fresh fraud charges**

BY ROBIN PAULEY  
 THE PROPERTY Services Agency (PSA), which manages the Government's £10bn estate, is again under investigation by the Fraud Squad's Public Sector Corruption Unit.  
 The PSA, which comes under the wing of the Department of the Environment, confirmed last night that five civil servants had been suspended from duty pending the police investigations into allegations of corruption.  
 The allegations under investigation involve building contracts for

work on government property. The alleged corruption involves holidays for civil servants in Miami, Las Vegas and the Channel Islands, cash payments, lavish entertainments and free home improvements such as central heating and fitted kitchens.  
 The PSA has been plagued by allegations of fraud and corruption over the years and the latest claims will reinforce the arguments of those ministers anxious to disband it and make each government department responsible for its own property and maintenance needs.  
 The investigation by the Public Sector Corruption Squad comes at the same time as the squad continues its inquiries into allegations of widespread corruption by Home Office civil servants. Seven civil servants have been suspended from duty, all involved in the Directorate of Prison, Industries and Farms. Some have been charged together with directors of three companies involved in the manufacture of toys. The investigations are likely to continue until at least the end of the year.  
 A year ago, the all-party Commons Public Accounts Committee said the state of affairs at the PSA remained "unsatisfactory". The "very serious" frauds brought to light in recent years were "intolerable in a government department," it said.  
 Between 1978 and 1983, 61 PSA civil servants were dismissed for their involvement in fraud and corruption worth £100,000.

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  - 46% fall in interim trading profits (July 1984) raises major credibility gap on profit forecasts.
  - Currys 150p cash handout may not materialise—75% shareholder support necessary.

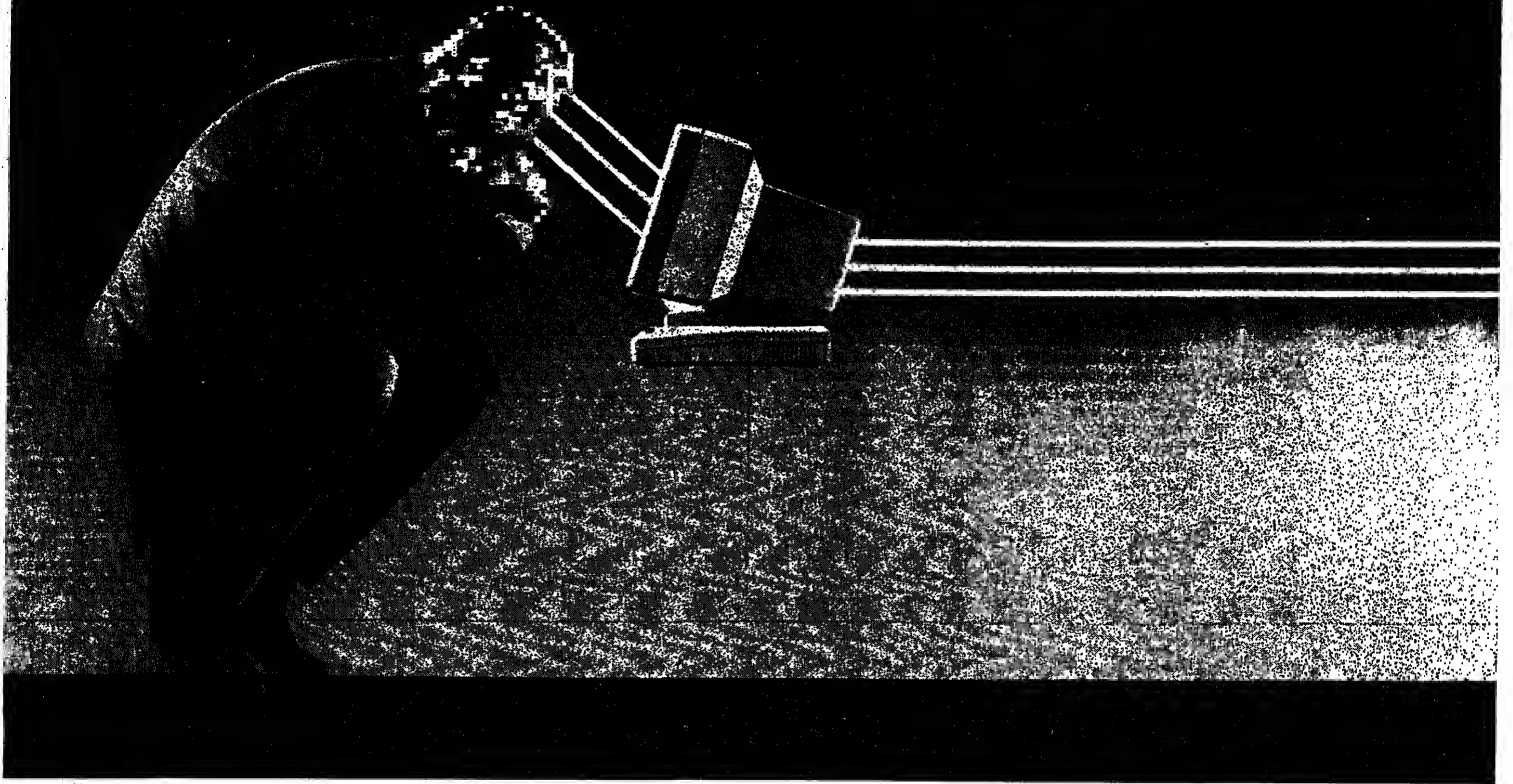
**Accept Dixons Offer NOW!**

\*Calculated on Currys published current cost balance sheet at 25th January 1984, adjusted to include property at the valuation of £134.4 million given in the Currys document of 19th November 1984.

The directors of Dixons Group plc (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and the opinions expressed herein are fair and accurate and each of the directors accepts responsibility accordingly.

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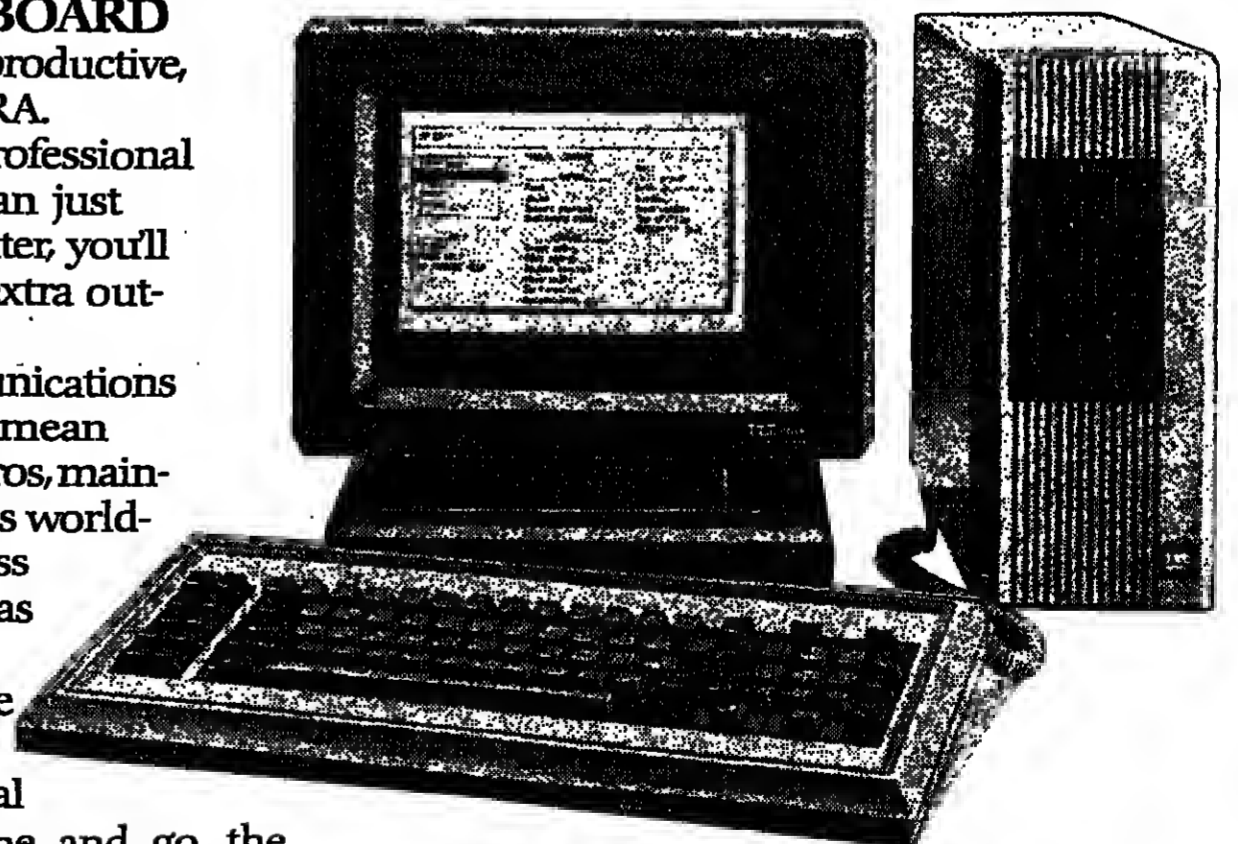
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UK NEWS

Energy self-sufficiency 'means costlier, less secure supplies'

BY IAN HARGREAVES

IF BRITAIN pursued a strategy of energy self-sufficiency, it would result in higher fuel costs and less secure supplies, according to a study by two economists published yesterday.

Professor Colin Robinson and Eileen Marshall of the University of Surrey argue that the British coal industry offers a cautionary tale against energy self-sufficiency policies.

The three serious disruptions to coal supplies in the last 15 years and repeated threats of industrial action "have largely stemmed from the considerable bargaining power which a de facto self-sufficiency policy has given the British coal industry," says the report.

The argument that indigenous supplies of energy are more secure than foreign supplies is bogus, the authors say, because a self-sufficient country "would lose the diversification of supply sources which foreign trade brings."

The study, the final part of a six-volume series by the British Institute's Joint Energy Policy Programme (run by the Policy Studies Institute and the Royal Institute of International Affairs), challenges, however, the notion that governments can do nothing to improve upon the operation of markets in energy.

UK FUEL CONSUMPTION AND PRODUCTION\* (in tonnes coal equivalent)

|                        | 1982 | 1990    | 2000    | 2010    | 2020    |
|------------------------|------|---------|---------|---------|---------|
| Consumption            | 228  | 345-361 | 365-401 | 388-441 | 416-485 |
| Production:            |      |         |         |         |         |
| coal                   | 119  | 85-115  | 75-108  | 75-108  | 65-105  |
| oil                    | 180  | 137-153 | 85-118  | 88-129  | 17-43   |
| gas                    | 26   | 31-37   | 45-50   | 33-39   | 22-24   |
| nuclear                | 10   | 25-33   | 33-43   | 60-76   | 50-129  |
| hydro                  | 2    | 2-4     | 2-4     | 2-4     | 2-4     |
| renewables             | -    | 2       | 2       | 2       | 2       |
| Total                  | 300  | 313-372 | 246-376 | 231-371 | 191-341 |
| Self-sufficiency ratio | 1.16 | 0.9-1.1 | 0.6-1   | 0.6-0.9 | 0.4-0.8 |

\*Assuming unchanged government policies

A wise government, the authors argue, would seek to maintain "a judicious balance between imports and home supplies (and diversified sources of each) well into the future," even if that required government investment in conservation, deferment of some indigenous energy output, such as North Sea oil, and storage.

The difficulty, however, would be to identify and quantify long-term social benefits and to persuade politicians and Treasury civil servants with short-term perspectives to take note of them.

If that could be achieved, there would also be some benefit in "market improving" actions by governments in smoothing out the economic bumps as Britain switches from being a net energy exporter to importer when North Sea oil runs down.

Despite those arguments, the authors note that it will be possible for many years for the UK to attempt a policy of energy self-sufficiency.

They have therefore assembled pieces of research to produce energy self-sufficiency projections in future years, assuming unchanged government tax and other policies.

The results show that Britain's self-sufficiency ratio of around 1.16 in 1983 will start to fall in the early 1990s, but that it might still be as high as a ratio of 1.0 - in other words, the country would remain broadly self-sufficient - at the turn of the century. In the first 20 years of the next century, the authors expect the ratio to fall to between 0.4 and 0.8.

The Economics of Energy Self-sufficiency, British Institute's Joint Energy Policy Programme, Gower Publishing £18.50.

TUC put under more pressure on ballots

By Philip Bassett

THE TRADES Union Congress (TUC) is coming under further pressure from another of its affiliated unions to drop its opposition to unions applying for Government money to fund unions' postal ballots.

Leaders of the electricians and engineering workers' unions are to be questioned informally soon by Mr Norman Willis, TUC general secretary, about their decisions to try to seek government money for ballots before strike action or for the election of union officers. The white-collar union ASTMS is asking the TUC to sanction widespread application for funds.

Now a further organisation, the small United Road Transport Union (Urtu) is pressing the TUC in a letter from Mr Jackson Moore, Urtu general secretary, to alter its policy and take the money offered by the Government.

Urtu, which has about 28,000 members, organises road haulage drivers in a sector dominated by the left-led Transport and General Workers' Union, whose opposition to changing TUC policy was illustrated yesterday by a £200,000 fine levied against it by the High Court for contempt of court in the recent Austin Rover dispute.

The appeal from the Manchester-based Urtu is a further indication of the growing pressure for a change from a minority of TUC unions, although Urtu is small.

Mr Arthur Hughes, Urtu assistant general secretary, said yesterday that the union was changing some of its own practices on pre-strike ballots and on the election of the union's executive committee, to comply with the terms of the Government's recent Trade Union Act.

He emphasised that the union would continue to conform with the TUC's policy of opposition, and said the union felt that it was only "common sense" for the TUC now to alter it, and to allow unions to apply for government money.

Like ASTMS, the union is emphasising that opposition to government proposals at the Bill stage is one thing, but that once such ideas have become law, opposition becomes much more difficult in practical terms.

Aluminium smelter to use customers' ingots

BY IAN RODGER

A £44m secondary aluminium smelter is being built at Wrexham, North Wales, by a new company, Deeside Aluminium.

The venture, which comes against a strong trend of closures of secondary smelters in recent years, is based on a concept new to Britain's aluminium industry - tolling, that is, processing customer-owned ingot and scrap rather than buying and selling metal.

Mr Lorne Bell, founder and managing director of Deeside Aluminium, said: "We will be a service business. Our customers will supply the raw materials, we will supply the added value."

Deeside hopes to succeed where others have failed by aiming at the extrusion market rather than the foundries. Extrusion ingot has to be of very high quality and so most of

it is now made from primary aluminium. Deeside is installing advanced melting and filtering equipment that will enable it to produce extrusion ingot from scrap, which is a significantly cheaper raw material than primary metal.

Mr Bell, a former Alcan Aluminium executive, said Deeside's tolling charges should be less than £200 a tonne for scrap, and about £150 a tonne for primary metal (pig).

The smelter will employ 50 people and should pour its first ingot next summer. Two large aluminium extruding groups, Amari and the Pillar Aluminium subsidiary of Rio Tinto-Zinc, are expected to take up to half its 30,000-tonnes-a-year output. The UK extruding industry consumes about 180,000 tonnes of aluminium a year, of which nearly half is imported.

BCal to cut winter fares to Brazil

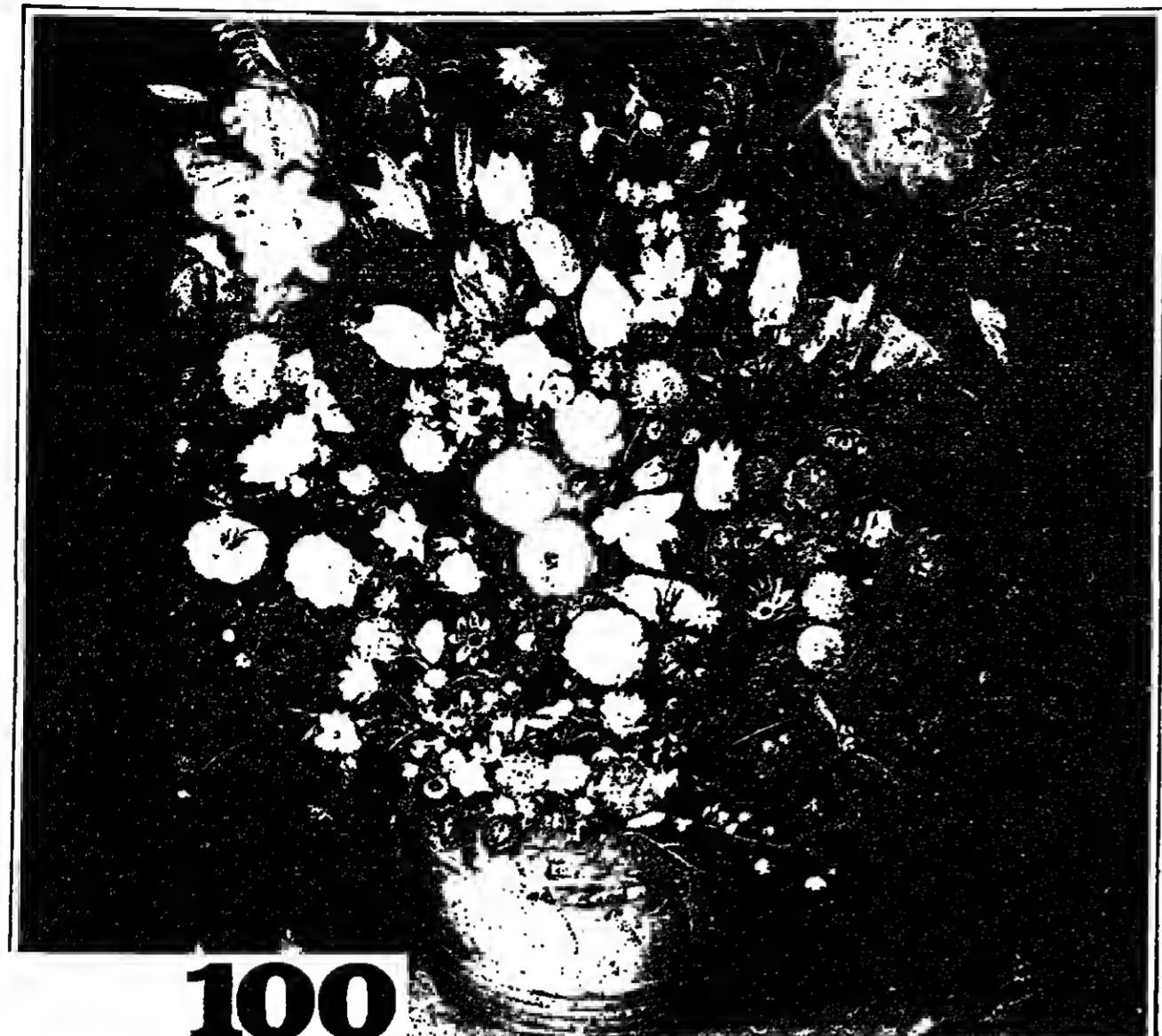
By Michael Donne

BRITISH Caledonian Airways, which hands over its South American route network to British Airways next April 1, is slashing fares to Brazil this winter.

It is offering a new 21-day Advanced Purchase return (Apex) ticket that will cut the return fare from London to Recife from the present £624 to £500, to Rio de Janeiro from £870 to £550, and to São Paulo from £985 to £570.

The cheaper fares will be valid up to March 31, the last day before BA takes over.

The route exchange - BCal is taking over BA's Saudi Arabian operations - was agreed earlier this autumn when the Government announced its decisions on the future shape of UK civil aviation.



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Chief Building Surveyor of Victoria Wine. "It is simple to operate and maintenance is minimal."

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THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

Going public in France

Entrance of a high flyer

David Marsh reports on the debut of MB Electronique

MICHEL BRUNSWICK, a 49-year-old electronics specialist who started his own business in a garage 12 years ago, has just become a millionaire by selling part of his shareholding on to a highly receptive stock market.

Only his Christian name gives the game away. The episode has happened not in the U.S. but in Socialist-ruled France.

Brunswick, who confesses he has not yet thought about what to do with the roughly FFr 20m (pre-tax) proceeds - £1.5m - from his overall share sale, says public opinion now looks more kindly than it did a couple of years ago at the job of a chief d'entreprise.

group profits by nearly 30 per cent for 1984 to an estimated FFr 17m.

The flotation in October of 10 per cent of MB's capital led to one of the most over-heated scrambles yet seen in the 20 month history of the unlisted sector (second marche) of the French stock exchange.

Investors lodged initial orders for 5m shares out of the placing of 20,750 shares at FFr 500 each. Even after subscribers' money was held for a week to deter excess applications, total demand at a subsequently re-set offer price of FFr 650 still totalled 1.5m, resulting in allocations being scaled down to 2 per cent of applications.

In line with the performance of a number of other shares introduced under similarly feverish conditions on the second marche, the MB share price has since risen to over FFr 900.

As a result of the flotation, and ancillary placements carried out by the two nationalised banks managing the operation, L'Europeenne de Banque et Credit Commercial de France, 15 per cent of MB's capital is now held by the public, with 1 per cent owned by members of the 125 staff and 5 per cent retained by the two banks.

Brunswick, who set up the company in 1972 with six friends and FFr 100,000 in mainly borrowed capital, still has 60 per cent, having unloaded a total 13 per cent, with three other founder shareholders retaining 18 per cent. They include his brother, Jean-

Pierre, and Michel Guerin, who has remained with the company as assistant managing director under Brunswick as chairman.

Brunswick was canvassed at the beginning of the year by L'Europeenne de Banque (before nationalisation, the Rothschild bank) as part of the bank's efforts to find potential candidates for the second marche.

He had already been considering selling part of his shares. But Brunswick says the aim of the operation was not so much to realise a personal profit - "You reach a point where money has less importance" - but rather to give the company greater access to outside finance and generally to boost motivation, both of himself and his staff.

MB distributes in France the products of about 40 mainly U.S. companies, led by two specialist groups John Fluke and Data I/O, which together accounted for 44 per cent of the company's turnover last year.

It has assured growth by building up business in systems, peripherals and high-frequency components, as well as taking stakes in newly created specialised companies in other fields of industrial instruments. Additionally, after-sales maintenance activity is now growing in line with the total "pool" of installed equipment.

In a sector characterised by generally high margins, MB's only significant setback up to now has been its taking of a minority stake in 1982 in the once high-flying Grenoble micro-



Michel Brunswick: expects to increase profits by nearly 30 per cent

computer company, Symag, which was forced to file for bankruptcy this summer. The company has, however, made full provisions for Symag losses.

Growth has been financed mainly through internal revenues, a result of low capital spending and rigorous control of stocks, accomplished by a computerised in-house system.

The share flotation will, however, give the company the possibility of financing future development either through a capital increase on the bourse or an offer of shares to fund acquisitions, says Brunswick. Although he has no firm plans for expansion, his idea is to make further progress in building up a group of electronics companies around the MB nucleus, possibly through expanding in the optical fibres, telecommunications, robotics or computer assisted design fields.

clients, with a computer terminal, a coffee machine and his Irish setter dog all within arms' reach says, however, that he has no intention of deserting the professional electronics market.

Previously a director of another specialised instruments company - job which he says gave him sufficient "maturity" to set up his own business - Brunswick has now been in the electronics equipment field for 23 years.

"We have created a team and a sales force in an area we know well." The idea of diversifying into consumer sectors holds no appeal. "We are not seeking growth at the expense of profits."

The HOW TO of... PRACTICAL PRICING

PRICING should be tackled from two directions: from the point of view of the marketplace and from careful analysis of what it costs to make or provide what is for sale.

From this pick a price and estimate the volume of sales that can be achieved. Obviously, the higher the price, the harder it will be to sell.

Start with the total cost of raw materials, dividing this by the estimate of sales volume to get the "unit" cost of what has to be bought

An analytical approach to testing profitability

in to make or provide each thing for sale. Now work out unit labour costs by dividing the gross wages bill remembering to add 15 per cent for employer's National Insurance contributions by the same expected sales volume.

Do a similar sum for overheads and add all these unit costs together. This is what each item will have to be sold for just to break even.

That will not be the case, of course. If the "market place" price is much more than that derived from unit cost analysis, but this should be no cause for smugness; an alert competitor doing a similar exercise will soon start undercutting those who rest on their laurels.

For most businesses the

"analytical" approach usually reveals that profit margins are, at best, much tighter than anything hoped for. The problem then is how to get away with charging as much as you dare while screwing down those unit costs.

Here, the value of analysis reveals itself, indicating areas for action within the business that will help develop competitiveness. More than likely, however, most small businesses will be able to do little about raw materials costs because they usually buy insufficient to earn significant volume discounts.

And since overheads can only be screwed down so far, the only area left in which unit costs can be attacked is labour. In other words, all those speeches by politicians about productivity, prices and competitiveness are as applicable to the small business as to British Leyland.

With pricing pressure intense, this means, in practical terms, always striving to prevent and sell more at ever lower unit labour costs.

Forcing that realisation on yourself and your workforce (try showing them the figures) is an important reason why, not only is it sobering and a brake on over-optimism, it drives home the relationship between costs and prices and what any business has to do to live with market forces.

Ian Hamilton Fazey

The queue lengthens

FRANCE'S unlisted stock market or second marche, closely modelled on the London unlisted securities market set up four years ago, has been an unqualified success since opening its doors in February 1982.

a minimum of 10 per cent of their share capital.

The pace of new introductions has settled down to around one a week, both on the Paris Bourse and on a number of regional stock exchanges (Lyons, Lille, Bordeaux, Marseilles) which have been revitalised by listings of locally important companies.

Apart from the spectacularly over-subscribed flotation of MB Electronique, other recent new listings include bottle-maker Pochet and spirits group Marie Brizard. Between eight and ten new listings are

expected between now and the end of the year.

A large number of newly listed companies have been in consumer and leisure sectors, with electronics concerns Sorinac and Tonna Electronique, along with MB, the only companies so far directly part of the "high technology" sector.

CCMC, a fast-growing computer service group geared particularly towards accountancy work, is however coming to the Lyons second marche at the end of this month. It is the first of France's burgeoning battery of software companies to seek such a listing.

Interest in the unlisted market has been bolstered by the healthy tone of the stock market over the past two years (the Paris stock exchange index has risen over this period by more than 70 per cent) and increased keenness by small companies to diversify sources of finance.

Even the investors' point of view, the succession of small companies to have come to market has helped satisfy demand for new equity placements. The French stock market, starved of introductions for many years and deprived of heavy-weight stocks by the 1982 nationalisations, has been in urgent need

of new blood. With only about 2 per cent of French companies quoted, a vast reservoir of potential second marche entrants remains to be dredged. Banks are becoming much more competitive in prospecting for new candidates.

As a sign of the feverish and often downright speculative reception of new issues on the second marche, out of around 20 introductions in the first nine months of this year, 18 showed gains compared with their initial flotation price of more than 15 per cent (ranging up to 133 per cent) and only two registered a price fall.

In brief...

MEMBERSHIP of Business in the Community, the charity formed by the private sector to encourage enterprise agencies and small business growth, has now topped 100. Newcomers include Bovis, Citibank, Parsons, National Girobank, the Post Office, Bank Xerox, RTZ and TSE. The latest batch of secondees has included managers from Unilever, Rank, Bovis McDonnell, and Grand Metropolitan.

nesses" contains two booklets - "Start up and go with NetWest" for those setting up a business, and "Know your own business" - and also two copies of a cash flow analysis sheet tucked into a folder in the back cover.

Each sheet covers a six-month period and has standard headings for receipts and payments. The months are split into "projected" and "actual" columns.

NetWest wants its managers not only to encourage customers to fill in the "projected" columns but to report back every three months with "actuals" completed. Bank manager and customer could then discuss why any particular figure was at variance with projections.

cash forecast sheets are exactly that: they do not relate current sales to current costs but current receipts to current payments, which is not the same thing. It is, of course, what the bank needs, but not necessarily the company, for which management accounts are much more important.

However, without management accounts it will probably be impossible to explain variations from forecast, so the NetWest's booklet will probably force customers to introduce the other necessary controls.

The guide is available free to NetWest customers but a charge of £1.75 will be made to non-customers for "Know your own business."

Business Opportunities

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

Selecting management consultancy services. The Management Consultants Professional Register. The service has the following unique features: Authority, Resources, Professionalism, Scope of services, Proven use, Free service.

ETBA THE HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. is seeking a CONSULTANT FOR THE STAINLESS STEEL PROJECT. The Hellenic Industrial Development Bank S.A. is seeking a Consultant for the technical part of a feasibility study for a stainless steel plant.

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Consultancy in Africa. Technical, engineering, financial or general management services. Our client is a leading specialist investment and merchant banking group providing consulting and advisory services to Africa.

Port of Dover. The Dover Harbour Board will shortly be inviting proposals for the operation of new passenger catering and retailing facilities at the Eastern Docks, Dover.

LIGNITE EXPLORATION IN NORTHERN IRELAND. RELEASE OF GEOLOGICAL INFORMATION. The Department of Economic Development (Northern Ireland) announces the availability, from Wednesday 28 November 1984, of the results of a drilling programme of over 40 boreholes in known deposits of Lough Neagh Clays in areas of Counties Antrim, Armagh, Londonderry and Tyrone.

COMPANY YEAR END? No Stock Relief? More Corporation Tax? Reduced Capital Allowances? A cost effective self administered pension fund could help. For further details and advice contact: CLARK LONDON.

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Businesses for Sale

PLUM FITTED BATHROOMS LIMITED. The assets and goodwill of the above company are offered for sale. Located in Greater Manchester the company occupies two freehold properties and carries substantial stock. The company has a projected turnover in excess of £1 million per annum.

BY ORDER OF THE LIQUIDATOR PHILIP MONJACK FCA Susan Small OFFERS ARE INVITED FOR THE GOODWILL & VALUABLE TRADEMARK OF "SUSAN SMALL"

NORTH-WEST GRANT AREA. Jean company producing 3,500 quality garments per week. Competitive and highly profitable. Flexible production on new equipment with highly skilled work force and supervision in modern premises with room for expansion.

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On the Instructions of J. B. James and P. J. Long, Joint Receivers and Managers of Summit Windows (NW) Ltd. FOR SALE DOUBLE GLAZING BUSINESS BOLTON. Purpose-built factory premises extending to 17,000 sq. ft. equipped with full range of modern machinery for production of aluminium, UPVC and hardwood windows and patio doors.

CALTEC INSULATIONS LIMITED. The Joint Receivers offer for sale as a going concern a manufacturer of thermal insulation materials. The Company has developed and brought into production a continuous process for the manufacture of rigid phenolic foam insulation material.

FORD MAIN DEALERSHIP. 500 New Car Sales per annum FREEHOLD AVAILABLE IN CENTRAL SCOTLAND. Write Box G10261, Financial Times

FOR SALE VEHICLE BODY REPAIR BUSINESS LONDON. Turnover £200,000 plus - very profitable. 13,000 sq ft. Freehold Property. Main reason for sale: Excellent Plant and Equipment. Scope for development.

"The Chequered Flag". This well known Used Sports Car retailer, established 1956, turnover £2 million, is for sale as a going concern. Leasehold Showroom and Offices in Chiswick High Road, W4.

MATURE ACQUISITORS U.S.A. As our U.K. clients well know (and unknown readers may like to find out) we operate on a proper retained basis to carry out individual acquisition search in a personal, confidential manner - as opposed to mass mail order or other such business practices.

ANGLING CHARTER & COMMERCIAL FISHING BUSINESS. Based in the West Country. Two 50ft Trawlers fully equipped. Summer season ending September to Channel Isles. Fully booked for 1985. Initial season profitable commercial fishing team + 2 BEDROOM HOUSE.

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JOSEPH BATES BUSINESS FORMS LTD. Offers are invited for the business and assets of this company as a going concern. Printers of continuous stationery. Turnover £2.5m pa. 47 employees. Located in leasehold premises at West Bromwich, Birmingham.

FOR SALE EDUCATIONAL INSTITUTE. Well established institute for sale in Central London with excellent reputation and prospects for expansion. Prime location and good profits OFFERS IN EXCESS OF £200,000

FOR SALE PLASTIC INJECTION MOLDING COMPANY. End Products - Sales £1.8m Profits over £100,000. Fresh premises SE England. Strong management - Owner retiring. Write Box G10275, Financial Times

ELECTRICAL RETAIL GROUP SOUTH COAST. 8 Outlets - £1m+ Turnover Over £100,000 net Profits. Write Box G10277, Financial Times

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A leading book-binding business, based in Bodmin, Cornwall is offered for sale. \* substantial freehold property \* plant and equipment. Please apply for further details to: R. J. Harris & H. J. Stanlake, Joint Receivers



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Businesses Wanted

WANTED STOCK-BROKING FIRM. London firm seeking to consolidate and strengthen due to impending financial revolution in the City would be most interested in preliminary confidential discussions with a small/medium firm with a view to a mutually beneficial merger arrangement envisaged.

PLASTICS INDUSTRY. PLC with established interests in the UK plastics industry wishes to acquire manufacturer(s) of plastic products. At least 50% of turnover should be from own product lines and profits should be in the range £50,000-£250,000 per annum.

WANTED ELECTRICAL COMPANY. PLC seeks to acquire an electrical/lighting manufacturing company. The company should currently be earning in excess of £200,000 pa with growth potential. Own product lines essential. Existing management to be retained.

BUSINESS WANTED. A Company wishing to expand seeks to purchase a Drug Store Business with a turnover of over £2m. Either a single unit or a chain of retail/wholesale outlets would be suitable.

INSULATION. Small service successful company with insulation products and systems, wishes to expand by acquisition or possible merger. Interested parties must be experienced. Sound management or prepared to continue in earnest. Write Box G10264, Financial Times

BUSINESS WANTED. A U.K. company wishes to purchase a business specialising in Retail Sales of DIY/Hardware products with turnover in excess of £250,000. Write to Box G10228, Financial Times

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BUSINESS WANTED. We have clients wishing to acquire a non-food cash and carry or wholesale distribution business with a turnover in excess of £1m pa. If you are interested in disposing of all or part of such a business, please send us details to: Box G10289, Financial Times

FOR SALE Old-established PLASTIC INJECTION MOLDING COMPANY. In Lancashire Area. Modern compact factory with 70,000 sq ft FREEHOLD property. Turnover approximately £500,000 pa. OWN PRODUCTS & CUSTOM MOLDINGS. Owner wishes to retire. Great scope for expansion by energetic purchaser with management skills. Principals only. For further details contact: Box G10285, Financial Times

SILTERS AND VALVES FOR COMMERCIAL AND INDUSTRIAL USE. The leading exclusive distributor of silters, major manufacturers of above listed goods. COMMON MARKET COUNTRIES. Large stock for sale due to owner's preparation for retirement. Cash terms, immediate, computerized invoicing, printing, efficient, reliable, accurate. Present owner retiring. Directors willing to continue for full 12 months. Immediate acquisition. Price in the region of U.S.\$1.5 million cash for 100% ownership. Principals only please contact: P.O. Box 70, 1271 Geneva 17 (Switzerland) 42328 FOMI CH

BUSINESS WANTED. We have clients wishing to acquire a non-food cash and carry or wholesale distribution business with a turnover in excess of £1m pa. If you are interested in disposing of all or part of such a business, please send us details to: Box G10289, Financial Times

HORTICULTURAL/INDUSTRIAL DEALERSHIP. A well established Horticultural Machinery and Mechanical Handling Business at Bournehope is offered for sale. A major Japanese Forklift and leading horticultural franchise are held. Busy service department with engine reconditioning activities and good parts trade. Turnover £400,000. Net Assets: £150,000. Write Box G10270, Financial Times

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FOOD COMPANY FOR SALE IN THE SOUTH-EAST. TURNOVER IN EXCESS OF £80,000. BUOYANT PROFIT CURRENT YEAR. Write Box G10295, Financial Times

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SCRAP METAL YARD BASILDON, ESSEX. FOR SALE FREEHOLD. Aa going concern due to retirement. Turnover in excess of £1m. Principals only. ANDREW FOSTER & CO 78 Parchment Street, Winchester. Tel: 0962 56757

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THE ARTS

Gallery Round-up/William Packer

A heavy crop of figurative art

If we are to understand anything at all of the latest painting we must look to the void, or rather the not-so-void from which it sprang...

ember 30). Karl Hubbuch was a German painter, contemporary of Dix and Grosz and Schliefer...



One of Harry Holland's watercolours at the Ian Birksted Gallery

slow and careful medium—both unfinished, that catch it all. Which leaves space for little more than recommendations here and there...

of the best water-colourists now working in this country, with an extraordinary command of scale and weight...

Finally a real and rather impressive curiosity. Firmin Rucker was born in the East End before the First World War...

Haitink's early arrival at Covent Garden

Antony Thornicroft

There was much news, good and bad, from Sir Claus Moser, chairman of the Royal Opera House Covent Garden...

Less positive were Sir Claus's conclusions that the Priestley Report, which last year gave Covent Garden a fairly clean bill of health...

Finally a real and rather impressive curiosity. Firmin Rucker was born in the East End before the First World War...

with the Average Earnings Index does not now look as if it has been taken up by the Government...

Covent Garden is trying to implement Priestley's suggestions of cutting costs by £600,000 in two years' time...

Covent Garden is trying to implement Priestley's suggestions of cutting costs by £600,000 in two years' time...

is still just 7 per cent of expenditure. On the other hand this money has financed virtually all the season's new productions...

Most of the new productions were brought to from other opera houses but this does not necessarily cut the cost—Eschard, with Joan Sutherland...

One disappointment of the season was the steady decline in ballet audiences—down from 92 per cent in 1979-80 to 85 per cent last season...

Hallé Orchestra/Barbican Hall

David Murray

The Hallé Orchestra, who visited on Sunday with their new principal conductor Stanislaw Skrowaczewski...

In short, all is very well indeed with this orchestra, and in Skrowaczewski they have a musician of civilised taste and imagination...

and with a boldly held-back middle section that conveyed the excitement of the score...

It was a distinguished performance, and it was received with delight. Between Strauss and Beethoven came Szymanowski's Violin Concerto No 1...

Music in Hungary/Andrew Clerk

A time of change in Budapest

For a city with such lively musical traditions, Budapest is currently going through an uncharacteristically subdued period...

ing against the maintenance of standards. True, the ensemble is well-stocked for each area of the repertoire...

well-worn East European opera style. Certainly they were out of keeping with the atmosphere of relentless suffering and conflict...

Its theme, taken from one of the great historical dramas in Hungarian literature, is the life of a Hungarian nobleman, whose authority, as regent during the king's absence...

several fine songs. The title song, reminiscent of, though not superior to, "Dancing in the Dark" by Schwartz and Dietz...

Liz Robertson/Ritz

Michael Coveney

The Ritz dining room is indeed a splendid restaurant although not, as I have had occasion to observe before...

She first came to general attention in the London production of A Little Night Music by Stephen Sondheim...

This last was Donce A Little Close, a musical by her husband, Alan Jay Lerner...

several fine songs. The title song, reminiscent of, though not superior to, "Dancing in the Dark" by Schwartz and Dietz...

She first came to general attention in the London production of A Little Night Music by Stephen Sondheim...

This last was Donce A Little Close, a musical by her husband, Alan Jay Lerner...



Liz Robertson

body's Girl," a defiantly foot-stomping monogamous song, lyrics by Lerner and music by Gerard Kenny...

Arts Guide

Opera and Ballet

PARIS Der Rosenkavalier alternates with Spemlein's de Ballet...

which in John Cox's elegant production survives the excitement in London's largest theatre...

Newbauer and has Allan Evans in the title role with Delores Ziegler and Mathias Hill...

coloso and Bruno Pola (also Thurs). Teatro Regio: Verdi's early opera, Due Fanciulli...

TOKYO Gagaku (Japanese ancient music and dance) of the Imperial Court...

Nov 23-29

Tang Yun/Wigmore Hall

Dominic Gill

Tang Yun is a violin prodigy from Shanghai whose early career was interrupted by the Cultural Revolution...

INTERNATIONAL GUIDE TO THE ARTS

every Friday in the Financial Times

FINANCIAL TIMES

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Tuesday November 27 1984

Anglo-Irish squabbles

A WEEK as a former British Prime Minister once said, is a long time in politics, and few weeks can have seemed longer than the seven days which have passed since the Anglo-Irish summit at Chequers last Monday.

probably against the advice of the Irish Government. The SDLP is an essential partner in any settlement, and it is foolish of Mr Hume not to recognise that Mrs Thatcher has submitted at Chequers last Monday.

Mutual appreciation
As Mr Peter Barry, the Irish Foreign Minister, has pointed out, the forum produced no proposals but "options" for the future of Ireland.

That is bad for Irish politics and bad for Anglo-Irish relations. The Irish should not get that there is a fairly prevalent belief in London that no Irish government is capable of holding together for long and that, therefore, there is little point in trying to do business with the Republic.

In business
The reprimands of the last few days, however, could still prove salutary if there is a genuine willingness to repair the damage and to realise how much is at stake.

That is the heart of the matter. The Irish have moved the agenda to the fiscal structure, a policy based solely on unification.

Pensions industry fights back

BRITAIN'S pensions industry is preparing itself for a long winter of discontent, with at least three major areas of argument. First, the Social Security Bill (which had its second reading in the Commons last night) has started on its way through Parliament, and is being opposed by some employers.

responsibility of the Department of Health and Social Security. The role of tax relief is crucial to the whole question of pension schemes, right down to the level of the personal pension salesmen whose standard opening sales pitch is: "Do you want to save tax?"

Tax relief
The third debate, over tax, could surpass the other two in scale and bitterness. The big life offices are conscious that they let Mr Nigel Lawson abolish tax relief on life assurance premiums in his Budget last March almost without a fight.

Second, the existing tax benefits are too widely spread. That highly paid senior executives should make extra voluntary contributions into pension plans so that they can claim tax-free lump sums on retirement has little to do with pensions but a fight in itself to deal with tax avoidance.

BRITISH TRADE UNIONS

The law begins to bite

By Philip Bassett, Labour Correspondent

LABOUR LAW UNDER THE TORIES

Table with columns: Date, Case, Cause, Result. Lists various industrial cases from March 1981 to November 1984, such as Wilkes PCA Data Supplies v NGA, Chloride Batteries v TGWU, and National Coal Board v NUM.

Key cases listed by DE. Source: Department of Employment

reform of industrial relations, epitomised in Labour's unsuccessful 1982 "In Place of Strife" initiative, led by Mrs Barbara Castle, and in Mr Ted Heath's ill-fated 1971 Industrial Relations Act.

Not everyone is so sure. When asked if the case would have an impact on future BL disputes, Mr Jack Adams, convenor at the company's Longbridge plant, says: "I would not think so."

at the London School of Economics, are less sure. Indeed, many employers who confidently predict a general increase in the use of the law are less certain when asked whether they would take such action themselves if necessary.

THE LEGISLATION

- Main provisions
Employment Act 1980
—limits picketing;
—restricts secondary action;
—gives greater protection against closed shops;
—provides Government money for union ballots.



Tussle with a picket at Ravenscroft

Mr King argues that it is from the members themselves that pressure for change is coming. Legislative pressure from the Government is still on top. "Write nothing in the new law, can prevent employees from striking if they have held a ballot on it, and are taking action against their own employer—though normal remedies of dismissal for breach of contract are still available to management."

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So far, moves to review Wembley, have met with short shrift, but one union official says: "I assume everything will come to a head at the next Congress in Blackpool next September. Before then, opposition looks likely to be undermined piecemeal by such decisions as that of the EETPU to apply for Government money to fund postal ballots."

The pressure is on the unions; the Government and employers are confident. "It certainly looks as though these laws are going to take us forward into a more orderly world in which it is quite clear, as the various cases establish the case law, that people will see more clearly where they stand and what their duties and responsibilities are," says Mr King.

Phoenix too frequent

For the third time, Phoenix Securities, a small and discreet firm of financial advisers, has helped assemble one of the deals that are changing the face of the City's securities business.

Men and Matters

Despite unconfirmed reports that some money changers are still managing to carry on business with their clients from jail, the move appears to have worked.

Change of fortune

Yemen, it seems, has found a novel way of solving its foreign exchange problem. It has simply locked up all the money changers in the country.

Art times

When it comes to art, Hong Kong's Chinese community prefers modern works to China's classics.

Glossy Fields

A surprising choice for The Publisher's magazine of the year award is a minority interest glossy, just over a year old, called Boat International.

Early next year she will hit the bookstands again with her second up-market sports glossy which will be called Tennis International.

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High points were the £210,000 paid for an imperial album of Song and Yuan landscapes and £157,000 for a rare blue and white porcelain Chonghua Palace bowl.

Radar scan

Five sentences were enough for James Le Jaeger, president of the U.S. company that makes Escort radar detectors, to put his shareholders in the picture.

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Observer



Letters to the Editor

Legalised share-hawking

From the Chairman, M. G. Tyrrell and Company

Sir—There can be no doubting the effectiveness of the campaign to sell shares in British Telecommunications. Many of the techniques adopted have been controversial but sinister indeed is the passing of a special law by the vendor to suit himself alone.

where vast expenditure has already been incurred on advertising, PR and generous sales commissions; not to mention shareholder benefits. Clearly the mini, by virtue of its relative simplicity is intended to close the sale on the leg public who might find the full prospectus daunting.

Financial support for the arts

From Mr T. Rothbone, MP

Sir—Your admirable leader "Financial support for the arts" (November 20) touches on but does not strike to the core of the problem of preservation of the British heritage in the arts.



Latin America



An army patrol in an Andean village

Peru: debt poverty and paralysis

By Robert Graham recently in Peru

THE PAVEMENTS of Lima have become a poor man's supermarket. In the capital's centre, thousands of street vendors have taken over much of the pedestrian space and spilled on to the roads.

Peru has traditionally been among the more prosperous nations of Latin America. But it has become one of the sick men of the continent, overwhelmed by the burden of its \$13.3bn foreign debt.

Peru's plight has been observed with fairly general international indifference, partially because the country, though large, is of limited strategic interest (the Americans, for instance, make little noise about the Soviet military presence, the largest in terms of advisors and materiel in Latin America).

But the situation does have a bearing on the debt crisis. Peru is ignoring all calls from the International Monetary Fund and the banks to respect financial orthodoxy.

Since that is a prerequisite for any accommodation with the banks, Peru is soon likely to reach a point where the banks cut off commercial credit, as they have threatened.

beading a broad Marxist-orientated coalition, Izquierda Unida (United Left). Since neither is expected to win an outright majority, there will be a second round; and in any event the new president is not due to be installed until the end of July 1985.

transfer of authority. In Lima, where 23 per cent of the country's workforce live scarcely a day goes by without some demonstration against cuts in wages, factory closures and temporary lay-offs.

BT's external financing

From Mr A. Berry

Sir—Your issue of November 20 carried the informative offer for sale document regarding British Telecom. It appears to be based upon historical data with a short term profit forecast and presumably meets all the Stock Exchange requirements.

shareholders and a call for substantial loan finance both to replace government loans and to meet new commitments.

Could Europe act in unity?

From Mr J. Madeley

Sir—On November 21 your article on Africa's famine said that the Continent "will require food aid shipments of 9.8m tonnes of cereal by next June."

Community is "reconciled" to having to carry over from this year a stock of 25m tonnes of grain. It would seem that 9.8m tonnes worth of the EEC's difficulty could at least be removed.

Catalysts v lean burn engines

From the Director, Society of Motor Manufacturers and Traders

Sir—I read with interest Andrew Gower's article (November 19) regarding Johnson Matthey's situation concerning the use of catalysts.

that the system can last as long as this, in fact the driver has no control over the operation of the system, only over its condition through maintenance.

Tax privileges and pensions

From the President, Society of Pension Consultants

Sir—Recently there have been many articles in the Press discussing the tax privileges of pension funds.

Even for funds with active members as well as pensioners a change from gross to net accumulation is likely to have a damaging effect on pensioners as well as members still in employment.

Co-operation can happen

From the Secretary, Angel Improvement Trust

Sir—Men and Matters (November 21) reported that the Royal Agricultural Hall in Islington is being turned into an office equipment exhibition hall by a consortium of three—two Britons and an American.

Mr Morris had the foresight to start taking an interest in it. This tripartite influence has now been formalised in the Angel Improvement Trust, whose governing body consists of borough councillors, businessmen (notably Mr Morris) and members of local environmental societies.

Abolish capital gains tax

From Mr L. Littman

Sir—The effect of capital gains tax on inflation has been to lock up billions of pounds in assets in the hands of individuals and companies to avoid the punitive tax levied on disposal, and for their owners to have recourse to bank lending.

capital for new enterprise which, in turn, would generate additional employment.

Efficient use of energy

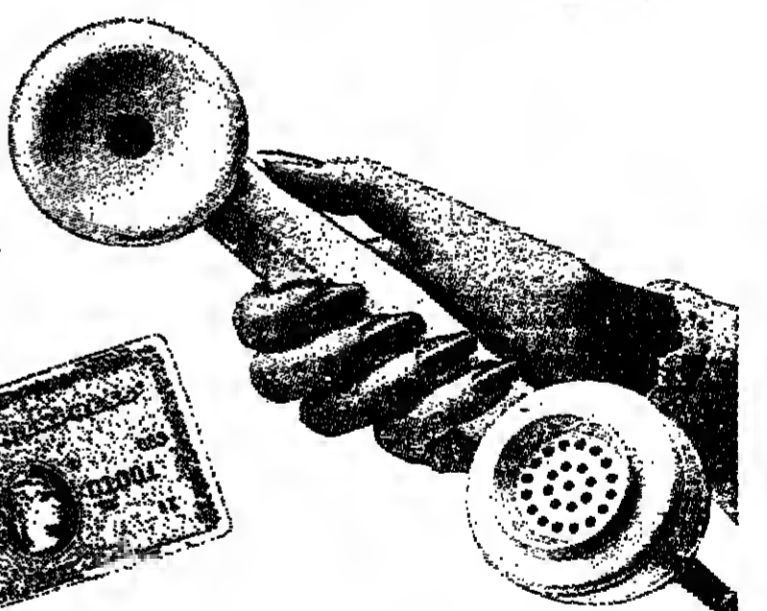
From the Chairman and Chief Engineer, Archis Kidd (Thermal)

Sir—I would like to add my views to those of previous correspondents in advocating a positive energy conservation policy.

For the Electricity Council to advertise "In short, it is the cost effective way to heat" is blatantly to advise against all true energy conservation principles, as it must well know.

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## Gulf & Western wins Prentice-Hall with offer worth \$705m

BY OUR FINANCIAL STAFF

GULF & Western, the New York-based conglomerate, appears to have won its battle to take over Prentice-Hall, the U.S. publishing group.

The two companies said yesterday that they had reached a definitive agreement for the acquisition by G&W of all the outstanding common stock of Prentice-Hall for \$71 a share. This represents a \$1 increase over the previous offer, and values Prentice-Hall at \$705m.

Mr Donald Schaeffer, Prentice-Hall's president and chief executive, said that the board had unanimously determined that the proposed offer was fair to shareholders, who are recommended to accept the deal.

Mr Schaeffer said he was delighted to have reached an agreement with G&W, which "understands the unique requirements of our business and has demonstrated its com-

mitment to the publishing industry."

Earlier this month Prentice-Hall had rejected the previous \$70 a share offer as "inadequate" but its response was clearly designed to leave the door open to a higher bid. The previous tender offer will be amended for the new price, and followed by the merger of Prentice-Hall with a subsidiary of G&W.

G&W has also been granted an option to buy 5m new Prentice-Hall shares at \$71 apiece. These, if purchased, would represent about 33 per cent of the expanded equity.

The acquisition is a further sign that G&W under its recently appointed chairman, Mr Martin Davis has identified publishing as a major area for expansion, following the sale of much of the company's investment portfolio built up under former chairman Mr Charles Bluhdorn.

## Colombian bank agrees debt refinancing

BY SARITA KENDALL IN BOGOTA

COLOMBIA'S biggest commercial bank, the Banco de Colombia, has come to a preliminary agreement with its foreign creditors to refinance between U.S.\$530m and U.S.\$550m in debt due since the end of last year. Although Colombia's public foreign debt of nearly U.S.\$7bn is well structured by Latin American standards, North American and European bankers have been concerned about private sector obligations.

The Banco de Colombia's agreement with a group led by Bankers Trust has government backing and is expected to improve the country's image at a time when Colombia is looking for further credit abroad. It covers \$110m to \$130m in the short term to December 1986 and \$420m

over seven years, with 2% year's grace. The latter sum is to include nearly \$150m contracted by the Banco de Colombia subsidiary in Panama, an important precedent for other Colombian banks with Panamanian subsidiaries.

Since the beginning of this year Sr Ignacio Copeña, a former manager of the central bank, has been in charge of putting the Banco de Colombia in order. One of the first steps is to be the capitalisation of the bank, with the issue of some \$60m in bonds, to be converted to shares after five years. The Colombian Government recently created a special fund at the central bank to help capitalise banks weakened as a result of economic recession and foundering debtor companies.

UNRAVELLING THE PROBLEMS OF THE WORLD'S LEADING TISSUE MAKER

## Scott tidies up the paperwork

BY WILLIAM HALL IN NEW YORK

WHEN Philip Lippincott took over as chief executive of Scott Paper in February 1982, he knew that he was going to have his work cut out if he was to ensure that the world's leading manufacturer of tissue was to remain independent.

He inherited a poorly managed company whose famous brand names had once dominated the industry but were now limping as a result of the inroads of newcomers to the tissue business, such as Procter and Gamble. Scott's net income, after reaching a plateau of just over \$130m at the end of the 1970s, had plummeted to \$74.5m in 1982.

Even before he took over, the alarm bells were ringing at Scott's Philadelphia headquarters. Brascan, a fast expanding and successful Canadian investment company headed by Mr Peter Brontman, had recently acquired a strategic stake in the company and let it be known that it would like to own 50 per cent.

With 3m acres of timberland in the books at a fraction of its value, the company's shares were trading at less than half stated book value, and Scott looked an obvious takeover target.

Brascan still has its stake (recently increased to 25 per cent) but Scott Paper no longer gives the impression of being such an easy takeover target. It has raised its dividend for the first time in four years and the shares are now trading close to their all-time high.

Scott Paper, which used to be described as the Cadillac of the industry, is in a much more confident mood, underlined by its decision to list its shares on the London Stock Exchange, where trading starts today. Its earnings have bounced back dramatically from their 1982 low and net income in the first nine months of 1984 is 55 per cent ahead at \$137.1m.

The 48-year-old Mr Lippincott likes to measure his company's performance against a dozen major competitors or "stalking horses" as he prefers to call them. He notes that on the basis of return on investment, Scott has moved from 12th place in 1980 to fifth place cur-

rently, behind Fort Howard, Consolidated Papers, Kimberly-Clark and Union Camp, but ahead of companies like Westvaco, Crown Zellerbach, and International Paper.

Scott's rise in the pecking order is partly a reflection of the decline in the returns on investment at its rivals. As they recover, Scott will probably drop to seventh place in 1984. Mr Lippincott, however, is confident that the fruits of the company's ambitious \$1.6bn capital investment programme, started near the low point in the company's fortunes, are beginning to show through.

Scott is nearing the end of a five year investment programme, the primary aim of which has been to reduce energy costs and expand and streamline the group's extensive papermaking operations. Over 3,000 jobs have been shed from the workforce over the last couple of years, most of the group's non-paper interests have been sold off and considerable management time has been spent on turning round the important tissue-making operations, which have traditionally accounted for around two-thirds of Scott's sales.

When Scott started remodelling its domestic tissue operations its production costs were between \$150 and \$200 per ton more than those of the most efficient producers such as Fort Howard and Georgia Pacific. Scott has gone a long way towards narrowing the gap and this has been reflected in net operating margins in the domestic tissue business which have risen from 3.5 per cent in 1981 to over 10 per cent in the third quarter of 1984.

Between 1981 and 1982, Scott's tissue sales stagnated at around \$1.5bn a year, but operating profits more than doubled to \$143.3m. The sharp improvement coincided with no price increases in the relatively mature U.S. tissue industry, so the upturn is all the more remarkable.

Although he is pleased with the speed of the recovery in Scott's traditional tissue business, Mr Lippincott is well aware that there is a limit to the one-off benefits which



Mr Philip Lippincott

can be gained from cost reduction. His company also has to bring on new products to replace many of the company's older and more slow growing lines.

Competition in the U.S. market is worse than he had expected when Scott put together its long-term investment plans and some of the older industry capacity which Scott had counted on being scrapped continues to operate.

In 1984, Scott began to see price increases again in the U.S. tissue business, but it will soon have to decide whether to invest more money in its tissue operations or expand the capacity of its successful coated paper business, which operates under the S.D. Warren name. The latter earns over 11 per cent on investment compared with the 8 per cent return on Scott's tissue business and the market is growing considerably faster.

Scott's new 200,000 tons per year paper machine at Skowhegan, Maine, is producing higher weight coated paper for the fast growing catalogue paper market and it could not have come on stream at a better time. S.D. Warren's annual operating profits, which have oscillated between \$30m and \$60m over the last four years, have moved ahead sharply as a result of the new capacity. This is the only one of Scott's three primary areas of business which have done better than expected.

Scott's international tissue business, like its domestic tissue business, has failed to live up to expectations. Scott's share of the earnings of its international affiliates had risen rapidly during the late 1970s to around \$44m in 1979-80. Since then international earnings have been both sharply lower and erratic. They contributed a near \$40m loss in 1982, principally due to problems in Mexico, recovered to \$28.6m in 1983 and are likely to be down again in the current year. In the first nine months, international earnings are over a third down.

Over the long term, Scott is more bullish about the potential of its overseas markets than it is about the domestic U.S. market. "If the U.S. consumes 20 kg per person of tissue products a year, most other countries with the exception of Scandinavia, Canada and Japan, consume around 4 to 5 kg a year," said Mr Lippincott.

Competition in Scott's overseas markets tends to be less fierce and Scott has the advantage of a strong position in tissue technology which might find it difficult to compete otherwise. In common with its domestic operations, Scott suffers from spreading its management skills too thinly overseas. It operates in 18 foreign countries and is in the midst of reducing the number to perhaps a dozen, where it can best deploy its resources. In addition, it is moving more towards effective control rather than minority partnerships.

Mr Lippincott is very conscious that despite Scott's recent turnaround, the company is still vulnerable, particularly from Brascan, which will be free to increase its stake beyond 25 per cent from January 1 1986, when the current standstill agreement expires.

"We had a 4 per cent rate of return on our business a couple of years ago. We are currently between 8 and 9 per cent and we have got to get to a return of between 12 and 14 per cent before we have a good business," added Mr Lippincott.

## New Chinese owners restructure troubled Conic Investment

BY DAVID DODWELL IN HONG KONG

CONIC Investment, the Hong Kong electronics group rescued by mainland Chinese interests in June, has finally published the details of a HK\$295m (U.S.\$37.7m) capital reconstruction and share issue plan that is intended to reduce the company's debts. These stood at HK\$1.03bn at the end of September.

Although Conic is not willing to make any profits forecast for 1984 because of the need to take "further steps to stem losses" at its second largest subsidiary and the possibility of further write-offs, the group said over the weekend that five of its eight operating subsidiaries are now turning in profits.

The moves are significant not only because of scandal surrounding the near-collapse of the group, which with its associate, Honic, is Hong Kong's largest electronics group, but because the reconstruction now in progress is the first attempted by a mainland Chinese group. Its main products are colour television sets, radio cassette recorders and watches.

The group revealed sales for the first eight months of 1984 at a record level of HK\$1.15bn - 40 per cent up on the same period in 1983. More than 70 per cent of these earnings came from the sale of televisions and radio cassette recorders.

It nevertheless reported a deficit on its profit and loss account at the end of August of HK\$383m. This included losses of HK\$40m during the first eight months due to "working out" an unprofitable order book and to the high level of interest charges.

Conic is now controlled by Sin King, a joint venture set up by the Bank of China and China Resources, the mainland's main trading arm in Hong Kong. In January this year, it acquired a 34.8 per cent stake in Conic in return for a cash injection of HK\$178m.

Only in June, when the group called a three week suspension in share trading, did the extent of its problems become clear. Founder and chairman Mr Alex Au Yan-Din, and some other directors disappeared, while the group announced losses for 1983 of HK\$374m.

The capital reconstruction involves replacing the existing HK\$1 shares with shares with a nominal value of 30 cents, then consolidating shares on a 10-into-three basis. This will reduce Conic's issued share capital from HK\$317m to HK\$153m. Conic will then raise HK\$225m by placing one new share for every consolidated share at a price of HK\$1.90. This is equivalent to 57 cents per existing share, and compares with a closing price on Friday of 60 cents.

Sin King has undertaken to subscribe for all new shares not taken up by other shareholders, which could increase its shareholding to 67.4 per cent.

## United Breweries improves

BY HILARY BARNES IN COPENHAGEN

UNITED Breweries, the Danish group which produces Carlsberg and Tuborg beers, and now sells more beer outside Denmark than domestically, proposed an unchanged 15 per cent dividend after improving pre-tax profits by 6.5 per cent from Dkr 818m (\$57.2m) to Dkr 860m and sales, net of excise taxes, by 9.2 per cent, from Dkr

7.17bn to Dkr 7.83bn in the year ended September 30.

Danish sales stagnated in the face of poor summer weather and tax increases.

The result was affected by a reduction in depreciation from Dkr 481m to Dkr 470m, while net interest expenditure was cut from Dkr 33m to Dkr 14m.

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INTL. COMPANIES & FINANCE

Commerzbank maintains earnings

BY JOHN DAVIES IN FRANKFURT

COMMERZBANK, the West German commercial bank, expects group operating profit to exceed DM 1bn (\$330m) this year for the second year in succession.

Dr Walter Seipp, chief executive, said the bank would again give high priority to risk provisions and to strengthening its reserves. He indicated that provisions for foreign country risks would be increased, but said that domestic risk provisions might be less than last year.

He declined to be drawn about the likely dividend, but indicated there was no question of a lower payout. Commerzbank paid DM 6 per DM 50 nominal share on last year's buoyant results after passing its dividend for three years.

In the first 10 months of this year, the parent bank's partial operating profit—interest and

commission earnings, minus personnel and material costs—was DM 527.3m, 8.2 per cent less than the proportion of last year's earnings achieved in the same period.

Dr Seipp pointed out that at the half way stage partial operating earnings had been lagging as much as 14.9 per cent behind last year. But earnings had been improving month by month since April, partly because of better interest rate margins and a more favourable climate in the share and bond markets.

The bank's net interest rate surplus reached DM 1.5bn in the first 10 months, 0.8 per cent up on last year. Net commission earnings were 3.9 per cent ahead at DM 822m.

The sharpest increase on the costs side came from outlay on materials, mainly continuing heavy expenditure on data

processing equipment. Material costs rose 11.5 per cent to DM 415.7m.

Dr Seipp said that the parent bank's total operating profits, which take account of earnings from the bank's trading on its own behalf, had developed this year in much the same way as partial operating earnings.

As a result, the parent bank's operating profit this year would probably come close to last year's record result.

Domestic subsidiaries would also approach last year's good results, Dr Seipp said. Foreign subsidiaries would do better, although Luxembourg profits would be set aside entirely for risk provisions.

Commerzbank had been continuing its policy of giving more emphasis to long-term financing and of reducing its liabilities to other credit institutions.



Dr Walter Seipp

Three more French state banks are merged

By David Marsh in Paris

CREDIT Commercial de France (CCF), the seventh largest French state-owned commercial bank, is linking up with two smaller nationalised banks, the struggling L'Européenne de Banque and the profitable Union de Banques à Paris (UBP) in another government-engineered restructuring deal.

The agreement, reached after months of complex negotiations, will give a state-controlled holding company, Compagnie Financière de Crédit Commercial de France, a 51 per cent stake in all three banks.

The holding company, owned 50 per cent by the state with the three banks themselves owning residual small stakes, will be chaired by M Claude Jouve, the CCF chairman.

L'Européenne de Banque, the former French Rothschild bank, has made heavy losses since the state takeover in 1982, resulting mainly from pre-nationalisation activities. To put the bank on a sound financial footing, M Jouve said L'Européenne de Banque would receive FFr 200m (\$21.6m) in capital from the state and the holding company, and FFr 230m in low cost bank loans.

The protracted nature of talks over the operation mainly reflected UBP's reluctance to be swallowed up by a larger group.

N. AMERICAN QUARTERLY RESULTS

| ACRE-CLEVELAND<br>Tools |                 | GARNATION<br>Dairy, food products |                   | GEORGE WESTON<br>Grocery stores, food products |                 | LOWE'S<br>Retailing materials |                 |
|-------------------------|-----------------|-----------------------------------|-------------------|--|-----------------|-------------------------------|-----------------|
| Fourth quarter          | 1983-84 1982-83 | Third quarter                     | 1984 1983         | Third quarter                                  | 1984 1983       | Third quarter                 | 1984 1983       |
| Revenue                 | \$m 28m 28m     | Revenue                           | \$m 84.8m 86.8m   | Revenue  | \$m 2.48m 2.35m | Revenue                       | \$m 447.7m 428m |
| Net profit              | \$m 7.5m 28.8m  | Net profit                        | \$m 37.5m 37.2m   | Op. net profit                                 | \$m 27.3m 25.4m | Net profit                    | \$m 17.7m 14.2m |
| Net per share           | 1.25 4.72       | Net per share                     | 1.07 1.07         | Op. net per share                              | 2.16 1.82       | Net per share                 | 0.49 0.83       |
| Year                    |                 | Nine months                       |                   | Nine months                                    |                 | Nine months                   |                 |
| Revenue                 | \$m 213m 173m   | Revenue                           | \$m 2.56m 2.46m   | Revenue  | \$m 6.21m 5.98m | Revenue                       | \$m 1.3m 1.1m   |
| Net profit              | \$m 11.4m 32m   | Net profit                        | \$m 145.8m 142.7m | Op. net profit                                 | \$m 51.4m 51.4m | Net profit                    | \$m 85.3m 41.1m |
| Net per share           | 2.11 7.29       | Net per share                     | 4.23 3.8          | Op. net per share                              | 4.3 3.73        | Net per share                 | 1.41 1.4        |
| Loss                    |                 | Loss                              |                   | Loss   |                 | Loss                          |                 |

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|--|-------------------|---|------------------|-----------------------------|-------------------|--------------------------------------|-------------------|
| Fourth quarter                                     | 1983-84 1982-83   | Second quarter                                  | 1984-85 1983-84  | Third quarter               | 1984 1983         | Third quarter                        | 1984 1983         |
| Revenue  | \$m 481.7m 451.5m | Revenue   | \$m 584m 565.8m  | Revenue                     | \$m 60.3m 53m     | Revenue                              | \$m 221.7m 220.7m |
| Net profit   | \$m 24.5m 13.3m   | Net profit                                      | \$m 221.0m 28.1m | Net profit                  | \$m 7m 1.7m       | Net profit                           | \$m 10.3m 6.1m    |
| Net per share                                      | 0.35 0.19         | Net per share                                   | —                | Net per share               | 0.25 0.04         | Net per share                        | 0.18 0.11         |
| Year   |                   | Six months                                      |                  | Nine months                 |                   | Nine months                          |                   |
| Revenue  | \$m 1.83m 1.83m   | Revenue   | \$m 1.28m 1.91m  | Revenue                     | \$m 187.9m 183.2m | Revenue                              | \$m 683.8m 616.4m |
| Net profit   | \$m 70.5m 153.5m  | Net profit                                      | \$m 1.45m 48.7m  | Op. net profit              | \$m 14.3m 16.7m   | Net profit                           | \$m 31.5m 18.5m   |
| Net per share                                      | 1 10.91           | Net per share                                   | —                | Op. net per share           | 0.20 0.20         | Net per share                        | 0.55 0.33         |
| Loss   |                   | Loss  |                  | Loss                        |                   | Loss                                 |                   |

| BRASCAN<br>Industrial holding company |                   | CENTEX<br>Nonbuilding, construction |                   | HOUSTON INDUSTRIES<br>Utility holding company |                   |
|---------------------------------------|-------------------|-------------------------------------|-------------------|---|-------------------|
| Third quarter                         | 1984 1983         | Second quarter                      | 1984-85 1983-84   | Fourth quarter                                | 1983-84 1982-83   |
| Revenue                               | \$m 57.1m 62.5m   | Revenue                             | \$m 212.5m 223.7m | Revenue                                       | \$m 1.18m 1.18m   |
| Net profit                            | \$m 24.5m 26.8m   | Net profit                          | \$m 12.3m 13.2m   | Net profit                                    | \$m 131.2m 131.4m |
| Net per share                         | 0.63 0.75         | Net per share                       | 0.85 0.86         | Net per share                                 | 1.37 1.50         |
| Nine months                           |                   | Six months                          |                   | Year  |                   |
| Revenue                               | \$m 178.5m 208.3m | Revenue                             | \$m 613.7m 548.8m | Revenue                                       | \$m 4.27m 3.56m   |
| Net profit                            | \$m 72.3m 87.4m   | Net profit                          | \$m 25.1m 25.9m   | Net profit                                    | \$m 361.4m 327m   |
| Net per share                         | 1.81 1.78         | Net per share                       | 1.26 1.30         | Net per share                                 | 3.74 3.52         |

This announcement appears as a matter of record only

**Bührmann-Tetterode Antilliana N.V.**

£10,000,000 Revolving Bankers Acceptance and/or Dutch Guilders Loan Facility

guaranteed by

**Bührmann-Tetterode N.V.**

arranged by

Amsterdam-Rotterdam Bank N.V., London Branch

and provided by

Amsterdam-Rotterdam Bank N.V.,  
Midland Bank PLC  
Swiss Bank Corporation

November 1984



To make the sound of your voice travel through the air, we go underground.

Telephone in your car sounds great. But only if the network behind it can deliver that sound. Crisp. And clearly.

So NYNEX Mobile Communications built a network that does just that. Because it combines cellular technology with telephone landlines. Together they deliver the best possible sound. To make sure it keeps on sounding good, we also make sure each cellular transmitter has the best possible site. We have to.

Because NYNEX people are experts with years of experience in the most demanding territories of all: New York and New England. And experts like that don't want the quality of their sound to fade in the air.

So NYNEX picks up your voice and sends it throughout the world by sending it below. Through the most static-free route of all. The NYNEX telephone network.

Since our territory also has the highest concentration of executives, sales people and other potential users, we also sell mobile phones. Equipment you can count on, backed by 5 years of rugged testing.

We install it, too. And service it. For both individuals and fleets. And we do it through established agents. Independent people who know their business. Because that's the kind of sound thinking you get when you combine New York know-how with New England smarts.

NYNEX is one of the companies formed as a result of the breakup of AIRT. It's the parent company of New York Telephone and New England Telephone, plus other subsidiaries that offer mobile services, directory publishing and business communications equipment.

For information write Tony Parra, Dir. Investor Relations, NYNEX, PO Box 2945, New York, New York 10115 USA.

Tough demands breed tough minds.

**NYNEX**

State Bank of India

State Bank of India announces that its base rate is reduced from 10% to 9 1/2% per annum with effect from November 26th 1984

The rate of interest payable on 7 day ordinary deposits is reduced from 6 1/2% to 6 1/4% per annum

Main Office in the U.K. State Bank House, 1 Milk Street, London EC2

U.S. \$50,000,000

**ÖSTERREICHISCHE LÄNDERBANK**  
AKTIENGESELLSCHAFT

(Incorporated in the Republic of Austria with Limited Liability)

Floating Rate Subordinated Notes Due 1994

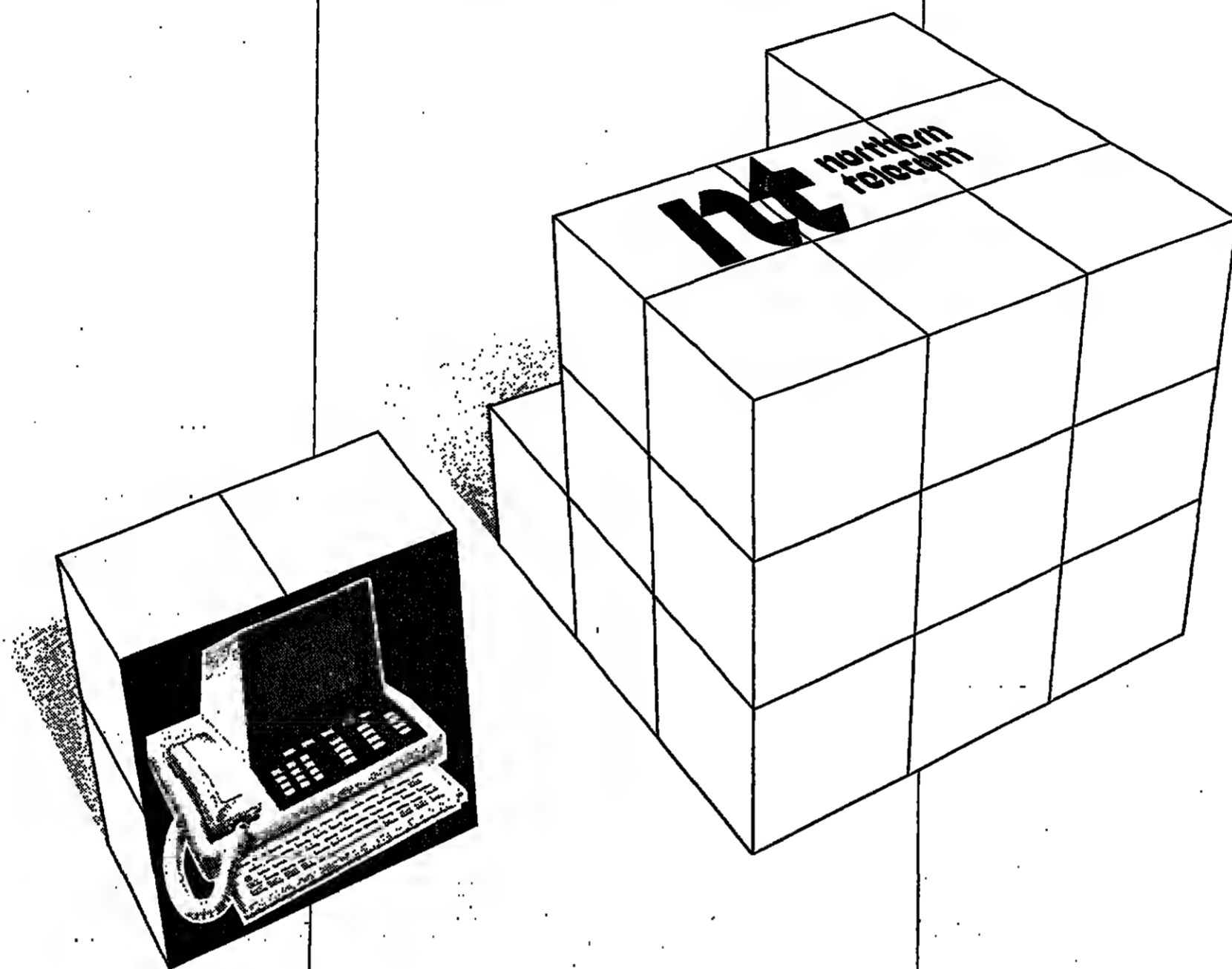
In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 26th November, 1984 to 28th May, 1985 the Notes will carry an Interest Rate of 10 1/4% per annum. The interest amount payable on the relevant Interest Payment Date which will be 28th May, 1985 is U.S. \$258.93 for each Note of U.S.\$5,000.

Credit Suisse First Boston Limited Agent Bank

Base Rate Change  
**BANK OF BARODA**

Bank of Baroda announce that, for balances in their books on and after 27th November, 1984 and until further notice their Base Rate for lending is 9 1/2% per annum. The deposit rate on all monies subject to seven days' notice of withdrawal is 6% per annum.

# NORTHERN TELECOM. BUILDING THE TELECOMMUNICATIONS FUTURE.



## DIGITAL TECHNOLOGY TODAY: THE FUTURE OF COMMUNICATIONS.

Global communications are on the threshold of being transformed. Someday people everywhere will be able to instantaneously transmit voice, data, and images across a city or around the world. Northern Telecom has named this emerging international communications network the Intelligent Universe.\*

These future communications networks will be based on digital technology—a form of binary pulses that translate every form of information into uniform codes of electrical pulses. However, for nearly a century the telecommunications industry has been based on analogue technology, suitable primarily for voice transmission.

### ◆ THE FIRST COMMITMENT TO FULLY DIGITAL SYSTEMS

In 1976, Northern Telecom triggered the current communications revolution. It announced its Digital World,\* the global telecommunications industry's first corporate commitment to families of fully digital switching and transmission systems to handle all information, including the human voice, in a common format—the language of the computer.

For the first time, the telecommunications and computer technologies were effectively merged.

### ◆ WORLD LEADERSHIP IN DIGITAL TECHNOLOGY

Every other international manufacturer has since followed Northern Telecom's lead. However, its

commitment to fully digital systems, and its annual investment of nearly 10 percent of world-wide revenues on R&D, have kept Northern Telecom technologically two-to-three years ahead of any competitor.

Today, Northern Telecom is extending its leadership in digital telecommunications by developing new integrated circuits and software which constantly evolve and enrich its proven systems. Northern Telecom has some 18 million equivalent lines of fully digital Digital Multiplex Systems (DMS\*) and private branch exchanges, in service or on order, in 50 countries. It is by far the largest supplier of fully digital systems in the world.

Northern Telecom's customers include all major telephone companies across North America, including Bell Canada, all 22 of the U.S. Bell operating companies, the specialized common carriers, the U.S. military, the health and hotel industries, governments, and PTT's in Europe, the Middle East, Africa, Asia, the Caribbean, and Latin America.

Northern Telecom has developed and manufactured the most complete line of fully digital telecommunications systems in the world—the DMS-1, DMS-10, DMS-100 Family of central office digital switches and the SL\* Family of digital business communications systems.

When the DMS-100 Family was introduced in 1979, it offered about 300 features. Today, as new capabilities and members of the family are added, it has some 1,500 features. And the total continues to grow while other manufacturers are still introducing their basic systems.

### ◆ MEETING THE NEEDS OF THE INFORMATION AGE

The SL Family, which can meet the needs of organisations for 30-to-30,000 telephone lines,

will serve as network controllers for voice, data, and other forms of information in Northern Telecom's OPEN (Open Protocol Enhanced Networks) World.\*

The OPEN World, announced in 1982, comprises a planning framework, new products, and enhancements of established DMS and SL systems, to address the growing market for improved information management. In the OPEN World, the DMS and SL families function as the office controller, linking Northern Telecom's systems with those of other manufacturers in efficient, cost-effective communications and information networks.

Northern Telecom has already made the proprietary protocols to its switching systems available to the Wang, Sperry Univac, Digital Equipment, Hewlett Packard, and Data General corporations to develop compatibility between their products in the fields of voice and data communications and office automation. The OPEN World will be able to accommodate most types or makes of equipment, allowing all major office-communication functions to be undertaken on one integrated system.

Through the Digital World and the OPEN World, Northern Telecom has become the global leader in creating the Intelligent Universe.

For more information on Northern Telecom and its products contact: Northern Telecom plc, Berkeley Square House, Berkeley Square, London W1X 5LE. Telephone: 01-491 4599.

**nt** northern  
telecom

\*Trademark of Northern Telecom Limited.

## THE LARGEST SUPPLIER OF FULLY DIGITAL SYSTEMS IN THE WORLD.

Japan to supervise bank forex more tightly

TOKYO—The Bank of Japan is to tighten its supervision of the foreign currency exchange activities of Japanese banks following the reporting of losses by Fuji Bank.

Wong Sulong on the growth strategy of a plantation major Sime breaks away from tradition

SIME DARBY, Malaysia's largest and most diversified non-oil company, has been on the acquisition trail again, after having been quiet since 1979, when it made an abortive 1bn ringgit bid for the Guthrie Corporation.

DM's performance had also slipped. After-tax profits fell from a record 27.6m ringgit in 1980 to 21m ringgit last year. The vehicle for the purchase of DMI is Consolidated Plantations, the 63 per cent owned subsidiary of Sime.

highly successful Subang Jaya Township outside Kuala Lumpur. An analysis of Sime's results throws much light on why the group is breaking away from its traditional activities.

premium income of 70m ringgit and shareholders funds of 65m ringgit — large by Malaysian standards. "This is the beginning. We are now in a position to do bigger things in the insurance industry and this is in line with Malaysia's policy of developing our invisibles to reduce the balance of payments deficit," said Tunku Ahmad.

Group's capital asset is not 'trading stock'

COATES (INSPECTOR OF TAXES) v ARNDALÉ PROPERTIES LTD House of Lords (Lord Keith of Kinkor, Lord Edmund-Davies, Lord Bridge of Harwich, Lord Brandon of Oakbrook and Lord Templeman); November 22 1984

A CAPITAL asset sold by one company to another within the same group is not "trading stock" entitling the group to relief for corporation tax purposes if it is ultimately retained within the group as a capital asset and sold not as stock-in-trade, but solely as a device for converting one company's potential capital loss into a trading loss to be set by group members against their trading profits.

Arndalé claimed that it acquired the lease "as trading stock" and pursuant to that claim it elected that paragraph 1(3) of Schedule 7 should apply. It surrendered its relief from the alleged trading loss of £2.2m to other members of the group.

Arndalé did not acquire the lease as "trading stock" within section 274 (1) of the 1970 Act and therefore was never in a position to exercise the election provided by paragraph 1 (3) of Schedule 7 to the 1969 Act.

This announcement appears as a matter of record only. The Notes were not registered in the United States. Offers and sales of the Notes in the United States or to United States nationals or residents were not made as a part of the distribution of the Notes and might constitute a violation of United States law if made within ninety (90) days after the completion of the distribution of the Notes.

U.S. \$100,000,000 Ford Motor Credit Company

12 7/8% Notes due October 1, 1991

- Goldman Sachs International Corp. Deutsche Bank Aktiengesellschaft Swiss Bank Corporation International Limited Union Bank of Switzerland (Securities) Limited Commerzbank Aktiengesellschaft

JAPANESE RESULTS

Table with financial data for KANSAI ELECTRIC POWER, ORIENT LEASING, SANKYO PHARMACEUTICALS, SNOW BRAND MILK PRODUCTS, TAKEDA CHEMICAL PHARMACEUTICALS, and TOKYO ELECTRIC POWER. Columns include Revenue, Pre-tax profit, Net profit, Dividend, and Net per share for various periods.

LORD TEMPLEMAN said that SPI, the first wholly-owned subsidiary in the group, carried on business as a property developer. It acquired a lease of land at Newport, Gwent, and developed the site at a total cost of £5.3m.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

SCOTT SCOTT PAPER COMPANY. Authorized 80,000,000 Common Shares, without par value. 50,160,400. Scott Paper Company, headquartered in Philadelphia, Pennsylvania, together with its international affiliates, is the world's leading manufacturer and marketer of a wide range of sanitary tissue products.



Chamberlain Phipps profit expands to over £2.5m midway

GROWTH IN the general industries division has enabled Chamberlain Phipps to increase its pre-tax profit from £2.02m to £2.56m in the half year ended September 30, 1984.

More Company News and Bids and Deals, Pages 26-28

The attributable profit of £1.34m (£1.23m). Earnings are shown at 3.8p (4.8p) per share and the interim dividend is again 1.1p net per share.

Chamberlain Phipps offers first-hand evidence of the impact of the strong dollar on U.S. manufacturing industry. Its American subsidiary supplying parts to shoe makers suffered from the knock-on effect of a flood of imported shoes which will do well to break even this year after a very strong performance last year.

The other division, shoe components, had a mixed experience. With the UK maintaining its level of operating profit but Canada and the U.S. suffering reverses in their fortunes.

In Canada the two subsidiaries' results are more affected than ever before by seasonal fluctuations, following the introduction of the Vibrod thermoplastic rubber boot range.

Vinfex America has been affected by the large increase in imported footwear and is seeking to develop products for additional markets by adopting new technology already in use in other parts of the group.

Group turnover for the six months rose from £33.25m to £45.91m to £31.8m. Interest charges were substantially higher at £87,000 (£85,000).

After tax £1.08m (£647,000) and minorities £130,000 (£143,000).

Comment Chamberlain Phipps offers first-hand evidence of the impact of the strong dollar on U.S. manufacturing industry.

The year ended 30th September 1984 was characterised by a combination of economic and political developments which significantly influenced business activities.

Difficult economic conditions, uncertainty regarding the possibility of significant changes in economic policy on the part of the South African government and the increasing amount of time spent on industrial relations, have tested the ability of those charged with managing the group's affairs.

Although the expansion of the group and the financing of its new operations require the retention of substantial funds, it has been possible to maintain total dividends for the year at 280 cents per share with only a minimal reduction in the dividend cover.

Development of the two underground mines in the Eastern Transvaal which will serve the new Kendal and Majuba power stations will be undertaken as a joint venture.

At the Majuba mine near Amersfort, production has not confirmed the length of the deferment required. The implications of any possible delay in so far as the Majuba mine is concerned will only become clear after discussions have been held with the Electricity Supply Commission.

Property In difficult trading conditions, the property division of Rand Mines Properties Limited achieved satisfactory results.

People In future years, 1984 may well be seen as having been of considerable importance in the field of industrial relations.

Coal A levelling off in demand on the international coal market and intense competition caused a serious drop in prices early in the year.

Future prospects The behaviour of the gold market has differed significantly from that experienced in recent world business cycles.

Annual general meeting The eighty-ninth annual general meeting of Transvaal Consolidated Land and Exploration Company, Limited will be held in the auditorium, lower ground floor, 63 Fox Street, Johannesburg, on Thursday, 10th January, 1985 at 11h00 and members will be asked to consider, in addition to the ordinary business of the meeting, the following special business:

Amendment of articles of association. To consider and, if thought fit, to pass in the manner required for the passing of a special resolution in terms of the Companies Act, 1973, as amended, the following resolution:

That article 31 of the existing articles of association be and it is hereby deleted and replaced by a new article 31 worded as follows: 31 The certificates of title to shares and debentures and to options on shares and debentures shall be issued under the authority of the directors, or of a local committee when authorised thereto by the directors, in such manner and form as the directors may from time to time prescribe.

Telecomputing ahead of forecast at £0.4m

Telecomputing pushed its pre-tax profits up from £300,277 to a record £403,015 over the year to September 30, 1984, thus beating its prospectus forecast of not less than £350,000 by 15 per cent.

Turnover for the period expanded from a restated £1.88m to £2.45m. Some £487,000 of turnover was spent on research and development, of which the Government contributed £38,000 under the Support for Innovation Scheme.

This was a substantial net increase from 1983-83 when the group's total spend on software product development was £365,000 but £199,000 of Government support was received.

Research and development work will be further extended in the current year because it is regarded as "the key to sustained long term growth."

The improvement in turnover came principally from placement of the company's products on ICL mainframe computers. No new products were released during the year.

The directors say a significant contributor to the improved turnover was the use of the group's software product TPS as an application building tool by a number of software companies specialising in application products.

They add that enhancements to current products which were released earlier this month are already leading to a further growth in sales. Products from the current r and d programme will be introduced into the market in the autumn of 1985.

The cost of the company's introduction to the Unlisted Securities Market in June 1984 amounted to £28,855 and was charged as an extraordinary item.

The group's balance sheet shows an increase in cash held to £385,347 (£273,150). All long term debts have been repaid.

As forecast a final dividend of 0.65p net is being paid. Earnings totalled 10.13p (10.74p) on an actual tax charge and 11.34p (8.57p) on 35 per cent tax charge.

Sovereign Oil The rights issue by Sovereign Oil and Gas has attracted acceptance in respect of 8.24m new ordinary shares (91.6 per cent). The shares not taken up have been sold at 205p in the market.

While stated earnings per share fell from 10.52p to 6.1p, the dividend total is maintained at 5.5p net with a final of 3.8p (same).

Although advertising revenue was scarce throughout the year, the board considered it appropriate to authorise additional expenditure on special programming and promotional activities. The expected benefits from the International Garden Festival did not materialise.

The USM company's Beattie City Exhibition Centre in Liverpool, opened on April 8. Extraordinary charges of £712,000 (£82,000) included the £700,000 opening costs of the exhibition and a trading loss of £25,000 in the first six months of operation.

A further provision of £100,000 was in respect of write-off the full amount of an investment in Marcher Sound.

During the year, the IEA announced a new contract extending the company's franchise in October, 1983.

Radio City profits dive in second half

A SLUMP in second-half profits from £216,000 to £25,000 left Radio City (Sound of Merseyside) with year-end figures £240,000 lower at £261,000.

Turnover however, for the 12 months to September 30, 1984, rose from £3.39m to £3.62m.

While stated earnings per share fell from 10.52p to 6.1p, the dividend total is maintained at 5.5p net with a final of 3.8p (same).

Transvaal Consolidated Land and Exploration Company, Limited

Chairman's statement for the year ended 30th September, 1984

A decline of only one per cent in profit represents a most creditable performance.

The year ended 30th September 1984 was characterised by a combination of economic and political developments which significantly influenced business activities. Notwithstanding the encouraging improvement in the United States economy, the steps which might ultimately be taken to bring the budget deficit under control constituted an important, delicate which continued to undermine confidence in the quality of the recovery.

In South Africa, the adoption of a new constitution involved considerable official time and attention, possibly accounting for the apparent unwillingness or inability on the part of the authorities to confront serious problems in the local economy.

Difficult economic conditions, uncertainty regarding the possibility of significant changes in economic policy on the part of the South African government and the increasing amount of time spent on industrial relations, have tested the ability of those charged with managing the group's affairs.

Although the expansion of the group and the financing of its new operations require the retention of substantial funds, it has been possible to maintain total dividends for the year at 280 cents per share with only a minimal reduction in the dividend cover.

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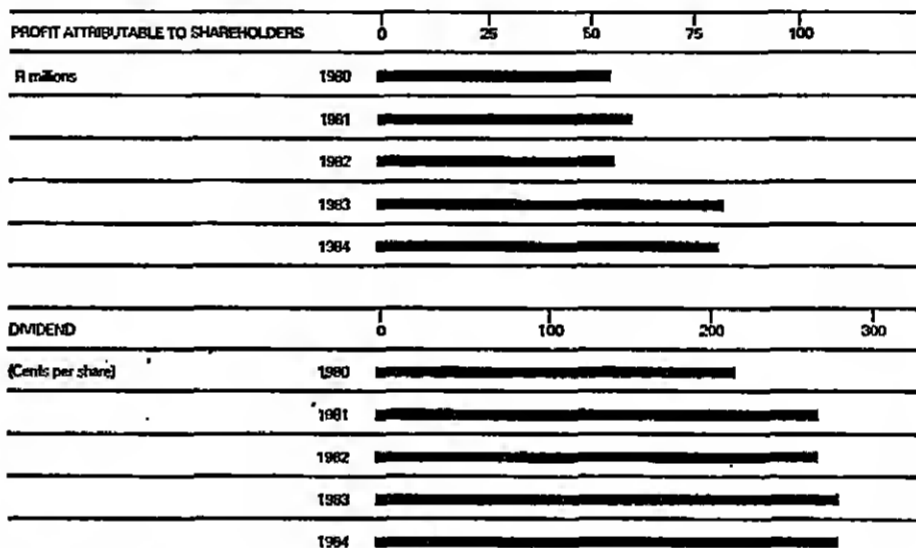
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Such certificates shall bear the signature of two directors and of the secretary or transfer secretary or of two members of a local committee and of the local secretary or transfer secretary or alternatively shall be under the seal of the company and shall bear the signature of one director and of the secretary or transfer secretary or of one member of a local committee and of the local secretary or transfer secretary. All such

Table with 3 columns: 1984, 1983, % Change. Rows include Turnover, Profit before taxation, Profit after taxation attributable to shareholders, Total assets, Earnings per share, Dividends per share, Number of shares on which earnings per share is based (000's).



be adopted by the United States' administration to reduce the huge budget deficit, and the monetary policy which is likely to be followed when, in due course, inflation becomes evident as economic activity overtakes the presently installed productive capacity in that country.

In August, the South African authorities introduced certain drastic fiscal measures, including an enormous increase in interest rates. The use of interest rates to protect the value of the rand will almost certainly mean a contraction of meaningful economic activity to an unacceptably low level and has so far not been capable of arresting the deterioration in the value of the rand which is near a record low.

In spite of the fact that government revenue is now running at an all-time high of approximately 23.5 per cent of the gross domestic product, government expenditure, before borrowings, is budgeted to exceed revenue by about R3,6 billion in the current fiscal year.

There is no easy, ready-made solution to the problem. At this critical stage in the development of a country, suffering from the ravages of two successive droughts, the authorities will need to be extremely circumspect in the unenviable - but essential - cost cutting operation which must now be completed as soon as possible.

Expansion of demand in the international energy markets is likely to be gradual with coal prices fairly static for the short term. Recent developments in the property field have been most encouraging. However, it is too early to predict, in the light of the prevailing adverse economic circumstances in the country, the level of property activity attainable for the financial year as a whole.

After careful consideration of all these factors - and provided that there are no unforeseen major re-adjustments in the world economy and that the gold price does not decrease significantly below the level of U.S. \$330 per fine ounce, I believe that the profit attributable to members of the company for the year ahead should be of the same order as for the year just completed.

D. T. WATT Chairman. JOHANNESBURG 15th November, 1984

signatures shall be authentic unless the directors by resolution shall determine that the said signatures generally or in any particular case shall be attested by some method of mechanical signature which is controlled by the internal or external auditors or transfer auditors or bankers of the company or such other person as may be acceptable to any stock exchange upon which the company's shares may from time to time be listed or quoted."

The reasons for and effects of the special resolution are fully set out under 'Proposed amendments to articles of association' in the directors' report. For the purpose of determining those members entitled to attend and vote at the meeting, the register of members of the company will be closed from 4th to 10th January, 1985, both days inclusive.

A member entitled to attend and vote at the meeting may appoint one or more proxies to attend, vote, speak and act in his stead. A proxy need not be a member of the company.

By order of the board RAND MINES (MINING & SERVICES) Limited Secretaries per V. M. MURTON 15th November, 1984

Granville & Co. Limited

Member of The National Association of Security Officers

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Table with columns: Company, Price Change, Close, Yield, P/E, Fully. Lists various companies like Azs. Brit. Ind., Ass. Brit. Ind., etc.

HEPWORTH RECORD PROFITS... UP 59%

YEAR TO 31st AUGUST 1984 ● PRE-TAX PROFITS £13.6m ● TURNOVER EXCL. VAT £108.3m ● EARNINGS PER SHARE 18 28p ● DIVIDENDS PER SHARE 7.75p ● CHAIRMAN MICHAEL STODDART ● 'Growth in sales of 23% ... dividend increase of 41%' ● 'Next® has confirmed our profit potential in menswear' ● 'Next ladieswear performed to demanding expectations' ● 'Trading mens & ladieswear together has transformed profitability' ● 'Two for one scrip issue' ● Hepworths® next next®







# FINANCIAL TIMES SURVEY

Tuesday November 27 1984

## FRENCH BANKING



M. Pierre Bergey, France's new Finance Minister

THE MAJOR challenge facing the French banking community this year has ceased to be the task of absorbing the shock waves of the 1982 nationalisations. Instead, the No. 1 pre-occupation, symptomatic of a harsher operating environment which is bound to get tougher still in coming years, is the problem of coping with increased competition and financial deregulation slowly but surely spreading across France.

Existing worries for the banks have mainly been linked to the economic crisis and specific Government policies—higher risks from problem borrowers at home and abroad, pressures to help out lame-duck industries, and personnel and psychological upheavals stemming from the 1982 extension of state ownership.

To these has now been added a fresh set of challenges reflecting structural changes in the banking profession. First, the banks, especially the institutions which rely on a large retail network for their deposit base, are gradually becoming aware that the steady downward trend of interest rates—a prime result of disinflation—is a durable phenomenon which will bring considerable pressure on traditionally comfortable margins.

The tight 4 to 6 per cent money supply target set for next year, together with the shake-out on the bond market when yields rose sharply earlier this year, underline that the Finance Ministry and the Bank of France will maintain a cautious attitude to easing credit costs.

But, above all because of the sluggish economy, the interest rates trend for next year remains downward. And this is sparking greater efforts, encouraged from the wings by M. Pierre Bergey, the new Finance Minister, for banks to trim overhead costs and end the tradition of cosseting staff in terms of wages, working conditions and fringe benefits.

Second, a series of events at home and abroad has forced the banks and the Government to recognise that the capital base of French banking—in spite of the state guarantee which underwrites the commercial

banking sector—is sadly inadequate.

Failure to redress the balance could in coming years weaken what has been the banks' most powerful asset—their strong international presence and reputation—posing a threat to the credit rating of France itself.

Finally, although the pace of innovation is clearly a lot slower in France than in the U.S., Britain or Japan, the banks are at the epicentre of a mini-earthquake sending tremors through the financial sector.

The steady rise in importance of the equity and bond markets, after years of sharp neglect, is



changing mentalities, helping gradually to break down barriers and sparking new competitive pressures.

Demarcation lines between the banking world and the insurance, stockbroking and even retailing sectors are gradually becoming more blurred. This is underlined by a number of recent moves including the acquisition of Banque Worms by the Union des Assurances de Paris group or the growing financial services offered by large stores.

Even more significant would be a move by one of the big insurance groups, now under consideration, to take a stake in the Credit Industriel et Com-

In a harsher operating environment, French banks are being asked to reconcile the irreconcilable, to continue to aid companies in distress while at the same time being required to register healthy profits and make adequate risk provisions. They also face the added challenge of structural changes to the banking system

### A more competitive atmosphere

By DAVID MARSH

mercial (CIC) group.

The intermingling of sectors which traditionally have been poles apart—long and short-term asset management by investment institutions, to name just one example now stirring the bourse—is providing banks with opportunities to offer new customer services.

Against the background of strong marketing efforts by individual banks to promote electronic banking, and a slump in credit demand which has prompted the Government to phase out at the end of the year the encadrement system of loan ceilings, this adds up to a more competitive atmosphere than has been seen in French banking for many years.

Of course, like everything in France, the picture is nuanced. By taking under its wing (in a bizarre combination of bail-out and buy-out whose implications were not at all realised at the time) several lame duck institutions caught in the 1982 nationalisation net, the Government has served notice that the weakest banks will not go to the wall but will in fact be propped up by public aid.

The experiences of Continental Illinois and Johnson Matthey underline that this is hardly a phenomenon unique to France. But the 1982 takeover of good and bad alike has left some uniquely French dilemmas over the banks' capital resources.

The most profitable institutions make large annual payments to the state (amounting to about half their net profits last year) to help finance the exorbitant cost of the state takeovers. Yet they receive no shareholders' funds for boosting

capital in return, with sparse state budgetary cash reserved for the banks in difficulties (Banque Vernes, Banque de l'Union Européenne, Credit du Nord and L'Européenne de Banque).

This state of affairs, lambasted as "a fatal inversion of economic logic" in a critical report from the right wing-dominated Senate this summer, is admitted to be less than perfect by the Finance Ministry itself.

"The state is not always the best possible shareholder," confesses one senior finance ministry official.

Even if the Government were prepared to accept de-national-



isation as an answer (which it is not), reversal of the state takeovers would remain highly difficult to put into practice. The right, which has been making considerable noise about denationalising banks and industry, is likely to find, if it returns to power, that French bank equity will not be eagerly sought-after so long as the generic problems of low profits and capital remain.

Bankers, both right and left-leaning, admit that without state backing, French banks would have to pay tougher terms on the increasingly large volumes of fund-raising carried out on the international capital markets. And the slacity with which

Paribas (along with Credit Agricole, the only French bank to command a triple-A rating on Wall Street) was forced this summer to withdraw from its ever more costly investment in New York securities firm Becker has underlined that weak capitalisation, spells vulnerability.

Although the means for redressing the position are limited, the message has been well and truly received. The Finance Ministry and the banks are now unanimous that the financial benefits of rising banking productivity (growing at perhaps 6 per cent annually thanks to technological advance) must no longer be channelled into higher staff payments and subsidised interest rates.

Instead the effort must go into increasing provisions and, via incorporation of profits, reserves. Provisions totalled FFR 24bn for the commercial banks last year against just FFR 7bn of net profits. For the Big Three banks, the ratio was even more marked: FFR 14.7bn in provisions and FFR 1.4bn in net profits.

A number of large banks, both newly-nationalised ones and two taken over in 1945, Banque Nationale de Paris and Credit Lyonnais, have come to the stock market this year to raise permanent capital in the form of titres participatifs (non-voting loan stock). Société Générale has just launched an issue of certificats d'investissement, which are even closer to non-voting shares and have thus attracted close scrutiny from the Treasury: the Paribas, Suez and CIC groups are

waiting to make similar issues. M. Bergey, who is trying to cultivate a dashing impression compared with his longer-seasoned predecessor, M. Jacques Delors, has promised banks that the ending of the encadrement paves the way for a new era of "responsibility and freedom."

This remark has to be taken with a pinch of salt. But in a number of areas, bankers are in fact a great deal freer now than in the first year after the nationalisations.

Bank chairmen are in a stronger position to stand up to state interference. Often they do not even need to, now that the Government is making a genuine effort to roll back interventionist tendencies.

The absence in the summer of another government attempt to railroad banks into propping up Cruesot Loire, steering France's biggest heavy engineering group into bankruptcy, surprised and even shocked many bankers as a sign of unsuspected liberalism being put into practice.

Banks are being allowed to place greater emphasis on profits (likely to strengthen again this year because of only lukewarm cuts in bank lending rates so far and a brighter provisions picture on international loans).

There is also official indulgence—even encouragement—for tough bank statements on employment along the lines made by M. David Dauterme, chairman of Credit du Nord, who freely tells staff they will have to make an effort to win more accounts or else face job losses in coming years.

The one black spot in a sea of good intentions was the ignominious removal from office in the summer of M. Daniel Deguane, the widely-respected chairman of Credit Commercial de France.

This move, influenced directly from the Elysee Palace, was a warning to other nationalised bank chairmen that their relatively increased freedom of speech and action does, after all, have limits.

At a time when France is trying to improve the efficiency of its financial structures, that sort of retreat into Byzantine power-play is sadly out of place.

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French Banking 3

Revitalisation continues



Capital Markets  
DAVID MARSH

THE FRENCH stock market this year, in contrast to most expectations, has kept up the momentum of 1983's already impressive expansion. After years in the doldrums, the combination of a Socialist Government and mounting unemployment is providing the unpropitious backdrop for a remarkable revitalisation of France's financial markets.

Share prices, which already rose 56 per cent last year, increased another 16 per cent in the first ten months of 1984. Investors now expect the post-March 1983 tilt towards "pragmatic socialism" as a durable feature of the Mitterrand administration, and alternative

investment channels for savings are in short supply. The price surge partly reflects the narrowness of trading in the thin Paris market which, after losing principal heavy-weight stocks in the 1982 nationalisations, has only half the capitalisation even of West Germany's under-developed stock exchanges.

It also represents a "catch-up" from the price doldrums of 1981 and 1982. But the flipside has been enough to outperform most other financial centres over the past 18 months, and has put new life back into the investment community.

Equity market transactions, although up by about 45 per cent from 1982, are showing a slight fall on last year. This is owing to a slump in trading in foreign shares, for which demand has fallen heavily in recent months amid a drop in the currency premium through which investors have to pass to buy foreign securities.

The star of the bourse has continued to be the bond sector, where dealing has risen by a further 64 per cent following last year's 47 per cent rise and

the 81 per cent jump in 1982. Bond trading now makes up 75 per cent of all bourse transactions, against 58 per cent in 1981.

New bond issues set a record at the nine-month mark, with over FF 200bn in new launches, compared with FF 194bn in 1982, FF 154bn in 1983 and only FF 107bn in 1981.

An upsurge in foreign institutional demand in recent weeks has coincided with France's decision, announced in line with West Germany, to end the nominal 25 per cent withholding tax on foreign bond purchases.

Strong bond market conditions have allowed the Government to fund a large slice of this year's higher than expected budget deficit through long-term issues. In addition to three state bonds garnering FF 55bn, the Treasury this year has also stepped up the pace of "renewable" bonds issued through a "tap" system, where the largest-issuer launch of FF 10bn has just been announced.

Against this background a rapid shake-out of prices on the bond market a fortnight

New Issues

|                             | 1983   | 1984*  |
|-----------------------------|--------|--------|
| <b>EQUITY ISSUES:</b>       |        |        |
| First market                | 5.94   | 5.00   |
| Second market               | 0.02   | 0.39   |
| <b>BOND ISSUES:</b>         |        |        |
| Convertible                 | 1.80   | 1.13   |
| With warrants               | 1.30   | 3.84   |
| Conventional                | 140.35 | 190.26 |
| (of which state bonds)      | 38.01  | 74.76  |
| <b>TITRES PARTICIPATIFS</b> |        |        |
| January-September           | 2.65   | 5.34   |

\* Source: COB

ago, following two months of steady falls in yields, amounted to the most brutal slump seen in the capital market since the Socialist election victory in 1981.

A decision could come soon to reopen the Eurofranc bond sector for French and international borrowers, closed for 3 1/2 years. But the move will clearly depend on the position of the franc on the foreign exchanges and other currency control steps which are also being considered by the Government. Earlier this month the Government took some mainly symbolic measures to relax exchange controls, but the exchange premium system, regulating residents' investment in foreign securities is still in place.

Other signs of changes are the expected appearance of the European Community as a borrower on the domestic market, and the Finance Ministry's plans to set up a futures market for bonds.

The real revolution in the financial sphere this year, however, has come on the side of the investors. Adding to the already well-established Sicav unit trusts (which have been having a mediocre year partly because of the relative weakness of foreign shares) banks and investment institutions have been active in setting up short-term financial and money market funds to channel savings away from bank accounts towards market placements.

High overheads a problem



Efficiency  
DAVID HOUSEGO

FRENCH BANKS have long known that rapid disinflation in France and the lowering of interest rates could impose a damaging squeeze on their profit margins.

But it took a report of the Planning Commission published recently to show how fragile is their domestic financial situation. The report concluded that French banks need a real lending spread of 7 per cent to cover their existing costs and thus that they could not afford a fall in the base lending rate to below that level.

The need for the high spread reflects the heavy overheads incurred by the major French banks in managing a widely spread deposit network and above all the French insistence on making their payments by cheques. Some 4.2bn cheques are written in France each year at a cost to banks of FF 3 each.

The squeeze on margins is potentially worse for the large nationalised banks which depend for the bulk of their resources on deposits. It is less for investment banks such as Paribas which carry lighter overheads and which at a time

of disinflation can obtain funds at steadily decreasing rates on the money markets. The report—prepared by a committee from the Planning Commission in conjunction with the Treasury and the banks—does not believe that in the short term the deposit banks will be able to compress greatly their overhead costs.

Over the medium-term the report comes up with a number of proposals to improve the efficiency of domestic banking. It emphasises the reduction in cost and the gains in productivity to be had from making wider use of electronic payments and computerisation in the banks.

But the committee does bring out the enormous training effort that will be needed in the banks to recover a labour force that expanded substantially in the boom years of the 1960s and 1970s but which is hardly under-qualified to provide the services that banks now need to offer.

The main emphasis of the report in improving banks' profitability is in pushing them towards offering a greater variety of services.

Among these services it includes help to families in managing their household accounts and a far broader range of support for industry. Above all it sees opportunities for the banks to move into the insurance business and particularly into life insurance.

Profile: M. Yves Le Portz

Scope to play inspirational role

ONE OF the strengths of the French Governmental system is the deep reservoir of civil service expertise available to fill top administrative posts.

Casting around for a successor to M Bernard Tricot, the 64-year-old president of France's stock exchange watchdog body, the Commission des Operations de Bourse (COB), who left this summer after four years' service, the Government came up with another long-time administrator who looks like an almost identical replacement.

He is M Yves Le Portz, who is the same age as M Tricot and also has long career experience in Gaullist and Fourth Republic ministries. What is more, he is well known on the international financial circuit—he has spent the past 22 years in the European Investment Bank, the past 14 as president—and should help prompt more outward-looking attitudes on

the too-often parochial French financial markets.

The COB has the dual role both of supervising the running of the bourse—in liaison with the self-regulatory system run by the stockbrokers' association—and of assisting efforts to develop and strengthen the financial markets in general.

"We have to play a certain inspirational role—but also to make sure that the market is as transparent as possible for investors," says the new COB chairman.

The two occupations can add up to over-time working for the COB's 30-strong staff—a number as transparent as possible for investors, says the new COB chairman.

The number of COB investigations into suspected irregularities on the securities market which has remained stable for 12 to 15 years, and M Le Portz would like to be increased.

The number of COB investigations into suspected irregularities on the securities market which has remained stable for 12 to 15 years, and M Le Portz would like to be increased.

and share trading. In July the COB announced uncovering of a large-scale scandal involving rigging of bond trading deals by Paris stockbroking personnel. This has led to criminal charges—an affair which M Le Portz hopes will serve as "an example."

The COB, which operates from an "ivory tower" headquarters overlooking the Seine in South West Paris, three miles away from the financial district, is often accused of lacking sufficient teeth for its watchdog role. M Le Portz smiles politely but determinedly when asked about COB action against insider dealing and says: "You can be sure that our investigators see many things."

He has arrived back on the Paris financial scene at a time when innovation is clearly in the air.

Adding to the COB's challenges are the successful opening

last year of the "second" or unlisted securities markets, adding fresh blood into bourse arteries and prompting growing interest in risk capital; the growth of power of institutional investors as a result of the explosion of unit trusts and other financial market funds; and the return to the bourse of nationalised companies, raising capital in the form of titres participatifs and a range of other ingenious devices.

"The degree of imagination which has allowed the nationalised companies to become re-integrated on to the financial markets is without parallel abroad," says M Le Portz with typical understatement.

M Le Portz—whose spell at the COB will take him well beyond the normal retiring age—leaves no doubt that he has sufficient imagination to keep up with it all over his four year term.

By David Marsh

Bank marriages prove controversial



Link-ups  
PAUL BETTS

ONE of the pet banking policies of the French socialist Government has been to encourage mergers and associations between large and small banks in the newly nationalised French banking system.

In theory, there was a lot to be said for a series of links which would enable banks of different types and sizes to merge their complementary skills and assets and draw from each other's respective strengths.

In this way, smaller banks could grow under the umbrella of a larger group, especially in the international field, while larger groups could benefit from the greater local contact of small banks with small and medium-sized companies.

In practice, the banking associations promoted by the socialist monetary authorities have proved controversial affairs which have created more bad than good feeling in the nationalised banking community.

In most cases, the associations in which the various banks would maintain their autonomy while collaborating with its partners in the "archipel" (as these link-ups have been called in French banking circles) have ended up with a big bank taking over a smaller one. The large Suez group is now set to take over the struggling Banque Verne as well as the profitable retail bank the Banque Parisienne de Credit.

Originally Banque Worms, the large state owned investment bank, was due to link with Banque Verne and Banque Parisienne de Credit. But Banque Worms declined to enter into the association, and has instead come under the control of L'Union des Assurances de Paris (UAP), France's largest nationalised insurance group in what is the first significant merger between a leading insurance company and a French bank.

Another major banking association favoured by the Government involved the Credit Commercial de France (CCF), one of France's largest nationalised banks with substantial international operations, L'Europeenne de Banque, the former Rothschild bank renamed after nationalisation, and the small but profitable Union de Banques a Paris (UBP).

L'Europeenne de Banque has been in dire need of support, having suffered a major psychological blow under nationalisation, exacerbating an already

fragile financial position. Although it has sought to maintain a separate identity, the former Rothschild bank is now due to come under control of the CCF which is expected to take a majority stake in the bank next year.

As for the Union de Banques a Paris it has never been very happy about the link-up with CCF and L'Europeenne. M Pierre Guillaud, a senior UBP official, explained that the bank was favourable to the Government's political project of nationalised banks linking up together.

But he explained that in practice these attempts to team up banks of different characters and sizes, were extremely difficult to achieve.

For UBP the problem was that it is a profitable bank concentrating on a regional strategy in contrast to a group like CCF, which is much larger, and whose ambitions are more international. A small bank like UBP has found it difficult to have an equitable relationship with a larger institution like the CCF.

Thus while the UBP has signed an agreement to collaborate with the CCF and L'Europeenne de Banque, it feels that the agreement has not led to any constructive collaboration so far. UBP is also now negotiating the take-over of the Compagnie Commercial de Banque, which used to be called the Discount Bank. This small deposit bank has long been a

troubled subsidiary of L'Europeenne de Banque.

In the absence so far of a fruitful association with its partners, UBP has been developing its own new financial products and strategy, seeking to consolidate its presence in the Paris area and as a financial support to local small and medium businesses.

But the UBP still sees that the socialist project of nationalised banks of different sizes teaming up together could prove fruitful in the longer term—that is if there is real complementarity between the various partners and a real will to collaborate in an equitable manner. However, the UBP also sees new challenges coming forward as a result of the breakdown of the traditional barriers between banking, insurance, retailing and financial services.

M Guillaud sees one challenge coming in the future from the big supermarket chains like La Redoute or Carrefour. Already some of these retail chains are beginning to offer financial services in their stores involving car insurance or home insurance. UBP is thus studying a venture to offer special credit card facilities for motorists in association with Esso, the French subsidiary of the U.S. Exxon oil group.

The recent takeover of the Worms banking group by the UAP insurance concern is another telling signal of the evolution in the French financial services industry.

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French Banking 4

The rewards of rarity value



Private Banks

DAVID MARSH

ONE AREA of the French banking community at least has registered clear benefits from the 1982 nationalisations. In the plush parlours of the nation's privately-owned banks — of which all the larger ones are under foreign control — there has been ample cause for discreet smiles over the past two or three years.

The state takeovers did, it is true, lead to some distortion of competition. By nationalising all French-owned institutions with deposits of more than FFr 1bn (\$107m) — compared with what would surely have been a more sensible cut-off of FFr 10bn — the Government took under its wing some struggling small-fry.

By propping them up with state help, rather than allowing them to fall by the wayside where they could be gobbled up by larger rivals, the Government has perhaps deprived foreign banks of a cheap way of buying French banking assets.

On the other hand, at least for the top six or seven of the foreign banks, nationalisation of the bulk of their larger French competitors has led to sizeable direct and indirect benefits.

Whatever the general difficulties of the French banking environment, private banks have suddenly and gratefully been given rarity value.

In several fields — particularly in managing private wealth, where several of the foreign banks were already in a strong position — they are profiting from a perception that the private banking community can offer a "different" service. Now that the death knell has

been struck for the encroachment system of credit ceilings, which over the past 12 years has particularly hampered foreign banks' business growth, they may receive a new fillip. Much will depend however on the details of the new control system now being worked out, which could conceivably prove almost as restrictive as the old one.

The net effect of the encroachment, for at least the bigger fish of the foreign banking community, may in fact have been positive over the past decade. It has pushed them increasingly into off-balance sheet financial services, giving them an important advantage in what is now the fastest expanding and most profitable part of French banking.

Even after the 1982 state takeovers, private banks in France remain relatively thick on the ground. At the end of last year, out of 401 commercial banks (*banques inscrites*) operating in the country, 134 (with a balance sheet of FFr 2,355bn) were in the private sector against 267 private institutions (balance sheet FFr 889bn).

Underlining the competitive muscle of the foreign banks, this latter sector is made up of 147 foreign institutions with a balance sheet of FFr 630 bn — and a remaining 120 French minnows with a total of FFr 259bn.

Barclays is now at the helm of the private banking community, with a network of 42 branches and subsidiaries in France and Monaco and a balance sheet of about FFr 22bn. Barclays' French operating chief, M Pierre de Lalonde, an ex-Banque Nationale de Paris man who took over more than a decade ago, says the bank profited from "the year of hesitation" following the 1982 nationalisations.

"We now know that the nationalised bank chairmen are not civil servants — the banks are continuing much as before," he says. But the immediate effect of the shake-up was to prompt some wealthy personal clients to change banks. It also encouraged corporate clients to



The new dealing room at Banque Indosuez, which cost FFr 23m and represents a mini-revolution in traditional French banking attitudes

seek at least one non-nationalised institution in their banking pools in an effort to diversify funding sources, he says.

Barclays in the past had not made its French wealth management activities an active profit centre. But it has capitalised on the trend of the past 2½ years — where another prestigious foreign name, Morgan Guaranty, has almost certainly profited even more — to double its asset management portfolio (now around FFr 1bn) and to launch new unit trusts and financial market funds.

Barclays, like other foreign banks, has also benefited from a relatively freer environment concerning companies in distress. It refused to take part in the Creusot-Loire bail-out package in autumn 1982.

**Coordinates aid**

Although it is frequently in contact with the Ciri government committee which co-ordinates aid for companies in difficulties, "they have no means to force us," smiles M de Lalonde. Like most French banks, however, Barclays took a big increase in provisions last year (up 58 per cent) which accounted for a FFr 16m drop in net profits to FFr 63m.

Like Barclays, Banque de Neufilze Schumberger, Mallet (NSM), the old-established institution now under the control of Dutch group Aigemene Bank Nederland, believes it would have reaped more profit from the nationalisations but for the effect of the encroachment in limiting credit growth.

NSM, which is roughly level pegging with Barclays in terms of size (balance sheet about FFr 20bn), has carved out a similar market niche in its appeal to medium-sized commercial clients. But the

bank escaped nationalisation by a whisker by being able to show that it had a tiny majority of foreign shareholders. Since then it has continued to burn out comfortable profits, considerably boosting its asset management business and also developing its original merchant banking vocation.

In an experience common to other small banks which find they have a certain fleetness of offer, the bank still works with all the big industrial companies nationalised in 1982. Although heavily turned towards international business (with about 10 per cent of its credits in shipping) it claims to have ridden without undue problems the turbulence of the past few years.

Unusually for French banks, it is being allowed by the authorities to pursue opening of new regional branches. And it is considering an increase in its relatively slender share capital of FFr 120m next year.

Move to update operations



Foreign Exchange

DAVID MARSH

A FAVOURITE criticism levelled at French banks — especially from right-wing politicians opposed to the 1982 nationalisations — is that they are falling away in the international race to provide modern financial services based on information technology.

In fact, quite apart from the technological strides being made in retail banking, a number of banks have been pursuing big efforts to modernise their often antiquated foreign exchange and money market dealing.

Following in the footsteps of Credit Lyonnais and Societe Generale, the latest bank to renovate its market dealing room is Banque Indosuez.

In what amounts to a mini-revolution in traditional French banking attitudes, it has just inaugurated a new market room, costing FFr 23m (\$2.75m) to install, which groups together practically all the bank's international and domestic financial dealing.

The concept is hardly new to U.S. banks, but is an innovation in France. The object of

bringing together foreign exchange, money market and primary and secondary bond traders in a 1,000 sq metre area "is not just for the pleasure of building a big room," says M Antoine Jeancourt-Gallgaud, Banque Indosuez managing director.

"The aim is to bring together traders whose approach to the traditional market sectors is different, but who need increasingly to communicate with each other because of the breaking down of barriers."

The overall approach, in line

with the bank's objective of increasing specialisation in sophisticated financial operations, is to boost the service to customers. "Clients are becoming more and more involved in a combination of different operations — for instance, linking a long-term bond financing to a short-term foreign exchange and placement operation," says M Jeancourt. "It's an area forging ahead fast."

The only sector not covered by the dealing room is the bourse. "By putting companies in contact with all the markets," says M Jeancourt, "we help them better to manage their positions."

Indosuez is introducing the same integrated dealing concept in other centres in London, New York, Tokyo and Bahrain. M Jeancourt stresses that, whatever the restrictions on French companies posed by domestic exchange controls, the dealing service is international in scope and is to the benefit of French and foreign customers alike. Demand for an overall dealing operation for French cus-

Conflict over who foots the bill



Electronic Banking

DAVID MARSH

FRENCH BANKS are striding ahead in developing electronic banking systems for shops, streets and homes — to take strains out of bank queues and, most importantly, out of balance sheets.

The prizes are great. Handling cheques, more than 4bn of which are written out each year, costs banks FFr 20bn annually. Fraud connected with conventional payment systems is a growth industry, costing banks in the Carte Bleue credit card network FFr 70m last year. The market for hardware and

software for electronic payment systems could total FFr 5bn by 1988, according to the Government's Information Technology Agency. And development of electronic banking for export markets holds mouth-watering possibilities both for the banks and industrial suppliers.

The problem is that, in the short term, electronic advances in the financial area will cost considerably more than they bring in profits. Considerable cost is also being over who — the banks, shopkeepers or the customer — is going to foot the bill for the large initial investments.

The banks are protesting that, having already sunk large sums into computer technology over the past decade, they are being called upon to carry too large a share of the burden of developing cashless banking.

Costs of the burgeoning network of automatic cash dispensers, which is planned to rise to 7,500 units by end-1984 and 10,000 by end-1988 (costing FFr 700,000 apiece for the most sophisticated models) are borne, naturally enough, by the banks themselves.

The nationwide Minitel system of home terminals, developed initially to provide an electronic telephone directory, and which will also offer an increasing range of living-room tele-text services, is being financed by the telecommunications administration — that is, the telephone user.

Banks aim to use the Minitel network, which is gradually being introduced around the country, as the basis for home banking systems. These are being built up from present pilot schemes offering clients details of bank balances or the possibility of ordering cheque books, to provide customers eventually with the means of carrying out transactions from the home.

The Finance Ministry in general is now ready to accept the principle of making customers pay for specific new services (which has not been the rule in France). But these electronic innovations up to now

have been introduced, particularly by medium-sized banks such as Credit Commercial de France and Credit du Nord anxious to win market share, a loss-leader, and future tariff policy has deliberately been left in abeyance.

The question of "who pays?" has already led to controversy over the point of sale terminals being introduced in shops and stores. Five towns — Blois, Caen and Lyons using "smart" microprocessor-containing cards and Aix-en-Provence and Saint Etienne using standard magnetic-strip cards — were the initial test sites, starting in autumn 1982, for cashless retailing experiments.

Other towns have now been added to the list, with the aim of covering all use of the "smart card."

The number of operating point of sale terminals, each costing around FFr 12,500 to produce and install, will have jumped by the end of this year to nearly 40,000 from 8,000 last year.

But retailers have given notice that the banks face a fierce fight over a big to unload a significant part of the costs on to the shops.

The arguments centring around what the French Banking Association coyly calls "negative reactions over the tariff system" will clearly need to be patched up if the number of terminals is to be raised, as planned, to between 70,000 and 100,000 by the end of the decade.

A major step towards harmonising the banks' approach over tariff policy — and over the propagation of electronic banking in general — took place at the end of July. This was the signing of an agreement between two groups of banks which had previously been rival participants in Carte Bleue, affiliated to the International Visa system and those in Carte Verte, run by Credit Agricole which forms part of the MasterCard network.

The agreement, linking all the major commercial banks as well as the big co-operative

banking institutions, the Post Office bank and the savings network, sets end-1984 as the date for full harmonisation on a single cashless banking system.

Linking around 11m cardholders (5m with Carte Bleue and 6m with Carte Verte) the accord paves the way for common technology to be used in shop terminals, cash dispensers and telling machines and, later home banking terminals.

The display of harmony was bruised in September when Credit Lyonnais announced a separate link-up with American Express allowing that organisation's foreign card holders exclusive access to its cash dispensers, which many bankers believe contravenes the spirit of the July accord.

In general, however, this summer's agreement was a vital pre-condition for pushing French electronic banking into full commercial development.

Although banks will maintain separate control over marketing their individual cards, the agreement also allows them to bring in a common line on tariffs, setting a basic rental of FFr 300 per month for terminals installed in retailers, with similar guidelines on commission charges.

The banks, from the beginning of next year, plan to set up a joint Carte-Bleue/Verte organisation to manage technical aspects of the new credit card system. The Carte Bleue banks are, however, to keep up a distinct image within the new setup to capitalists on the FFr 150m of advertising lavished on promoting Carte Bleue since it was set up in 1967.

The banks have decided to opt for the smart card as the basis of the new unified system.

Bankers would like the number of "smart banking cards" in circulation to grow by 1m next year and to reach 8m by 1988.

No banking orders of that scale have yet, however, been placed with Bull, the state-owned computer group which is pioneering a "smart card" production, and the pace of distribution could well be a lot slower.

BFCE

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SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Tuesday November 27 1984

NEW YORK STOCK EXCHANGE 34-36 AMERICAN STOCK EXCHANGE 35-36 U.S. OVER-THE-COUNTER 36, 44 WORLD STOCK MARKETS 36 LONDON STOCK EXCHANGE 37-39 UNIT TRUSTS 40-41 COMMODITIES 42 CURRENCIES 43 INTERNATIONAL CAPITAL MARKETS 44

WALL STREET

Unease over renewed fall in oil prices

THE RENEWED weakness in oil prices unsettled New York's financial markets yesterday as they braced themselves for a week which will bring both the latest federal data on the progress of the U.S. economy as well as renewed funding demands from the Treasury, writes Terry Byland in New York. The bond market turned easier after holding firm for most of the session. Stock prices slid lower until a rally in the final half hour reduced the day's falls. The Dow Jones industrial average, more than 10 points off at one time, ended at 1,212.35, a net 7.95 points down. Turnover remained moderate, with 77m shares traded. There was some nervousness ahead of the disclosure today of the Treasury's tax reform plan. Reductions in prime rates had become inevitable in view of the falls in money market rates over the past fortnight and had been forecast at the weekend by Dr Henry Kaufman, chief economist at Salomon Bros. and by several other analysts. More significant for both fixed inter-

est and stock markets is the slowdown in the pace of the U.S. economy. This trend which is expected to be confirmed this week by the Commerce Department's latest index of leading economic indicators, could drive interest rates yet lower, in the view of stock market economists. Another possible response could be a further easing in credit policies by the Fed. Yesterday it again supplied reserves to the credit market with \$1.5bn in customer repurchase arrangements when the federal funds rate stood at 9 per cent. Analysts expect the October index of leading indicators, due for release on Thursday, to show a minor fall. Financial stocks continued to hold up well, with the savings and loans group and the banks still in favour. Lower funding rates benefit the S&Ls, and lower interest rates will ease some of the problems of the Latin American debt portfolios at the banks. But oil stocks fell heavily after the sharp downturn in crude prices in Europe on Friday. Phillips Petroleum dropped an early 1 1/4% to \$41. Atlantic Richfield \$1 to \$45 1/4 and Exxon 5/8 to \$43 1/4. Texaco, which is taking a charge of \$765m to allow for declines in oil assets, fell 1 1/4% to \$34 1/4. A focus of interest was Tenneco's \$430m deal with International Harvester. Stock in Harvester slipped lower as investors pondered the details of the group's exit from its century-old presence in the farm machinery business. With more than half a million shares traded, Harvester was quoted at \$7 1/4, down 5%.

Tenneco at \$34 1/4 was 5/8 off after the announcement that it would assume some of the unfunded liabilities of the Harvester pension fund. On the American Stock Exchange, there was heavy turnover in BAT and Imperial Group, the two UK tobacco giants traded in the form of American depositary receipts (ADRs). Block deals of more than 1m ADRs were reported for both companies, with BAT 5/8 higher at \$3 1/4, and Imperial unchanged at \$2. On the bid front Prentice-Hall, the publisher which yesterday agreed to \$71 a share bid terms from Gulf and Western, was suspended at \$70 1/4 - with Gabelli, the third-market trader, offering to trade at \$70 1/4 to \$71 1/4 after the announcement. In the money market, near-dated certificates of deposit fell by up to 10 basis points after Citicorp's prime rate cut. Treasury bills, however, which fell to 13-week lows on Friday, added 5 to 9 basis points ahead of auctions of \$14bn bills this week. The bond market moved narrowly, with prices mostly higher as investors looked for further falls in long-term rates. The key long bond added 1/2 to 103 3/4%.

SINGAPORE Tentative revival attempted

A THIRD successive advance was recorded by Singapore stocks yesterday, but dealers and analysts doubted whether the rally marked a significant reversal of the downward drift seen in recent months, writes Chris Shervell in Singapore. At the close the Straits Times industrial index of 30 major companies had climbed 13.58 to 824.43. The index has recovered almost 40 points over the past three trading sessions from the 21-month lows seen last week. Many dealers had expected a rally much sooner because the market had looked oversold for some time. But investment analysts pointed out that no fundamentals had changed and suggested that the market was undergoing a "technical bounce". Analysts also said there was little buying interest by foreign institutions, which have tended to stay away from the Singapore and Malaysian markets recently. Both speculative stocks and blue chips have benefited from the upward trend, although no particular sector has shown exceptional performance. Volume yesterday was 15.34m shares against a daily average of around 10m over the past two weeks. Our financial staff adds: Consolidated Plantations gained 5 cents to S\$2.65 following the agreement that it will acquire Dunlop's 51 per cent stake in Dunlop Malaysian Industries. Sime Derby, of which Consolidated Plantations is a subsidiary, shed 4 cents to S\$1.88.

EUROPE

Optimism hedged with caution

A UNIFORMLY higher outcome emerged on European bourses yesterday, in response to Friday's Wall Street surge and in anticipation of downward pressure on continental interest rates, but trading was seldom very busy, and an undertone of caution persisted. The Frankfurt finish was below the day's best levels as market opinions diverged on the likelihood of an early cut in the official West Germany Lombard and discount rates, although good corporate reports provided some support. Schering gained DM 6 to DM 406 on its profits forecast, while Conti-Gummi added DM 1.30 to DM 119 amid its press conference. Linde, offering a Eurobond with warrants exercisable at DM 362, put on DM 4.50 to DM 360. A 20-pf firm close for Commerzbank at DM 177.20 exemplified a dull day for banks, also reflecting its cautious projection of maintained year's earnings. A strong domestic bond market, where gains extended to 70 basis points, was buoyed by expectations of a new federal issue this week with a coupon as low as 7 per cent. The Bundesbank off-loaded DM 19.8m in paper. A similar course was followed by Amsterdam stocks, with an initial FI 5 gain for Unilever being trimmed to FI 4.30 for a FI 300.6 close. ABN, however, led the retail banks with a FI 5.50 rise to FI 342.50 but was none the less eclipsed by a FI 6 jump in mortgage bank WUH to FI 110. Nedlloyd steadied at FI 158.50 after last week's advance, losing an early gain of a guilder. Bonds held firm ahead of today's tender for a 7 1/2 per cent state loan. A dip in Paris call money encouraged activity. Thomson-CSF added FFf 10.10 to FFf 378.90 and Peugeot FFf 5 to FFf 215, although Imetal slipped FFf 4.20 to FFf 78.80. Strong Milan business brought rises of L26 for Fiat at L1,045, L150 for RAS at L55,500 and L81 in Pirelli SpA at L1,765. A high liquidity level benefited bond prices. Banks did best in Zurich, where Baer rose SwFr 50 to reach SwFr 7,000, but the stronger dollar generally weighed down on proceedings, and the finish was mixed. Domestic bonds consolidated at last week's higher levels.

Fabrique Nationale responded strongly in Brussels to an Australian arms order, rising BFr 235 to BFr 2,395. Interest rate hopes aided a BFr 85 gain by cement maker CBR at BFr 2,525, while GBL firmed BFr 25 to BFr 2,150 amid its rights issue priced at BFr 1,825. A cautious return of Stockholm institutional buying brought an earnings-inspired SKr 6 gain for Volvo to SKr 202, while Ericsson moved up SKr 3 to SKr 275 despite its apparent arrival on an earnings plateau. Swedish Match dipped SKr 6 to SKr 252 as the Wallenberg group increased its stake. Food issues led Madrid higher, drawing benefit from a heightened foreign profile.



HONG KONG Foreign buyers aid firmness

STRONG demand from domestic and foreign buyers gave a further fillip to Hong Kong, taking shares to their highest level since mid-April. The Hang Seng index added 17.92, breaking through the 1,100 level to end at 1,113.06. The advance began last Tuesday, and many analysts now believe the index will test the 1984 high of 1,170.35 before the end of the year and could then climb beyond 1,200 early in 1985. Lower world interest rates together with Wall Street's performance on Friday helped spur yesterday's performance. Active support was also derived from a market rumour that Jardine Matheson might be the target of a European buy-out effort. Jardine shares advanced 50 cents to HK\$16.75, although the rumours were denied by groups tipped as potential bidders.

TOKYO

Extent of fall proves a surprise

AN UNCERTAIN market environment kept investors on the sidelines in Tokyo yesterday and led to an unexpectedly large drop in share prices, writes Shigeo Nishiwaki of Jiji Press. The Nikkei-Dow market average of 225 select issues slipped below 11,200 in dull trading, closing at 11,162.96 for a fall of 74.44 from Saturday. Volume shrank sharply to 255.2m shares from the 307.5m traded on Thursday, the previous full trading day. Losses outpaced gains 419 to 245, with 173 issues unchanged. Investors remained cautious because of low volume on Wall Street last Friday, despite a sharp rise in blue chips, and because of the record margin buying balance on Japan's stock exchanges. But yesterday's drop far exceeded most traders' expectations. Leading brokerage houses said they could not explain its extent but were hoping for active trading from tomorrow, when transactions for delivery in December begin. Having finished a month-long series of selective buying of incentive-backed issues, brokers are now focusing on stocks related to optical communications in order to push up the market toward the year-end. However, prospects seem less than bullish as investors are apparently not ready for a buying spree. In the circumstances, yesterday's activity centred on spot-traded stocks and on low and medium-priced incentive-backed issues. Volume priced was Nippon Express with 12.39m shares changing hands, up Y9 to Y346. Blue chips were mostly neglected. NEC added Y10 to Y1,240, but TDK slid Y140 to Y4,850 and Kyocera Y150 to Y7,210. Although the yen declined below Y246 to the dollar in Tokyo at one stage, bond prices were firm, reflecting expectations for a further drop in U.S. interest rates. The benchmark 7.3 per cent government bond maturing in December 1993 traded at a yield of 6.660 per cent, compared with Saturday's 6.670 per cent. As the prices of all listed long-term government bonds had gone above par, trust banks and corporations shifted their attention to Y99 par long-term government bonds to be issued next month at a coupon rate of 6.8 per cent. Subscription offers carried a premium of Y0.50.

KEY MARKET MONITORS. Includes Standard & Poores 500 (Composite) chart, STOCK MARKET INDICES (New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World), CURRENCIES (U.S. Dollar, Sterling, Euro-currencies), INTEREST RATES (Euro-currencies, U.S. Fed Funds, U.S. 3-month CDs, U.S. 3-month T-bills), U.S. BONDS (Treasury, Corporate, AT & T), FINANCIAL FUTURES (Chicago, U.S. Treasury Bonds, U.S. Treasury Bills, Certificates of Deposit), COMMODITIES (London, Silver, Copper, Coffee, Oil).

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Prices at 3pm, November 26

# NEW YORK STOCK EXCHANGE COMPOSITE PRICES

| 12 Month High | Low     | Stock | Div. Yld. % | P/E  | 100s | High    | Low     | 12 Month High | Low    | Stock | Div. Yld. % | P/E  | 100s | High   | Low    |
|---------------|---------|-------|-------------|------|------|---------|---------|---------------|--------|-------|-------------|------|------|--------|--------|
| 220 1/4       | 199 3/8 | AAA   |             | 11.7 | 100  | 213 1/2 | 203 1/2 | 24 3/4        | 22 1/2 | ABC   |             | 10.9 | 100  | 20 1/2 | 19 1/2 |
| 200 1/4       | 189 1/2 | AA    |             | 11.6 | 100  | 198 1/2 | 188 1/2 | 20 1/4        | 18 1/2 | AA    |             | 10.8 | 100  | 19 1/2 | 18 1/2 |
| 189 1/2       | 179 1/2 | A     |             | 11.5 | 100  | 188 1/2 | 178 1/2 | 19 1/2        | 18 1/2 | AAA   |             | 10.7 | 100  | 18 1/2 | 17 1/2 |
| 179 1/2       | 169 1/2 | B     |             | 11.4 | 100  | 178 1/2 | 168 1/2 | 18 1/2        | 17 1/2 | BBB   |             | 10.6 | 100  | 17 1/2 | 16 1/2 |
| 169 1/2       | 159 1/2 | C     |             | 11.3 | 100  | 168 1/2 | 158 1/2 | 17 1/2        | 16 1/2 | BBB+  |             | 10.5 | 100  | 16 1/2 | 15 1/2 |
| 159 1/2       | 149 1/2 | D     |             | 11.2 | 100  | 158 1/2 | 148 1/2 | 16 1/2        | 15 1/2 | BBB-  |             | 10.4 | 100  | 15 1/2 | 14 1/2 |
| 149 1/2       | 139 1/2 | E     |             | 11.1 | 100  | 148 1/2 | 138 1/2 | 15 1/2        | 14 1/2 | BB+   |             | 10.3 | 100  | 14 1/2 | 13 1/2 |
| 139 1/2       | 129 1/2 | F     |             | 11.0 | 100  | 138 1/2 | 128 1/2 | 14 1/2        | 13 1/2 | BB    |             | 10.2 | 100  | 13 1/2 | 12 1/2 |
| 129 1/2       | 119 1/2 | G     |             | 10.9 | 100  | 128 1/2 | 118 1/2 | 13 1/2        | 12 1/2 | BB-   |             | 10.1 | 100  | 12 1/2 | 11 1/2 |
| 119 1/2       | 109 1/2 | H     |             | 10.8 | 100  | 118 1/2 | 108 1/2 | 12 1/2        | 11 1/2 | B     |             | 10.0 | 100  | 11 1/2 | 10 1/2 |
| 109 1/2       | 99 1/2  | I     |             | 10.7 | 100  | 108 1/2 | 98 1/2  | 11 1/2        | 10 1/2 | B+    |             | 9.9  | 100  | 10 1/2 | 9 1/2  |
| 99 1/2        | 89 1/2  | J     |             | 10.6 | 100  | 98 1/2  | 88 1/2  | 10 1/2        | 9 1/2  | B+    |             | 9.8  | 100  | 9 1/2  | 8 1/2  |
| 89 1/2        | 79 1/2  | K     |             | 10.5 | 100  | 88 1/2  | 78 1/2  | 9 1/2         | 8 1/2  | B     |             | 9.7  | 100  | 8 1/2  | 7 1/2  |
| 79 1/2        | 69 1/2  | L     |             | 10.4 | 100  | 78 1/2  | 68 1/2  | 8 1/2         | 7 1/2  | B-    |             | 9.6  | 100  | 7 1/2  | 6 1/2  |
| 69 1/2        | 59 1/2  | M     |             | 10.3 | 100  | 68 1/2  | 58 1/2  | 7 1/2         | 6 1/2  | B-    |             | 9.5  | 100  | 6 1/2  | 5 1/2  |
| 59 1/2        | 49 1/2  | N     |             | 10.2 | 100  | 58 1/2  | 48 1/2  | 6 1/2         | 5 1/2  | B-    |             | 9.4  | 100  | 5 1/2  | 4 1/2  |
| 49 1/2        | 39 1/2  | O     |             | 10.1 | 100  | 48 1/2  | 38 1/2  | 5 1/2         | 4 1/2  | C     |             | 9.3  | 100  | 4 1/2  | 3 1/2  |
| 39 1/2        | 29 1/2  | P     |             | 10.0 | 100  | 38 1/2  | 28 1/2  | 4 1/2         | 3 1/2  | C     |             | 9.2  | 100  | 3 1/2  | 2 1/2  |
| 29 1/2        | 19 1/2  | Q     |             | 9.9  | 100  | 28 1/2  | 18 1/2  | 3 1/2         | 2 1/2  | C     |             | 9.1  | 100  | 2 1/2  | 1 1/2  |
| 19 1/2        | 9 1/2   | R     |             | 9.8  | 100  | 18 1/2  | 8 1/2   | 2 1/2         | 1 1/2  | C     |             | 9.0  | 100  | 1 1/2  | 1/2    |
| 9 1/2         | 1/2     | S     |             | 9.7  | 100  | 8 1/2   | 1/2     | 1/2           | 1/4    | C     |             | 8.9  | 100  | 1/2    | 1/4    |
| 1/2           | 1/4     | T     |             | 9.6  | 100  | 1/2     | 1/4     | 1/4           | 1/8    | C     |             | 8.8  | 100  | 1/4    | 1/8    |

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معلومات إضافية

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized by stock ticker symbols and company names. Includes columns for 12-month high/low, stock price, volume, and change.

Continued on Page 36

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Table of New York Stock Exchange Composite Prices, organized by stock ticker symbols and company names. Includes columns for 12-month high/low, stock price, volume, and change.

Continued on Page 36

Sales figures are omitted. Yearly highs and lows reflect the period 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual distributions based on the latest declaration.

WORLD STOCK MARKETS

AUSTRIA

Table with columns: Nov. 26, Price, +/-, Stock names like Creditanstalt, Oberbank, etc.

We regret latest Austrian prices were not available due to a technical fault.

BELGIUM/LUXEMBOURG

Table with columns: Nov. 26, Price, +/-, Stock names like B.S.L., Belfrage, etc.

DENMARK

Table with columns: Nov. 26, Price, +/-, Stock names like Andelsbanken, Danmarks Bank, etc.

FRANCE

Table with columns: Nov. 26, Price, +/-, Stock names like Air France, Bouygues, etc.

NOTES—Prices on this page are as quoted on the individual exchanges and the last traded prices. Gains and losses are indicated by + or - signs.

GERMANY

Table with columns: Nov. 26, Price, +/-, Stock names like AEG-Tel., Allianz, etc.

SPAIN

Table with columns: Nov. 26, Price, +/-, Stock names like D'acsa Babcock, Deutsche Bank, etc.

NETHERLANDS

Table with columns: Nov. 26, Price, +/-, Stock names like ACF Holding, AEGON, etc.

ITALY

Table with columns: Nov. 26, Price, +/-, Stock names like Banca Com. It., BNL, etc.

SWITZERLAND

Table with columns: Nov. 26, Price, +/-, Stock names like Alpkem, Bank Leu, etc.

AUSTRALIA

Table with columns: Nov. 26, Price, +/-, Stock names like ANZ Group, BHP, etc.

NORWAY

Table with columns: Nov. 26, Price, +/-, Stock names like Bergen Bank, Borgerund, etc.

SWEDEN

Table with columns: Nov. 26, Price, +/-, Stock names like AGA, Alfa, etc.

HONG KONG

Table with columns: Nov. 26, Price, +/-, Stock names like Bank East Asia, Cheung Kong, etc.

JAPAN

Table with columns: Nov. 26, Price, +/-, Stock names like Ajinomoto, Asahi, etc.

SOUTH AFRICA

Table with columns: Nov. 26, Price, +/-, Stock names like ABSA, Anglo, etc.

AUSTRALIA (continued)

Table with columns: Nov. 26, Price, +/-, Stock names like Gen Prog Trust, Nardie, etc.

HONG KONG (continued)

Table with columns: Nov. 26, Price, +/-, Stock names like Bank East Asia, Cheung Kong, etc.

JAPAN (continued)

Table with columns: Nov. 26, Price, +/-, Stock names like MHI, Mitsubishi, etc.

JAPAN (continued)

Table with columns: Nov. 26, Price, +/-, Stock names like MHI, Mitsubishi, etc.

SINGAPORE

Table with columns: Nov. 26, Price, +/-, Stock names like Boustead, Citicorp, etc.

SOUTH AFRICA (continued)

Table with columns: Nov. 26, Price, +/-, Stock names like ABSA, Anglo, etc.

OVER-THE-COUNTER Nasdaq national market, closing prices

Large table with columns: Stock, Price, +/-, and multiple columns of stock names and prices.

CANADA

TORONTO

Closing prices November 26

Table with columns: Stock, Price, +/-, Stock names like Alcan, BHP, etc.

AMERICAN CLOSING

Continued from Page 35

Table with columns: Stock, Price, +/-, Stock names like IBM, Microsoft, etc.

MONTREAL

Closing prices November 26

Table with columns: Stock, Price, +/-, Stock names like Bank Montreal, etc.

NEW YORK

Continued from Page 35

Table with columns: Stock, Price, +/-, Stock names like IBM, Microsoft, etc.

NEW YORK

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Table with columns: Stock, Price, +/-, Stock names like IBM, Microsoft, etc.

NEW YORK

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NEW YORK

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Table with columns: Stock, Price, +/-, Stock names like IBM, Microsoft, etc.

NEW YORK

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Table with columns: Stock, Price, +/-, Stock names like IBM, Microsoft, etc.



FT LONDON SHARE INFORMATION SERVICE

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BRITISH FUNDS

Table of British Funds with columns for Name, Price, and Yield. Includes 'Shorts' (Lives up to Five Years) and 'Five to Fifteen Years'.

Over Fifteen Years

Table of funds categorized as 'Over Fifteen Years' with columns for Name, Price, and Yield.

Undated

Table of undated funds with columns for Name, Price, and Yield.

Index-Linked

Table of index-linked funds with columns for Name, Price, and Yield.

CORPORATION LOANS

Table of corporation loans with columns for Name, Price, and Yield.

COMMONWEALTH AND AFRICAN LOANS

Table of commonwealth and African loans with columns for Name, Price, and Yield.

LOANS

Table of general loans with columns for Name, Price, and Yield.

Public Board and Ind.

Table of public board and industrial shares with columns for Name, Price, and Yield.

Financial

Table of financial shares with columns for Name, Price, and Yield.

FOREIGN BONDS & RAILS

Table of foreign bonds and rails with columns for Name, Price, and Yield.

AMERICANS table with columns for Name, Price, and Yield.

BEERS, WINES - Cont. table with columns for Name, Price, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS table with columns for Name, Price, and Yield.

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ENGINEERING - Continued table with columns for Name, Price, and Yield.

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Special 10

Financial Times Tuesday November 27 1984

INDUSTRIALS—Continued. Table listing various industrial stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

LEISURE—Continued. Table listing leisure-related stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

PROPERTY—Continued. Table listing property-related stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

INVESTMENT TRUSTS—Cont. Table listing investment trusts with columns for High, Low, Stock, Price, Div, Yld, and P/E.

OIL AND GAS—Continued. Table listing oil and gas stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

NOMURA INTERNATIONAL LIMITED. NEW ERA INVESTMENT AND UNDERWRITING. OFFICES WORLDWIDE. 3 Greenhatch Street, EC3A 3HA, London. Telephone 011 283 8811.

MINES—Continued. Table listing various mining stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

OVERSEAS TRADERS. Table listing overseas trading companies with columns for High, Low, Stock, Price, Div, Yld, and P/E.

PLANTATIONS. Table listing plantation stocks with columns for High, Low, Stock, Price, Div, Yld, and P/E.

MOTORS, AIRCRAFT TRADES

Motors and Cycles. Table listing motor and cycle related stocks.

Commercial Vehicles. Table listing commercial vehicle related stocks.

Components. Table listing automotive components related stocks.

Garages and Distributors. Table listing garage and distributor related stocks.

PAPER, PRINTING ADVERTISING. Table listing paper, printing, and advertising related stocks.

SHIPPING

Shipping. Table listing shipping related stocks.

SHOES AND LEATHER

Shoes and Leather. Table listing shoes and leather related stocks.

SOUTH AFRICANS

South Africans. Table listing South African stocks.

TEXTILES

Textiles. Table listing textile related stocks.

TOBACCO

Tobacco. Table listing tobacco related stocks.

TRUSTS, FINANCE, LAND

Trusts, Finance, Land. Table listing trusts, finance, and land related stocks.

PROPERTY

Property. Table listing property related stocks.

INSURANCES

Insurances. Table listing insurance related stocks.

LEISURE

Leisure. Table listing leisure related stocks.

NOTES. Information regarding the accuracy of the data and the responsibility of the publisher.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks.

OPTIONS—3-month call rates. Table listing options and 3-month call rates.

Finance. Table listing finance related stocks.

Diamond and Platinum. Table listing diamond and platinum related stocks.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, British Equities, and others, with columns for name, manager, and performance metrics.

Table listing unit trusts under the heading 'FT UNIT TRUST INFORMATION SERVICE', including names like British Equities, British Growth, and others.

Table listing unit trusts including 'Key Fund Managers Ltd', 'Perpetual Unit Trusts', and 'Prudential Unit Trusts'.

Table listing unit trusts such as 'Prudential Unit Trusts', 'Prudential Growth', and 'Prudential Income'.

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F.T. CROSSWORD PUZZLE No. 5580

CROSSWORD clues: 1 Unstable character pan returns to the West 161, 4 Intricate carpentry that's a product of worry 181, 9 Is animal able to get a little to eat? 161, 10 Patient's last in doctor's experiment - swimming chest? 181, 12 A sleep or alternatively what's practicable 181, 13 In an S.R. frame, Mister? 181, 15 Condition returns twice for lady 141, 17 Deceased and declared (10), 19 Was proud, like one on stilts 16 41, 20 and 27 It's difficult for becoming, in mattress upon swamps 14, 81, 23 Confines within these to some extent 161, 25 See 20, 27 Worker not in front with-in hesitation 18tag may be 181, 28 A mindless woman, police man teasingly (3-3), 29 We hear you'll be confined in this season 181, 30 The after success every-where 161.

Crossword puzzle grid with numbers 1-30 indicating clue positions.

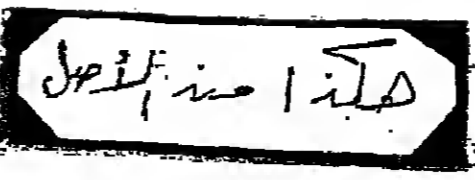
Solution to puzzle No. 5579, showing the filled-in crossword grid.

Solution to puzzle No. 5579, showing the filled-in crossword grid.

Solution to puzzle No. 5579, showing the filled-in crossword grid.

Solution to puzzle No. 5579, showing the filled-in crossword grid.





INSURANCE, OVERSEAS & MONEY FUNDS

Table of insurance and overseas funds including Liberty Life Assurance Co Ltd, National Provident Institution, and various international investment funds.

Table of insurance and overseas funds including Sava & Prosper Group, Target Life Assurance Co Ltd, and various international investment funds.

Table of insurance and overseas funds including GAI Investments (Ireland) Ltd, Capital International Fund S.A., and various international investment funds.

Table of insurance and overseas funds including Midland Bank Ltd, Natco, and various international investment funds.

OFFSHORE AND OVERSEAS

Table of offshore and overseas funds including Arden Investment Fund SA, Fidelity International, and various international investment funds.

Money Market

Table of money market data including various bank rates and interest rates.

Trust Funds

Table of trust funds including various investment trusts and their performance.

Bank Accounts

Table of bank accounts including various bank services and interest rates.

COMMODITIES AND AGRICULTURE

Chinese output rise worries cotton trade

By Anthony Morston, Textiles Correspondent
THE EMERGENCE of China as a big seller of cotton on international markets is worrying world cotton producers.

Stocks fall boost for copper values

By JOHN EDWARDS, COMMODITIES EDITOR
COPPER prices rose to the highest levels for 15 months on the London Metal Exchange yesterday following another decline in warehouse stocks.

Changes in market reports

THE MARKET reports and tables on today's commodities page incorporate a number of changes designed to make the section more readable and more useful.

Malaysia looks forward to revitalised exchange

Malaysia is to relaunch the Kuala Lumpur Commodity Exchange in the second quarter of next year, complete with new rules and structure, and new product lines.

Stronger demand at London tea auction

A SLIGHTLY stronger level of demand at yesterday's London tea auction was not reflected in higher indicative prices for quality teas, which remained unchanged at \$30p a kg.

Wong Sulong on moves to relaunch the Kuala Lumpur futures exchange
This in part contributed to the breakdown in trading, said a senior government official.

Oil price decline continues
By IAN HARGREAVES
OIL PRICES suffered another fall yesterday, as the New York market resumed trading after the Thanksgiving Day holiday.

World production of cotton in the 1984-85 season is expected to reach 80.7m bales according to the U.S. Department of Agriculture, a rise of just under 10 per cent on the previous season.

Oil price decline continues
In New York, markets opened even lower than had been expected following the two-day holiday at the end of last week.

Record October palm oil output
MALAYSIAN palm oil output in October topped the most optimistic trade forecasts at a record 433,522 tonnes.

Record October palm oil output
has resulted in more outsized fruit bunches than usual, which can be difficult to harvest. Some are overripe and while this does not prevent processing it can result in high content of free fatty acids (FFA) in the palm oil products.

LONDON MARKETS

THE FALL in the value of the £ against the \$ brought a generally firmer tone on the sterling denominated London futures markets yesterday.

Table with columns: Metals (Aluminium, Copper, Lead, Nickel, Zinc, Tin), Grains (Wheat, Barley, Oats, Rye, Corn), and other commodities like Soybean Meal and Sugar.

Table with columns: Financial Times, Reuters, Moody's, Dow Jones, and various market indices.

Table with columns: Oil (Crude Oil, Gas Oil, Fuel Oil), and other energy related commodities.

Table with columns: New York (Crude Oil, Gas Oil, Fuel Oil), and other market data.

Table with columns: Chicago (Live Cattle, Live Hogs, Soybeans, Corn, Wheat), and other market data.

Table with columns: Other Markets (Rotterdam, Wool Futures, etc.) and various market data.

Table with columns: Copper, Aluminium, Silver, Nickel, Lead, Tin, Zinc, and Gold prices.

Table with columns: Grains (Wheat, Barley, Oats, Rye, Corn), Soybean Meal, and Sugar prices.

Table with columns: Oil (Crude Oil, Gas Oil, Fuel Oil) prices.

Table with columns: New York market data including Crude Oil, Gas Oil, Fuel Oil, and other commodities.

Table with columns: Chicago market data including Live Cattle, Live Hogs, Soybeans, Corn, and Wheat.

Table with columns: Other Markets including Rotterdam, Wool Futures, and various market data.

Table with columns: Additional market data including various commodity prices and exchange rates.

Table with columns: Tin, Zinc, and Gold prices.

Table with columns: Grains (Wheat, Barley, Oats, Rye, Corn), Soybean Meal, and Sugar prices.

Table with columns: Oil (Crude Oil, Gas Oil, Fuel Oil) prices.

Table with columns: New York market data including Crude Oil, Gas Oil, Fuel Oil, and other commodities.

Table with columns: Chicago market data including Live Cattle, Live Hogs, Soybeans, Corn, and Wheat.

Table with columns: Other Markets including Rotterdam, Wool Futures, and various market data.

Table with columns: Additional market data including various commodity prices and exchange rates.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar continues to advance

The dollar continued to advance on the foreign exchange yesterday, despite a cut in several major U.S. banks' prime lending rates. Recent intervention by the German Bundesbank, a reduction in the Federal Reserve's discount rate and last week's disappointing economic data, have so far failed to weaken the dollar. Assets of extremely large U.S. trade deficit for October is expected on Wednesday, at least equal to September's figure of \$12.65bn, and October leading indicators are anticipated to show a fall, when published on Thursday, compared with a rise of 0.4 per cent the previous month. The dollar has managed to shrug off all the recent signs of an economic slowdown however, boosted by the strength of Wall Street and foreign demand for U.S. equities and Treasury bonds. It is also expected in the market that European interest rates will fall in line with any cuts in U.S. rates. After touching a peak of DM 3.0658, the dollar closed of DM 3.0520 on Friday, and rose to FF 193.76 from FF 192.25, and SF 264.40 from SF 263.10, and Y246.10 from Y245.20.

the dollar's index rose to 141.9 from 141.8. STERLING - Trading range against the dollar in 1984 is 1.4995 to 1.5175. October average 1.5207. Exchange rate index fell 0.7 to 74.3, after opening at the day's high of 74.6, and falling to a low of 74.0 at 3 pm, equal to the record low touched on October 19, and compared with 78.4 six months ago. Sterling fell below \$1.20 yesterday afternoon, for the first time in more than six months. After touching a low of \$1.1986-1.1975 the pound closed 120 cents down on the day at \$1.2005-1.2015. Sterling also lost ground to Continental currencies, falling to DM 3.0775 from DM 3.0975, and FF 112.50 from FF 113.125. The weak oil market continued to depress sterling, with further price cuts not ruled out following the announcement that Statoil, Norway's late oil company, had delayed fixing its December price for North Sea crude. D-MARK - Trading range against the dollar in 1984 is 3.1410 to 2.5335. October average 3.0676. Trade-weighted index 121.5 against 123.5 six months ago. The D-mark lost ground to most major currencies at the Frankfurt exchange. The dollar rose to DM 3.0547 from DM 3.0140 and the Bundesbank sold \$24.15bn but probably was not active on the open market. Commercial demand for the U.S. currency was high, on covering of short positions, delayed from last week when it was still hoped the dollar would decline against the D-mark. A slight easing of Eurodollar interest rates was matched by lower D-mark rates, leaving interest rate differentials unchanged. Sterling was weak, falling to DM 3.0790 from DM 3.0590, at the Frankfurt exchange. The Swiss franc rose to DM 1.2135 from DM 1.2093. Within the EMS the Dutch guilder weakened to DM 85.670 from 100 guilders from DM 85.675 and the Irish punt was unchanged at DM 3.1080 but other members of the system improved against the German currency.

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STERLING EXCHANGE RATE INDEX (Bank of England) Nov 25. Table with columns for currency, rate, and change.

FINANCIAL FUTURES

Softer trend

Three-month sterling prices were weaker in the London International Financial Futures Exchange yesterday, reflecting an upward adjustment to cash rates on sterling's weaker trend. With the prospect of another early reduction to UK clearing bank base rates, reacting slightly, three-month sterling reacted less favourably than other start-up-based instruments to the pound's decline. As an example, gilt futures finished the day little changed, despite sterling's weakness on fears of lower oil prices. This sector of the market appeared to take a longer-term view, gaining support from low inflation rate prospects and the current outpour in U.S. bonds and equities. U.S. Treasury bond futures

spined unchanged and remained in a fairly narrow range until after the close of business in London when U.S. activity encouraged a firmer trend. London there appeared to be little incentive to move out of the current trading range. Fears that U.S. interest rates had little further downward potential were countered by the Fed's latest discount rate cut and further reductions in prime rates, suggesting an easing of economic growth. FT-SE 100 INDEX 625 per full index (p.m.) Table with columns for date, time, high, low, and price.

POUND SPOT-FORWARD AGAINST POUND

Table showing pound spot and forward rates against the pound for various currencies.

DOLLAR SPOT-FORWARD AGAINST DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies.

OTHER CURRENCIES

Table of other currencies including Argentine, Australian, Canadian, etc.

CURRENCY RATES

Table of currency rates for various countries.

CURRENCY MOVEMENTS

Table of currency movements for various countries.

EXCHANGE CROSS RATES

Table of exchange cross rates for various currencies.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table of Euro-currency interest rates for various currencies.

MONEY MARKETS

Firmer rates reflect sterling's fall

UK interest rates were marked up in nervous trading yesterday as sterling briefly touched a record low on its index. Despite the pound's weaker move and a consequent upward correction in rates, underlying sentiment remained fairly bullish. This reflected market views that the dollar's renewed improvement flew in the face of recent economic data suggesting a weaker dollar, while the prospect of weaker oil prices was seen as imparting any lasting influence on sterling. Nevertheless, for the time being, rates reflected the time influences and as a consequence UK clearing banks' base lending rate 9 3/4 per cent since November 23.

The forecast was revised to a shortage of around £450m with factors affecting this market including maturing assistance and the ease up of Treasury bills together draining £722m and Exchequer transactions a further £20m. On the other hand there was a fall in the note circulation of £205m and banks brought forward balances £20m above target. MONEY RATES Table with columns for currency, rate, and change.

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9 1/2 per cent. In the afternoon the Bank gave additional assistance of £136m, comprising purchases of £45m of eligible bank bills to band 2 at 9 1/2 per cent and £31m in band 3 at 9 1/2 per cent. In band it bought £22m of eligible bank bills at 9 1/2 per cent. It also provided (at assistance of) around £40m, making a total of £291m. DISCOUNT HOUSES DEPOSIT AND BILL RATES Table with columns for currency, rate, and change.

FT LONDON INTERBANK FIXING

Table of FT London interbank fixing rates.

MONEY RATES

Table of money rates for various currencies.

MONEY RATES

Table of money rates for various currencies.

MONEY RATES

Table of money rates for various currencies.

The fixing rate are the arithmetic means, rounded to the nearest one sixteenth, of the rates offered by six interbank dealers in London for \$10m quoted by the market to six interbank dealers at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Paribas de Paris and Morgan Guaranty Trust.

ECG Fixed Rate Export Finance (V). Average Rate of Interest period December 3 to November 5 1984 (inclusive): 10.510 per cent. Local authorities and Overseas houses seven days' notice, other seven days' fixed. Finance House Base Rate (published by the Finance House Association): 11 per cent. November 1 1984. London and Scottish Clearing Bank Rates for lending 9 1/4 per cent. London Deposit Rates for sums at seven days' notice 5 1/4 per cent. Treasury Bills: Average tender rate of discount 8.008 per cent. Certificate of Tax Deposit (Series A): Deposit £10,000 and over held under one month 9 1/4 per cent. Over three months 9 1/4 per cent. Three to six months 9 1/4 per cent. Six to nine months 10 per cent. Nine to 12 months 10 1/2 per cent. Under £10,000 9 1/4 per cent. Under £5,000 9 1/4 per cent. Deposits held under Series 5 10 per cent. The rate for add deposits withdrawn for each 7 per cent.

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IF YOU PLAY U.S. STOCK AND COMMODITY MARKETS, THERE'S A SMALL PRICE TO PAY.

US SHARE TRADES, OUR COMMISSION Table with columns for price of shares, commission, and price.

Now you can trade through Eastern Capital in securities, options, bonds and commodities. At extraordinarily low rates. You earn interest on funds awaiting reinvestment. So call us on (01) 250 0798 or send the coupon below. Or pay the consequences.

EASTERN CAPITAL THE STOCK & COMMODITY DISCOUNT BROKER

CLASSIFIED ADVERTISEMENT RATES

Table of classified advertisement rates for various categories.

WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on November 26, 1984. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Table of world value of the pound showing exchange rates for various countries.

\* Rate is the transfer market (controlling). (1) Now one official rate. (2) Based on gross rates against Russian rouble. (3) Essential goods. (4) Preferential rate for public sector debt and essential imports. (5) Preferential rate. (6) Free rate for luxury imports, remittances of money abroad and foreign travel. (7) Parallel rate. (8) Rate for remittances of foreign currency by Egyptians working abroad and tourists. (9) Senegalese rate. (10) Rate for exports. (11) Parallel rate. (12) Rate for imports. (13) Essential imports. (14) Monthly oil business transactions.

INTERNATIONAL CAPITAL MARKETS

OVER-THE-COUNTER

Table with columns: Stock, Sales (Mths), High, Low, Last, Chng, Stock, Sales (Mths), High, Low, Last, Chng. Includes sub-section 'Continued from Page 36'.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for November 26.

Large table of international bond issues with columns for country, issue name, amount, maturity, coupon, and price. Includes sub-sections for U.S. DOLLAR, STRAIGHTS, and CONVERTIBLE.

Table of international stock market indices and prices, including columns for index name, value, and change.

World Bank C\$100m issue has 99-year term

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

THE WORLD Bank is raising C\$100m through a 99-year variable rate bond issue in the Canadian domestic market, its longest borrowing ever.

Led by Dominion Securities Field, Wood Gundy and McLeod Young Weir, the issue bears interest at a margin of 45 basis points over the three-month Canadian Treasury bill rate.

Bankers say the World Bank has latched on to the new market that has opened up in Canada in recent months for long maturity floaters with similar pricing structures.

The issue, which is being placed privately, is the World Bank's third floating rate borrowing. The other two were both in U.S. currency and priced off the U.S. Treasury bill rate, which the bank regards as less volatile than the more conventional London interbank offered rate for Eurocurrency deposits.

BNF Bank bond average

Table with columns: Nov 26, 1984, Previous, Low, High. Shows bond average data.

dear warrants to purchase shares at a price of SwFr 3,650 compared with the recent market value of SwFr 3,500.

Linde, the German engineering concern, launched a DM 150m 10-year, 3% per cent bond at par through Deutsche Bank with warrants to buy shares at DM 382 compared with yesterday's close of DM 382, while South Africa is raising DM 250m through an eight-year, 7% per cent issue priced at par by Deutsche Bank.

In the U.S. dollar sector, Sanwa International Finance, launched a \$150m, seven-year, 11% per cent issue at par through Morgan Stanley. This is the largest fixed-rate issue ever for a Japanese bank and was well received despite a generally sluggish secondary market.

The C75m Floating rate note for Korea Exchange Bank has been increased to E10m because of strong demand, especially from professional dealers attracted by the currency conversion option.

TRW sets up standby credit

BY OUR EUROMARKETS CORRESPONDENT

TRW, the Cleveland-based engineering and defence group, is arranging a \$750m, eight-year standby credit from a group of 12 U.S. and six foreign banks.

The credit will add to the group's liquidity, but "we feel that we are likely to make some acquisitions," he added. The credit will bear interest at the U.S. prime rate and the four largest participants, each with \$75m, are Bank of America, Chase Manhattan, Morgan Guaranty and Texas Commerce.

The company's \$15bn Eurobond issue, announced last week, will also be used for investment in Japan, he said. The issue is one of the first Eurobonds to be launched by a non-Japanese corporation under

the new rules liberalising the market, which come officially into effect on December 1.

"We are moving aggressively to extend our international operations, especially in the Far East," Mr Allen said.

With total debt of only \$367.5m at the end of September and a debt to total capital ratio of 14.3 per cent, TRW has scope to borrow, he said.

Mr Allen said the fourth quarter results of TRW would not be as strong as those for the first nine months when sales rose 9.1 per cent to \$4.5bn and net earnings 33.6 per cent to \$207.2m.

The Euroyen issue, which is led by Nomura International, will bear a coupon of 7 per cent over 10-years and carry a unit issue price of par.

IRI seeks new terms on \$500m loan

By Our Euromarkets Correspondent

ISTITUTO per la Ricostruzione Industriale (IRI), Italy's state holding company, is to renegotiate the terms of two Euromarket loans totalling \$500m to achieve lower costs, according to Dr Massimo Amari, a senior executive responsible for foreign borrowing.

The two loans affected are each for \$250m and were signed in April 1982 and September 1983. IRI wants the margin reduced to 1/2 per cent over Eurodollar rates and is offering to pay a 7/8 per cent renegotiation fee.

The original terms on both loans provided for a 4 per cent margin for the first four years, rising to 1/2 per cent for the next four. IRI would not seek to extend the maturities as well, said Dr Amari.

The renegotiation has nothing to do with IRI's already reported plan to raise a loan up to Ecu 300m, which should bear a margin of only 1/4 per cent for the first two years rising to 1/2 per cent for the next eight.

Board approval for this borrowing is expected shortly, and it should hit the market soon. IRI has already started talking to prospective lead managers about the deal.

SEC to give go-ahead for EEC Yankee bond

BY MAGGIE URRY IN LONDON

THIS week the first non-dollar Yankee bond - a European currency unit 150m 12-year issue for the EEC - should get clearance from the Securities and Exchange Commission to go ahead.

It is easy to see the appeal to the EEC of raising capital in a new market and publicising the ECU. But why should Americans want to buy it?

There is clearly some interest in the issue among U.S. investors - at least among those who have heard of the ECU. But the big buyers can be tracked down to a couple of large pension funds both managed "in-house".

Their philosophy seems to have two main strands. First, by buying a currency denominated in a basket of currencies, they are not taking a currency speculation-on, say, the D-Mark but are diversifying out of the strong dollar. Second, yields on ECU bonds at around 10% per cent are much closer to dollar yields than to yen or D-Mark returns.

The D-Mark accounts for 32 per cent of the ECU, and some of the other constituents follow D-Mark movements. But yields on D-Mark bonds are nearer 7 1/2 per cent.

Kingdom of Sweden U.S. \$110,000,000 Floating Rate Notes Due November 1988. For the six months 23rd November, 1984 to 23rd May, 1985 the Notes will carry an interest rate of 10.47 per annum with a Coupon Amount of U.S.\$5153.47. Bankers Trust Company, London Fiscal Agent.

If we take you along to Hong Kong, for a little bit more you can see Singapore.

We offer far more to the Far East than any other airline. Our Super Club fares to most Far Eastern cities let you visit another one at little or no extra cost. British airways The world's favourite airline.